

# FINANCIAL TIMES



**Technocops**  
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turn violent

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fights back

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World Business Newspaper

THURSDAY NOVEMBER 23 1995

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## Tokyo plans special body to rescue collapsing banks

The Japanese finance ministry will form a specialist organisation to rescue the country's collapsing banks in a move prompted by the discovery of greater losses than estimated at one of the institutions that collapsed this year. The body, modelled on the US group which disposed of bankrupt savings and loans institutions in the early 1990s, will take over the operations of banks that fail within the next five years. Page 14

**Chrysler director quits board:** Former Knorr head Joseph Antonini stepped down from the board of US carmaker Chrysler, deciding not to fight for re-election following opposition from major shareholders. Page 15

**Lesson flies to Singapore:** Former Barings trader Nick Leeson, blamed for accumulating huge trading losses which led to the collapse of the UK merchant bank, flew from Frankfurt to Singapore to face trial.

**Warning on UK gas markets:** North Sea gas producers were told by the British government to re-open negotiations on "take-or-pay" contracts with British Gas, or risk disrupting the UK gas market. Page 8

**Dublin to head Russian central bank:** Sergei Dubinin (left), the acting finance minister sacked by President Boris Yeltsin last year after the crash of the rouble, was named by parliament as head of the Russian central bank. Mr Dubinin vowed to maintain the tight monetary policies which helped cut the monthly inflation rate from 17.8 per cent in January to 4.7 per cent last month. Page 14

**Nestlé named Peter Brabeck as the successor to Helmut Maucher, chief executive for 14 years, ending long-running speculation about who would take over as head of the world's largest food group.** Page 15; Lex, Page 14; Results, Page 16

**Pakistan in \$600m IMF deal:** The IMF and Pakistan have reached agreement on a \$600m standby loan to improve the country's foreign exchange reserves and restore its financial credibility. Page 6

**Europe's 'Asian tiger':** Britain was better placed than any other European state to compete with the Asian economies because of its taxation and government spending policies, social security secretary Peter Lilley claimed. Page 9

**Q&E cruise compensation offer:** Passengers who travelled on an ill-starred cruise aboard the Queen Elizabeth 2 last December are to be offered fresh terms of compensation by Cunard, the vessel's owner. Page 8

**S Korean payments disclosed:** South Korea's four biggest industrial conglomerates gave 40 per cent of the Won239bn (\$310m) collected from business groups by former South Korean President Roh Tae-woo during his 1988-93 term. Page 6

**Peres sworn in as Israeli PM:** Shimon Peres was sworn in as Israeli prime minister and called for a meeting with Syrian president Hafez al Assad over differences blocking a peace accord. Page 5

**Middle East quake kills 10:** An earthquake measuring 5.7 to 7.2 on the Richter scale shook the Middle East from Lebanon to the borders of Sudan, causing 10 deaths. Page 5

**Blow for Banco Nacional investors:** Shareholders in Brazil's Banco Nacional, bought by Unibanco, may see no return on their investments after legal safeguards protecting their interests were withdrawn. Page 18

**Opec extends production freeze:** Opec ministers agreed to freeze current oil output quotas, set in 1983, for six months from January 1. The extension into a third year is designed to defend weak oil prices, now below \$17 per barrel compared with an OPEC target of \$21.

**New date for Clinton's Japanese visit:** US President Bill Clinton may make a visit to Japan as early as January to replace the one he was forced to cancel abruptly this month, the White House said.

**West guilty of 10 murders:** British housewife Rosemary West was found guilty of killing 10 women and girls who were found dismembered and buried at her home in Gloucester, west England. West, 41, was sentenced to life imprisonment for each of the 10 murders, which included one of her daughters and a stepdaughter.

STOCK MARKET INDICES	
New York Composite	5,047.38 (+23.84)
Dow Jones Ind. Av.	5,047.38 (+23.84)
NASDAQ Composite	1,224.21 (+0.78)
Europe and Far East	
DAX	1,675.47 (+2.54)
FTSE 100	2,132.25 (+11.81)
Nikkei	14,239.84 (+144.48)

US BOND YIELD RATES	
3-month Treasury	5.7%
3-month Eurodollar	5.502%
Long Bond	10.7%
Yield	8.279%

OTHER RATES	
UK 5-year interest rate	6.11% (same)
UK 10-year interest rate	10.52% (105.2)
France 10-year interest rate	10.51% (105.1)
Germany 10-year interest rate	10.13% (101.3)
Japan 10-year interest rate	113.01% (113.01)

NORTH SEA OIL (Argus)	
Brent 15-day Jan	\$16.82 (16.705)

NORTH SEA Crude (Argus)				(18.70)		Tulsa c close: Y 101.45	
Brent 15-day Jan 1995 \$15.82							
Australia	Scot5	Den10	Malta	Lat60	Other	CR13.00	
Bahrain	Den1250	Hong Kong	HK370	Monaco	SAVable	SR11	
Belgium	BR170	Hungary	HU20	Nether	FI 425	Singapore	SG4.90
Bulgaria	LEV110.00	Iceland	ISK100	Norway	Nor18.00	S. Africa	R19.00
Czech Rep	CZK10	Israel	ILS10	Spain	ESP100	Sweden	SEK10
Denmark	DKK117	Italy	ITL1000	Switzerland	CHF100	Switzerland	CHF100
Egypt	EGP10	Japan	JPY100	Taiwan	TWD100	Taiwan	TWD100
Finland	FIN100	Poland	PLN100	Turkey	TRY100	Turkey	TRY100
France	FRF100	Portugal	PTG100	UAE	Dirham	Dirham	Dirham
Germany	DM100	Latvia	Lat100				

## European Commission optimistic on move towards single currency

# Eight states 'on course' for Emu

By Lionel Barber in Brussels and Andrew Fisher in Frankfurt

The European Commission, in an upbeat assessment of the prospects for a single currency, yesterday said that eight countries, including Britain, France, and Germany, were on course to meet the Maastricht treaty's criteria for monetary union at the end of 1997.

But the optimism in Brussels contrasted with a more sober verdict on member states from the Frankfurt-based European Monetary Institute, the forerunner of the European Central Bank, which said that inadequate progress has been made this year.

The Commission, which also

released its autumn report on the EU economy, said that the recovery has lost "considerable" steam. Forecast growth this year was revised down to 2.7 per cent from 3.1 per cent, while growth of 2.6 per cent is expected next year.

Mr Yves-Thibault de Silguy, economic and monetary affairs commissioner, suggested that economic fundamentals were in place for sustained growth. He said reductions in deficits was necessary independent of the goal of monetary union, but it was also "the key to monetary union."

The EMI report on monetary union called for firm action to reduce budget deficits. It warned that most of the 15 EU member

states would have to do significantly better to meet the Maastricht treaty's criteria for Emu. Progress toward the economic "convergence" necessary for monetary union was "insufficient" in 1995, the EMI said.

Only three countries - Ger-

many, Ireland, and Luxembourg

would rise significantly assuming that member states continued or made extra efforts toward fiscal

consolidation. It said that three more countries will meet the budget deficit target of 3 per cent of GDP next year: Denmark, the Netherlands and Finland. In 1997, France and Britain are expected to meet the deficit criteria.

The Commission forecast an average annual rate of inflation for the EU at 3 per cent in 1996 and only 2.75 per cent in 1997. The picture on unemployment would also brighten through the creation of 4m jobs in 1996/97 and a 2.2m reduction in the number of job-seekers.

This would cut the EU-wide unemployment rate from its peak of 11.3 per cent in 1994 to a likely 9.8 per cent in 1997, the Commission said. Despite this year's

slowdown in growth and a modest start in 1996, the Commission said that output would accelerate in 1996 to a rate of around 3 per cent during the year - the result of strong exports, buoyant investment and a pick-up in private consumption, helped by rising employment and a moderate increase in wages.

The pause in the recovery this year was due to the exchange rate turmoil last spring and an end to stockbuilding, the Commission said. However, it warned that if investors continued a "wait-and-see" attitude because of uncertainty about member states' budgetary policies, "this could generate a self-reinforcing spiral of weak sentiment."

## Granada launches \$5.2bn bid for Forte hotel group

By Scheherazade Daneshidhu and Raymond Snoddy in London

Granada Group, the UK television and leisure company, yesterday launched a \$5.2bn (£3.18bn) hostile takeover bid for Forte, the hotel and catering group, in one of the biggest potential deals so far this decade.

If the bid, which was immediately rejected, succeeds, it would turn Granada into a major force in the UK hotel and catering market and possibly lead to the disposal of some of the world's most famous hotels. It would also mark the end of family ownership of a group created by Lord Forte in the 1980s.

Granada, which has struck at a time when Forte has restructured its management and is in the process of consolidating its businesses, made clear it had little interest in what it called Forte's "trophy" hotels. It would, for example, plan to sell Forte's 68 per cent stake in London's Savoy and a number of other exclusive hotels.

Overall Granada estimates initial disposals, including Forte's motorway service areas which would be sold for monopoly reasons, would total £500m.

At the moment Granada has 1,800 beds, mainly in budget motorway lodges, compared with Forte's 100,000 beds.

Yesterday Mr Gerry Robinson, chairman designate of Granada, said Forte was in a sector connected with his group's existing businesses, was a worthwhile size "and it offers significant scope for performance improvement."

Granada attacked Forte for the confused marketing of its hotel brands, which it said were tired and not properly supported.

Last night Sir Rocco Forte, chairman and chief executive of the hotel group, said Mr Robinson's proposed plans for Forte amounted to little more than marketing jargon.

"He doesn't have any brands to market, yet overnight he's going to put up rates at Posthouse (the Forte hotel chain). He's potty," he said.

Strongly advising shareholders to reject the offer, Forte said it totally failed to recognise the company's value.

The offer is being made on the basis of four new Granada shares and 223.25 in cash for every 15 Forte shares. There is also a fully underwritten cash alternative of 321.97p per Forte share.

Granada's closing share price of 649p, extending a 7.9p dividend, valued Forte shares at 326p and the offer at £3.28bn.

The bid, involves the largest issue of shares underwritten for cash in the UK since the "Big Bang" deregulation of the City in

Continued on Page 14  
More than a family affair, Page 13; Granada makes landmark issue, Page 20; Lex, Page 14



## Reed Elsevier raises \$1.17bn on back of newspaper sales

By Christopher Price in London

Reed Elsevier, the Anglo-Dutch publishing group, yesterday raised \$740m (£1.17bn) through a series of disposals including the sale of Nederlandse Dagbladen, publisher of two of the Netherlands' national daily newspapers.

PCM Uitgevers is paying £186m (\$288m) for Dagbladen, whose publications include Algemeen Dagblad, the second largest Dutch newspaper with a daily circulation of 400,000, and NRC Handelsblad, an upmarket newspaper with a daily circulation of 250,000.

PCM Uitgevers already publishes two national newspapers, Trouw and De Volkskrant. Reed said the purchase would not breach Dutch monopoly rules.

Reed Elsevier is also receiving £186m from three separate deals. Verenigde Nederlandse Uitgeversbedrijven, a publishing group, is buying Brabant Nieuwsblad, a Dutch regional newspaper. De Telegraaf Tijdschriften Groep is buying six Dutch consumer magazines, while Kluwer Communications Corporation, a US investment group, is purchasing Cambers Publishing of the US.

Reed Elsevier is also selling Reed Regional Newspapers, which owns 128 UK local newspapers, to a management buy-out led by Kohlberg Kravis Roberts, the aggressive Wall Street investment firm best known for the \$26bn purchase of RJR Nabisco in 1989. The \$205m acquisition of RNN will be the

firm's first foray into Europe.

Mr Scott Stuart, a KKR partner who featured in Barbarians at the Gate, the famous account of the Nabisco deal, said the move fitted in with the firm's strategy.

"RNN has a great management team and a terrific opportunity to grow the business," he said, adding: "Rationalisation is not even on the radar."

Reed Elsevier said that the disposal of its consumer books business, the remaining asset included in the divestment plan unveiled in July, would probably be completed in February.

Analysts said the proceeds from that deal would probably take Reed Elsevier's proceeds from the divestment programme to close on £1bn, virtually wiping out group debt.

The RNN purchase was put together by Glenisla Group, KKR's London affiliate which was set up 18 months ago by Mr Ian Martin, former deputy chairman of Grand Metropolitan. He said the group was currently developing other deals for KKR, although refused to comment on speculation that Littlewoods, the private retail group, would be among them.

RNN increased first-half operating profits 40 per cent to £11.8m on turnover of £88.5m. Mr Jim Brown, who led the RNN management buy-out team, said he expected full-year profits to be in excess of £20m. Mr Brown said the group's strategy would be to develop the newspapers' role as regional centres of information.

Bosnian president Alija Izetbegovic passes a guard of honour on his return to his capital of Sarajevo yesterday after the peace deal hammered out in the US on Tuesday. The 70 year

old Mr Izetbegovic can be a difficult negotiator, but - under pressure from his American friends - he made his main concession and agreed to halt the war. Report, Page 3

## Wu to sell stakes in two Asian projects to lessen debt

By Simon Holberton in Hong Kong

Stakes in two big privately-financed transport projects in south-east Asia are being put up for sale as the developer, Mr Gordon Wu, tries to reduce his company's debt.

Mr Wu, managing director of Hopewell Holdings, the Hong Kong property and infrastructure group, says he will sell up to 35 per cent of the company's "super-highway" in southern China, and up to 40 per cent of its Bangkok mass transit and property venture.

The sales, a response to stock market critics, are designed to cut the company's HK\$2.1bn (US\$1.1bn) debt at least in half.

Hopewell's share price has taken a pounding over the past two weeks as uncertainty over the company's near-term prospects led big investors to desert the stock. Mr Wu denied the company was in any difficulties.

"If [analysts] want to look for bankruptcy proceedings they will be disappointed," he said. "We have good cash flow."

Mr Wu acknowledged, however, that Hopewell's gearing at 64 per cent was too high.

Analysts gave a cautious welcome to news of the restructuring. "He is doing what people thought he should be doing," said Mr David Barden, of Baring Securities. "The only question now is one of valuation, given his situation."

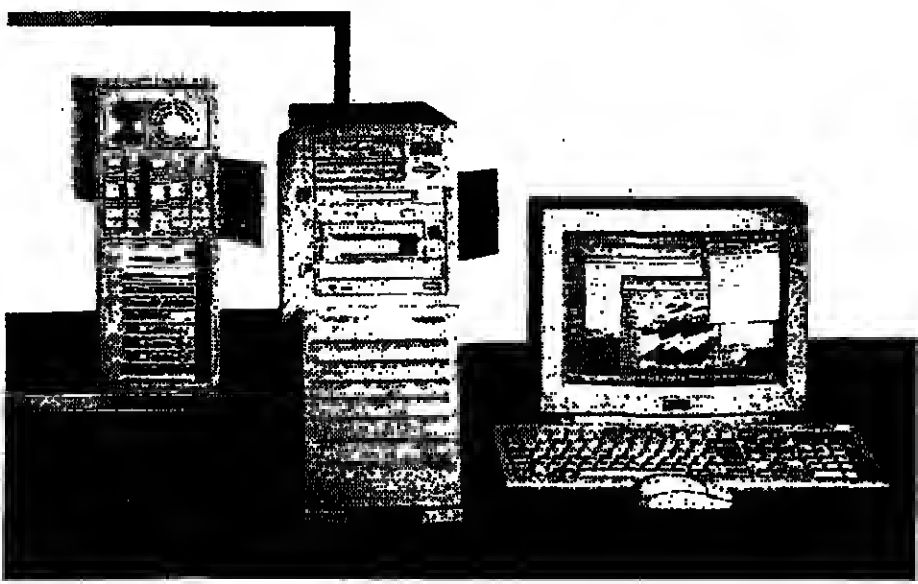
On the basis of the sale to Kanematsu of Japan last year of 2.5 per cent of the road in south China, Mr Wu could expect to raise between HK\$9.5bn and HK\$11.5bn. However, on Mr Barden's calculation of net assets, the sale might raise only HK\$2bn.

Hopewell's indebtedness to Hongkong Bank is set to rise by HK\$2m to HK\$3bn early next month when Mr Wu borrows to complete the purchase of Consolidated Electric Power Asia (Cepa), his 56 per cent subsidiary.

Cepa will then have cash of more than HK\$7bn enabling it to invest in Asian power ventures.

Embattled Wu keeps marketing confidence, Page 17

## From Mini Tower to Superpower.



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## NEWS: EUROPE

The EMI has stern words for the slow pace of progress, writes Andrew Fisher in Frankfurt

## No EU surge to converge

The title - "Progress Towards Convergence" - is optimistic but the content is coldly realistic. Achieving European economic and monetary union will be a hard slog, according to the conclusions of the first full report by the European Monetary Institute on progress towards Emu.

As the forerunner of the planned European central bank, the EMI is charged with helping lay the foundations for Emu and monitoring countries' economic performance. Yesterday's report covers both tasks, but is mainly devoted to assessing whether countries are fulfilling the Emu criteria in the Maastricht treaty.

The EMI's verdict is hardly encouraging. It calls progress towards convergence "insufficient", saying public finances need firm action. Most European Union countries will have to do significantly better "at present, there does not exist a majority of EU member states which satisfy all the criteria".

As well as describing performance under the Maastricht inflation, debt, deficit, interest

rate and exchange rate criteria, the report also deals with monetary policy options. The EMI will study these in full next year. It says reserve requirements (obliging banks to deposit funds with central banks) "could figure" among policy instruments for the European central bank, a view in line with the Bundesbank but not the Bank of England.

Its blunt language on convergence, though diplomatically presented, will also please the German central bank. The EMI welcomes progress on inflation, though noting "warning signals" that this may not continue, and the coalescence of long-term interest rates. But on the debt and budget side it says sternly: "Much less encouraging is the fact that public finances in most member states continue to be far from satisfactory."

The results of fiscal policies are "disappointing", it says, recalling that the EU Council had said in June that only Germany, Ireland and Luxembourg did not have excessive deficit and debt positions.

Ireland is in this category because its high public debt ratio to gross domestic product is falling. But only Germany and Luxembourg have both deficit and debt ratios below the respective 3 per cent and 60 per cent of gross domestic product laid down in the treaty.

Although the EMI does not say so, its report indicates a fairly small initial Emu membership. Germany and Luxembourg would qualify, with France - without which Emu is widely regarded as a non-starter - probably struggling on the deficit side. Italy's performance on inflation, indebtedness and fiscal deficits places it well outside the criteria.

The Netherlands, Belgium and Austria are generally thought likely to participate. The treaty allows scope for interpretation if countries are deemed to be moving consistently towards the Maastricht standards. But politicians and central bankers - especially in Germany, where scepticism about Emu is high - have

tended to stress the need for a strict reading of the criteria to reinforce Emu's credibility.

With monetary union due to start in 1999, the EMI says EU countries will have to take "determined action" on public finances. The fiscal criteria, by continuing to apply after Emu's start, will be "a cornerstone for macro-economic stability once the European currency area is in place".

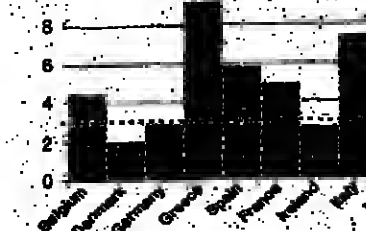
Governments should not postpone structural measures, but use current economic conditions as an important opportunity to strengthen public finances. "The reference value for fiscal deficits of 3 per cent of GDP should be regarded as a ceiling which applies at all times over the entire economic cycle."

This accords with the tough line of Mr Theo Waigel, Germany's finance minister, who wants Emu members breaching the deficit criteria to be subject to fines. France, which meets the debt but not the budget criteria, has endorsed this. The EMI says there are com-

## EU nations: disappointing performance

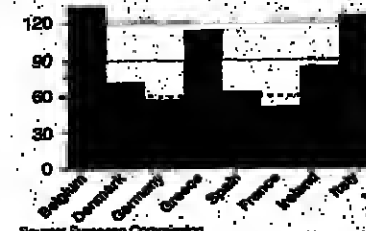
General government net borrowing, 1995

(% of GDP)



General government gross debt, 1995

(% of GDP)



elling reasons for further fiscal action by member states which goes beyond the aim of meeting the criteria. Interest rates would fall, funds be released for productive investment and confidence increased. "Conversely, not acting now in

a determined manner could entail a further rise in debt ratios, a continued increase in interest payments and thereby risk a snowball effect, which would further add to the public deficit and thus to debt." Lex, Page 14

## Germans drag feet on single market

By Emma Tucker in Brussels

Very few European Union states can be proud of their records in implementing and abiding by single market rules, according to Mr Mario Monti, the internal market commissioner.

Backed by tables showing the unsatisfactory progress made by many member states in adopting single market measures, Mr Monti said yesterday: "We do not yet have a properly working single market."

Germany has most legal actions pending against it for failing to comply with EU single market legislation. Only Belgium comes close, with seven cases opened by the commission against it compared with Germany's 12.

Germany has dragged its feet most noticeably in public procurement, where eight pieces of legislation have not yet been put on to the national statute books. The delay has provoked complaints from other member states who want to participate in Germany's lucrative market for public contracts.

Belgium also falls down on public procurement - four cases have been opened against it - and also faces legal action over outstanding obstacles for pharmacist businesses seeking to set up in Belgium.

Denmark has the most glowing record. It has implemented 99.1 per cent of single market measures and has no court cases pending against it.

"Denmark is very careful and very diligent," said a Commission official. Brussels hopes that by regularly publishing such performance tables it will shame member states into sharpening up their acts.

This is preferable to the opening of court action which takes an embarrassingly long time to complete. It can take years for a legal action taken by the Commission against a member state to reach the European Court of Justice, and once it has it is not uncommon to wait 18 months for a verdict.

Other member states with clean records as far as legal actions are concerned currently include Luxembourg, Sweden, Finland and Austria. However, Austria has the worst record for implementing single market measures, not just of the three EU newcomers but of all 15 member states.

## Brussels places bets on Emu runners

By Lionel Barber in Brussels

The European Commission's economic outlook for 1995-97, released yesterday, combines orthodox forecasting with political cheerleading.

In addition to its predictions on inflation, growth, budget deficits, and government debt in 1995 and 1996, it published a "scenario" for 1997.

This is the first time it has ventured a view on the likely economic performance of member states in the year before the planned decision on whether to proceed with monetary union.

Mr Yves-Thibault de Silgny, monetary affairs commissioner, was careful to draw a distinction yesterday between a "forecast" and a "scenario" which is based on an extrapolation of expected trends in 1996. His goal was to send a signal to member states as to

how close they are to the Maastricht treaty's targets for Emu, he said.

The French commissioner hopes to use the scenario as an incentive to member states to stay the course for Emu, but also to encourage laggards to take further action, particularly in the consolidation of public finances which remains the biggest obstacle to a broad-based Emu.

The Commission underlines that in 1995 only three countries - Germany, Luxembourg, and Ireland - meet the Maastricht treaty budget deficit target of 3 per cent of GDP. "The budgetary position has in general improved, but not at a sufficient pace," says a parallel Commission report on economic convergence released yesterday.

Next year, Brussels predicts three more countries will qualify: Denmark, the Netherlands and Finland. On government debt, the other big hurdle, four countries are forecast to meet the target of 60 per cent of GDP: France, Germany, Luxembourg, and the UK.

The speed of debt reduction in Ireland between 1993 and 1994 (16 percentage points) would almost certainly qualify for Emu under Maastricht's provision for "substantial and continuous" movement downwards in the stock of government debt. Denmark (8 points) and Belgium (5 points) could also make a strong case, according to the forecasts.

In 1997, France and Britain are expected to meet the budget deficit criteria, making a majority of member states. Among the remaining seven, Sweden, Spain, and Belgium would only have to reduce their budget deficit by around a half percentage point of GDP to qualify. Larger efforts would be

needed in Austria, Portugal, Italy and Greece.

On government debt, the number of qualifying countries remains unchanged at four, though the Commission warns that the debt-to-GDP ratio could rise to 72 per cent in Austria in the absence of further consolidation measures - against the general EU trend of a slight reduction to an average of around 71.25 per cent.

On the basis of these projections, Mr de Silgny expressed confidence that a "significant" number of member states were likely to meet the Emu criteria in late 1997/early 1998. This is when the heads of the 15 EU governments will meet to decide which countries qualify for monetary union.

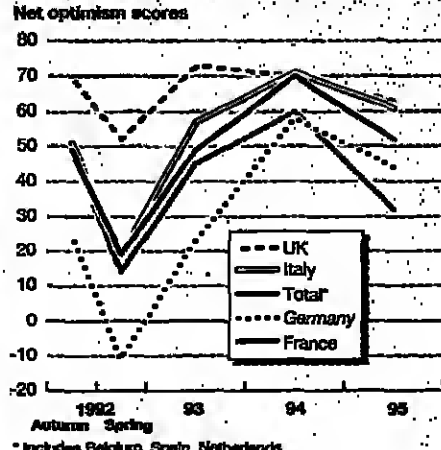
Ironically, the meeting is due under the presidency of Britain - which has an Emu opt-out.

## Gloom gathers about economic outlook

A new survey finds much less optimism in European business, writes Peter Martin

## Europe's business outlook: faith in recovery falters

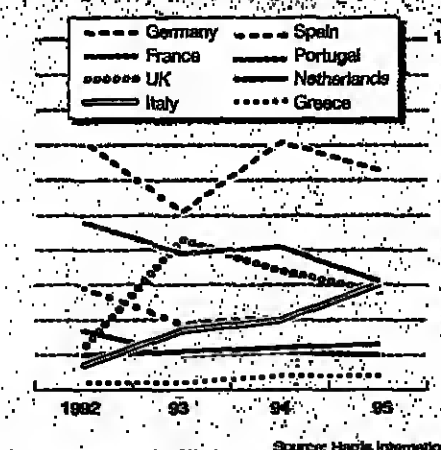
Twelve months from now, will the economic position of your company be better, worse or about the same?



Managers were also asked whether they expected to increase or decrease their companies' workforces. There was little change from the results to the same question a year ago. Subtracting "decrease" answers from "increase" replies gave a net figure of minus 10.

The outlook is gloomier in Germany, where only 14 per cent of companies expect rising workforces over the next year, and a net decrease of minus 52 is forecast. German business leaders have made no secret in recent months of their concern about the high cost of labour, and a number of companies have shifted production overseas to avoid it.

Which Western European countries will show the strongest economic growth over the next three years?



Source: Harris International

This emphasis on competitiveness shows up in the survey. Managers were asked whether the EU should give priority to reducing unemployment or to increasing the competitiveness of European industries. Overall, 88 per cent plumped for competitiveness, but there was a marked difference in response. In the UK, 81 per cent chose competitiveness, but in France the figure was only 55 per cent.

The managers were asked whether the EU should broaden its membership to include east European countries, or whether it should try to make the existing single market work better. Overall, only 21 per cent preferred enlargement. An overwhelming majority - 74 per cent - wish to work on getting the present system right first.

One way in which the present EU set-up does not work as well as managers would wish is the role of the European Commission. Asked if the Commission helped companies to compete in global markets, only 20 per cent said yes. Hostility to the Commission was strongest in the UK, where 45 per cent accuse it of hindering companies, and in Germany on 33 per cent.

Managers overwhelmingly prefer to concentrate on their core businesses, rather than to diversify; overall, 70 per cent of those surveyed chose the for-

mer, compared with 29 per cent preferring diversification. This policy of conservatism is not reflected in companies' geographical ambitions: 76 per cent consider that developing new foreign markets is more important than concentrating on home markets.

On balance, companies emphasise cost control rather than investment expansion; they prefer strategic alliances to acquisitions; and they report a strong trend towards outsourcing.

Asked which EU country is the easiest to do business with, - and told they could not vote for their own countries - managers mostly chose Germany (25 per cent) with France (17 per cent) and the UK (10 per cent) in second and third place. Only Spain defied this trend, putting France first.

German managers preferred France (21 per cent) followed by Austria (15) and the Netherlands (14). Germany also comes top of the voting for quality of executives. Asked which country had the hardest-working and best-educated business people, the managers surveyed put Germany first and the rest nowhere.

British managers are seen as the most international in outlook, however. Italian managers easily won the title of "least trustworthy".

\*UPS European Business Monitor, Wave V. Harris Research Centre, Brooklands House, Brooklands, Surrey TW10 6UA, UK.

## EUROPEAN NEWS DIGEST

## Poles queue for share coupons

Poles queued yesterday to obtain coupons entitling them to shares in 15 investment funds in the country's long delayed mass privatisation. The scheme is to put more than 400 state companies into the private sector.

Shares in 414 state enterprises have been handed to newly established investment funds run by mixed local and foreign-owned management companies. These include merchant banks such as Kleinwort Benson and Barclays de Zoete Wedd. The funds will eventually be listed on the Warsaw stock exchange, allowing for a market valuation of the coupons.

Each of Poland's 28m adults is entitled to one coupon which is being sold at a nominal price of 20 zlotys (\$3). The state-owned PKO BP savings bank - the distributing agent - was yesterday offering 32 zlotys a coupon to those who wanted to sell them back. A survey last month found 26 per cent of adult Poles, about 7m people, planned to buy their coupon. They have a year to do so. Christopher Bobinski, Warsaw

## Brussels mounts raids on Digital

European Commission officials raided EU companies for the second time in a week as part of a campaign to clamp down on illegal anti-competitive behaviour.

Three subsidiaries of Digital Equipment Corporation, the US computer company, were investigated on Tuesday by the Commission's competition authorities, following complaints from British-based competitors that the subsidiaries were abusing the market for software maintenance. The three subsidiaries are located in the UK, the Netherlands and Germany.

A Commission official confirmed that the complaints centred on allegations that the Digital Equipment subsidiaries were tying hardware maintenance contracts to software maintenance contracts, and making it difficult for companies to get software maintenance unless they bought hardware from Digital Equipment. A third allegation was that Digital was using discriminatory discounting practices to squeeze its rivals. Emma Tucker, Brussels

## Germans oppose energy plans

Germany is set to oppose European Union proposals for energy liberalisation on grounds that they retain monopolistic structures and will not guarantee public supply, the economics committee of the Bundestag (lower house of parliament) concluded yesterday. In a rare show of consensus, the main political parties agreed that proposals - due to be presented by Spain next month - were too restrictive.

Spain, which has the support of France, Italy and the Benelux countries, favours a "single buyer" model. But Germany's governing Christian Democrats and the country's economics ministry believe this would allow power companies to preserve their monopoly on imports and exports, the present system in Germany. Mr Günter Rexrodt, the economics minister, favours third party access which would allow outsiders access to the electricity grids and gas networks of member states. Judy Dempsey, Berlin

## Economy forecast to stagnate

The German economy is likely to stagnate in the present quarter with activity in west Germany declining slightly, according to the Berlin-based German Institute for Economic Research (DIW).

In its latest report, the DIW said a Bundesbank interest rate cut was already overdue. While the central bank yesterday trimmed its securities repurchase, or repo, rate by 0.01 percentage points to 3.97 per cent, the last significant Bundesbank rate cuts were late in August when the important discount and lombard rates were reduced by half a percentage point each to 3.5 per cent and 5.5 per cent respectively.

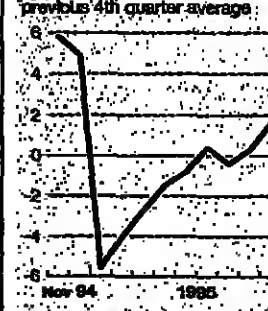
The institute said that Germany's gross domestic product had grown only slightly in real seasonally adjusted terms between the second and third quarters. Real GDP in the third quarter was 1.7 per cent up on the same period of 1994, it added. Peter Norman, Bonn

## ECONOMIC WATCH

## German M3 hints at rate cut

## Germany M3

Money supply, % change on previous 4th quarter average



Source: FT Econ

Speculation about a further cut in German interest rates was renewed yesterday after the Bundesbank said money supply growth last month remained well below the target range and bank lending had weakened. M3 rose at an annualised rate of 1.8 per cent against 1.6 per cent in September. The 1995 target range is 4-6 per cent.

"Today's M3 report has improved the chances for a further easing of monetary policy in due course," said Mr Thomas Meyer, economist at Goldman Sachs. But the Bundesbank may want to wait for more data before deciding on a further cut in the discount rate, now 3.5 per cent. Mr Stephen King, economist at James Capel, said the M3 news "provides the green light for a further cut in the German discount rate". Weak economic data meant this could happen as early as the next Bundesbank meeting on November 30. He expected a half-point cut to 3 per cent.

■ Dutch third-quarter gross domestic product grew 2.3 per cent year-on-year, according to initial estimates by the Central Bureau for Statistics.

■ France's consumer price index rose 0.1 per cent in October compared with September, taking the year-on-year inflation rate to 1.8 per cent, the government said.

■ Sweden had a trade surplus of SKr6.6bn (\$844m) in October compared with a surplus of SKr6.2bn a year earlier.

## French education minister unveils plans for university spending

## Bayrou rules out entry exams

By Andrew Jack in Paris

France's education minister yesterday ruled out introducing competitive entrance exams for the country's overcrowded universities and announced the appointment of negotiators to hold direct discussions with students and staff in all 90 institutions.

The day after tens of thousands of students and teachers took to the streets in Paris and other large cities to demand more funding, Mr François Bayrou unveiled his intention to spend an additional FF200m (\$41m) a year over the next four years on higher education.

He also promised the creation of technical training colleges over the next two years. He said he wanted to create a

parliamentary committee to examine the issue of university financing in the future, and would introduce measures to ensure additional money was spent in constructive ways.

However, Mr Bayrou offered little by way of the immediate initiatives hoped for in his "emergency plan" prepared over the past few weeks, promising increases in expenditure including money for about 1,000 new teachers that had already been allocated for the 1996 budget.

His announcement came after consultations with the heads of universities after several weeks in which there has been growing student unrest and a growing number of campuses going on strike.

The education minister stressed that students "must

understand the difficulties for the nation" including the huge growth in their numbers, but that they "merit a response" to their concerns.

He said that France had seen the number of students entering higher education multiply ten-fold in a single generation and three times in the past 10 years. This has been accompanied by a sharp rise in the number of students who drop out after their first year.

But he stressed his opposition to calls to introduce a selection process. "I say clearly that I will not be the minister who closes the door on universities for young people," he said.

Instead, he pledged the swift launch of a training programme for secondary school students to help them decide

whether to enroll for university and what subjects to study.

His proposals met mixed reactions from students and teachers yesterday afternoon. Students at Paul Sabatier university in Toulouse voted to continue their strike, calling Mr Bayrou's plan "derisory, ridiculous and too vague". Teachers at the institution also said they would continue industrial action.

However, Fage, the largest student body which is politically moderate, broadly welcomed his ideas and said it would not associate itself with future strikes. "The problems are too fundamental to be resolved by demonstrations, the aims of which are becoming more and more political," it said.

## Prospects for EU-Turkey customs deal brighten

By Simon Kuper in London, Michael Lindemann in Bonn and John Barham in Ankara

The prospects for approval of a customs agreement between Turkey and the European Union brightened yesterday when Mrs Tansu Ciller, the Turkish prime minister, said that Mr Tony Blair, leader of the UK's opposition Labour party, had signalled his support.

The Labour party is the largest contingent in the European Parliament's socialist bloc which has been seen as the main obstacle to ratification of the accord. Mrs Ciller, who is visiting London, said after meeting Mr Blair that he had promised to ask Labour's 62 MEPs to vote for the customs

union, but warned he could not guarantee their support.

Mr Blair's office refused to confirm he had taken a position. But a senior official said the party had recently decided to back the customs union. Mrs Ciller also met Mr John Major, the British prime minister.

The European Parliament is expected to consider ratification on December 13, but approval is in the balance because of misgivings over Turkey's poor human rights record. The parliament has linked ratification to improved respect for human rights and democratic reforms.

The Socialist bloc, the European Parliament's largest group with one-third of its 626 seats, will be decisive in approving or rejecting customs

union. A spokesman for Ms Pauline Green, the bloc's leader, said: "I would not say [Mr Blair's] would be agenda-setting views." However, Mr Wayne Davis, leader of the Labour MEPs, said: "I think it increases the chances of a positive vote."

Mr Hervé de Charette, the French foreign minister, said at a meeting in Bonn of EU foreign ministers yesterday that it was a "dangerous illusion" to think the European parliament could postpone the customs union with Turkey in December and return to it once human rights and other issues had been solved.

Mrs Ciller has said repeatedly that rejection would benefit only the fundamentalist Refah party.

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مكتبة الامم المتحدة



# Nato's 60,000 reasons for hope

The 60,000-strong force which Nato is deploying in Bosnia has been billed by its US commanders as a robust body which will avoid all the pitfalls that turned the United Nations peacekeepers into a byword for muddle.

If the US makes good on its promise to provide 20,000 ground troops, the new force will certainly be a creature with much sharper teeth than the blue-helmets who were derided by some Bosnians as the UN self-protection force.

Compared with the UN, the new force will have far more armour at its disposal to retaliate if it comes under attack, and it will be backed by the full panoply of US military intelligence. While UN officers squabbled endlessly with the Nato commanders who were supposed to provide them with air cover, the co-ordination between ground and air forces should in theory be much smoother when Nato is in charge of both.

The initial tasks, however, will be broadly familiar to any

## Bruce Clark reports on a force being deployed to avert failure

body who has served in Bosnia with the UN. For all the high-minded talk about reunifying Bosnia as a multi-ethnic state, the Nato forces could initially find themselves consolidating internal boundaries as they establish a "zone of separation" 4km wide between the Serb entity which will take up 49 per cent of Bosnia's territory, and the Moslem-Croat federation in the remainder.

This zone is to be established within the first fortnight or so of the force's arrival. The Nato mission should begin within a few days of the Paris peace conference, scheduled for mid-December, putting a formal seal on the accord reached in Dayton, Ohio.

Nato planners measure their time in days after the eagerly awaited "transfer of authority" - the moment when the UN Security Council resolves to wind down the UN peacekeep-

ing effort and install Nato as the co-ordinator of international forces on the ground.

At this point, the British and French soldiers serving with the UN are expected to "change their hats" and re-submit themselves to the authority of the Atlantic alliance - in the persons of General George Joulwan, the US commander in Europe, and his deputy, Admiral Leighton Smith.

Forty-five days after the transfer of authority - any forces which find themselves on the "wrong side" of the zone of separation should have been redeployed in their proper place under the watchful eye of Nato troops. This implies a substantial retreat by Serb forces, particularly in the Sarajevo area, and small retreats by the Croats. It requires a huge leap of faith to imagine the process will go smoothly. However, Nato has pledged

that for at least another 45 days after this withdrawal of forces it will not allow any redeployment in disputed areas. In other words, the Bosnian government army would be restrained from rushing in to wreak revenge on the heels of a retreat by the Serbs.

But it remains an open question what will happen to civilian populations on the "wrong side" of the new dividing line. In all recent Bosnian fighting, military retreats have led almost automatically to panic-stricken flights by civilians.

If the Bosnian Serb forces are somehow induced to pull out of the environs of Sarajevo, they will no doubt try their best to persuade local civilians that they would be subjected to a campaign of terror if they submit themselves to the authority of Bosnia's Moslem-led government. The force's mandate does not provide for an active role in ensuring that refugees are allowed to return to their homes - but it does

say that Nato forces can intervene in situations where the return of refugees has been agreed but is disrupted by some violent intervention.

Mr Carl Bildt, the European Union mediator, has suggested optimistically that many fighters in Bosnia's rival armies are simply armed peasants who will return to their farms once the fighting dies down.

That was more true in the early stages of the war - but the massive population exchanges engendered by three years of fighting have left many rural Bosnians with no farms to return to - and what the Americans would call a considerable attitude problem.

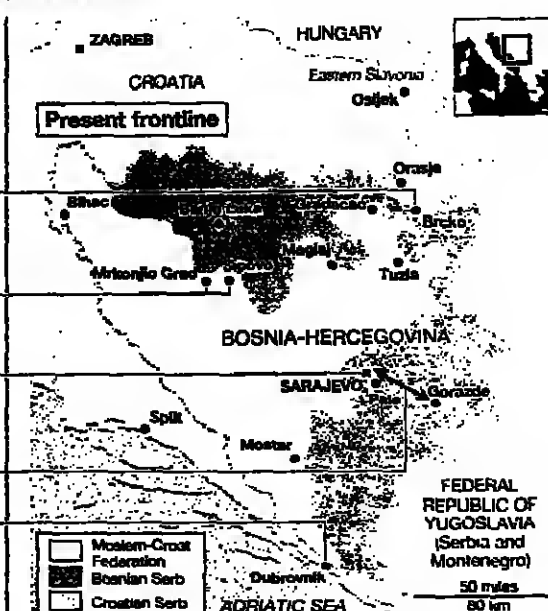
The whole Nato mission is based on the assumption that the peace plan will enjoy "strategic consent" - in other words the consent of the leaders of all the parties to the conflict. The Nato force will be prepared to cope with local ceasefire violations but not with a generalised attack on its soldiers by any party.

The unanswered question is

## Creating a zone for Nato protection

Boxes below show where territory will be traded to redraw the frontlines. The maps finally agreed make few changes to the current battlelines, which mediators hope will allow the plan to be easily implemented and cause little movement of population.

- Brčko Control to be decided by international arbitration over the course of a year.
- Mitrovic Grad and Srebrenica: Croats to relinquish control to Bosnian Serbs
- Sarajevo: Five main suburbs transferred from Bosnian Serbs to Croat Moslem control
- Safe corridor
- Dubrovnik: Bosnian Serbs to pull back from hinterland - agreed and due to be signed in December



whether strategic consent really exists in the case of the Serbs. President Slobodan Milosevic has wholeheartedly accepted the peace plan, but the Bosnian Serb leaders - even relatively moderate fig-

ures who do not face indictments for war crimes - have denounced the map agreed in Dayton as a sell-out.

It could be very imprudent of the Serbs to offer serious resistance to the plan, given that the

most likely result would be a swift, fighting withdrawal followed by punitive action from Nato aircraft. But nothing in the Serbs' behaviour to date would suggest that they are incapable of such foolishness.

## To victor the spoils

Croatian President Franjo Tudjman has emerged as the big winner of the battle for the spoils of Yugoslavia.

With the Dayton agreement between Croatia, Bosnia and Serbia, he came the closest of the three leaders of the warring states to realising his version of the nationalist programmes which brought them all to power in elections in 1990 on the eve of Yugoslavia's violent disintegration.

The Croatia of Mr Tudjman's dreams was an ethnically pure, enlarged state. He has achieved this.

Most of Croatia's 700,000 Serbs have left the country. After losing nearly a third of Croatia to the Serbs at the beginning of the war, he this year seized back most of the land. The last occupied area will be returned to Zagreb by 1997 at the latest.

He has also succeeded in extending Croatia's frontiers, in effect controlling a quarter



of Bosnia. At the signing ceremony, the pompous Mr Tudjman could not resist reminding the world that he got what he wanted by announcing that a few years ago he wrote to President Bill Clinton calling for the despatch of Nato troops to bring peace.

With help from his American and German friends, Mr Tudjman has out-maneuvred his erstwhile rival, and sometime co-conspirator, President Slobodan Milosevic of Serbia.

## Winner in own mind

Mr Slobodan Milosevic, the Serbian president who is seen as the chief instigator of the wars in Yugoslavia, believes that he too has won.

With the agreement, Mr Milosevic secured the one concession he has consistently sought for two years: the suspension of UN sanctions against Belgrade.

Claiming to mediators that he has given up much, it is more likely that Mr Milosevic is confident that the deal will cement his hold over the remnants of Yugoslavia, now comprised of Serbia and Montenegro.

Coming to power by whipping up Serb nationalism in 1987, the calculating Mr Milosevic has made a complete turn round, formally abandoning his drive to create a Greater Serbia on the ruins of former Yugoslavia.

If Mr Milosevic is a winner, however, the Serbs are not. With the destruction of the former Yugoslavia the Serbs lost



what they already had in the federation of six republics - a country where they could live together.

Serbia may have escaped the ravages of war, but sanctions and footing the bill for the war have impoverished the republic. In spite of this, Mr Milosevic is not at risk of a political challenge. But he must fear that soon the Serbs may ask whether 48.6 per cent of Bosnia was rather a small reward for their sacrifices.

## Success at high cost

President Alija Izetbegovic of Bosnia-Herzegovina perfunctorily shook hands with US secretary of state Warren Christopher, barely looking him in the eyes.

His agonising indecision in Dayton frustrated US mediators, who for the first time understood what their European partners had come to realise previously.

Mr Izetbegovic can be a difficult negotiator. But it was a painful step for him to take. The agreement meant formally renouncing his dream of a unified Bosnia under his government's control.

Yet under pressure from his American friends, the 70-year-old Mr Izetbegovic made his main concession and agreed to halt the war.

The paradox is, this time, under the protection of the US, Bosnia's Moslems got even less land than in previous deals brokered by European or UN envoys.

With Serbia and Croatia



eager for peace, Mr Izetbegovic had little choice but to endorse the agreement or risk losing US support and being left to the whim of his expansionist neighbours.

Mr Izetbegovic will remain the undisputed leader of Bosnia's Moslems, but he may consider whether he should have signed a peace agreement earlier and limited the suffering of his citizens.

Sarajevo over the next few months will be the venue of considerable political intrigue.

## No longer a player

The ghost of Mr Radovan Karadzic, the Bosnian Serb leader, did not haunt Dayton. In spite of fears that the Bosnian Serbs might resist the peace plan, Mr Karadzic is politically dead following this week's agreement.

Along with his military commander, General Ratko Mladic, Mr Karadzic has been indicted for war crimes by the International Tribunal. As Mr Richard Holbrooke, assistant secretary of state and chief negotiator, remarked this week: "Their future is not bright."

While Mr Karadzic has so far remained silent, Mr Momcilo Krajisnik, the speaker of the Bosnian Serb assembly and his closest ally, nervously rejected the plan. But in fact, they are almost irrelevant. The maps gave the Bosnian government control over all of Sarajevo.

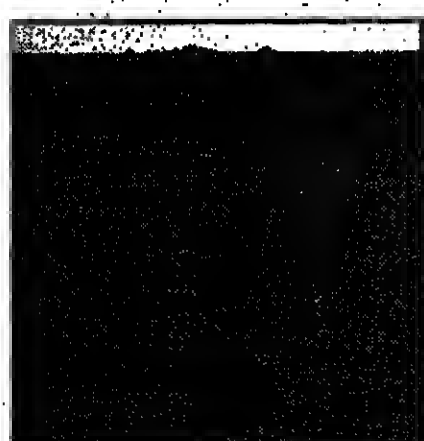
This was the kiss of death from Mr Milosevic, smashing his power base in Pale, the mountain stronghold above Sarajevo, making inevitable



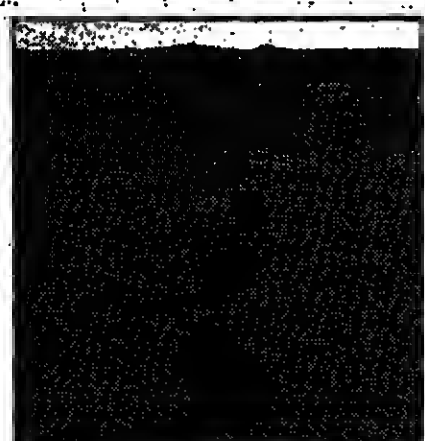
the shift of political power to leaders in Banja Luka in the north-west, whom Mr Milosevic has long been grooming as successors to Mr Karadzic and his motley crew.

They may not be extradited to The Hague, but in this world of treachery the fall from grace is likely to be permanent. As one US diplomat quipped, they are likely to disappear, and not just from the political scene.

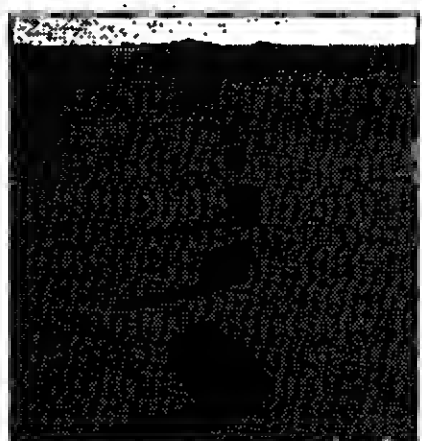
Profiles by Laura Silber in New York



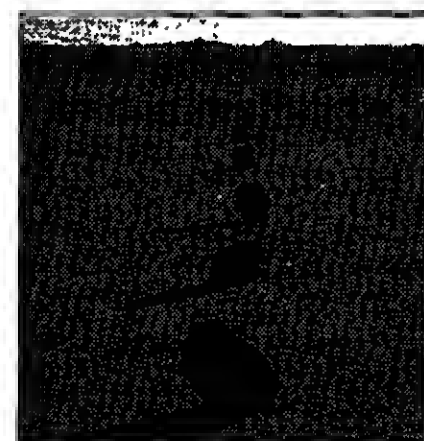
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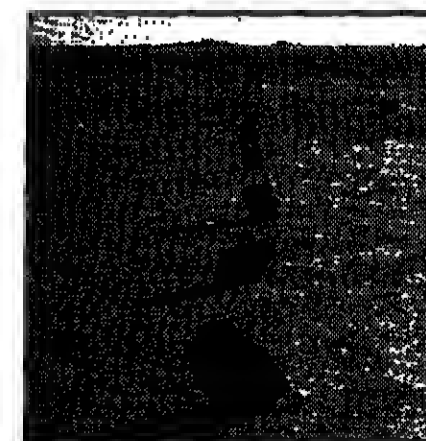
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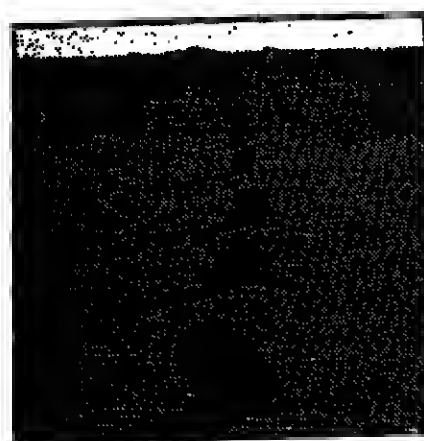
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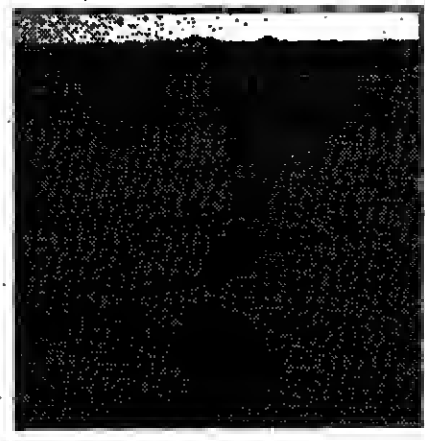
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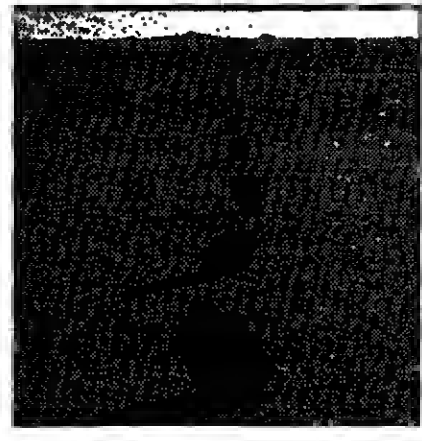
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1994



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## NEWS: WORLD TRADE

## Brussels gives way in fur trapping row

By Caroline Southey in Brussels

The European Commission yesterday decided to delay a ban on fur imports for 12 months, a move which averts a potentially damaging trade row with the US and Canada but is likely to provoke protests from European animal rights groups.

This is the second time the EU has delayed the import ban and follows threats by Canada and the US to invoke the dispute procedure in the World Trade Organisation as soon as the measures came into force.

The threat of WTO action was one reason for the delay, an EU official said. But fears that the ban could not be properly implemented had also contributed to the Commission's decision. "We believe the best way to safeguard animal welfare is to have worldwide standards that work," he said.

An EU ban on imports of fur from animals caught in leg-hold traps was due to come into effect next January. The ban would have barred fur imports to the EU unless the main producers - Canada, Russia and the US - prohibited the use of the traps or implemented "humane trapping standards" for 13 species.

Mr Jacques Roy, Canadian ambassador to the EU, welcomed the delay, saying it

would allow a working group representing Canada, the US, Russia and the EU more time to work out trapping standards.

Mr Roy earlier said General Agreement on Tariffs and Trade findings meant that members could "not use trade measures to enforce domestic environmental policies outside their jurisdiction".

The postponement follows intense lobbying by fur traders who argued the ban would destroy indigenous communities dependent on the trade. The Canadian fur industry employs 100,000 people, including 80,000 trappers, half of whom are aboriginals. Earlier this month aboriginal Canadian fur trappers visiting Brussels accused the European Union of risking "cultural genocide" with the proposed ban, which Cree Indian Chief Ignace Gull, a part-time trapper, said had been dreamed up without consultation.

Britain, the only member state to oppose any delay in the ban, has been under intense pressure from animal rights groups to make concessions to the fur trappers. Britain outlawed the use of leg-hold traps in 1990.

Introduction of the import ban has already been delayed since January this year to give fur exporters more time to find an alternative to leg-hold traps.

## Japanese cosmetics buyers feel cheated out of luxuries

Emiko Terazono on moves to have import restrictions scrapped

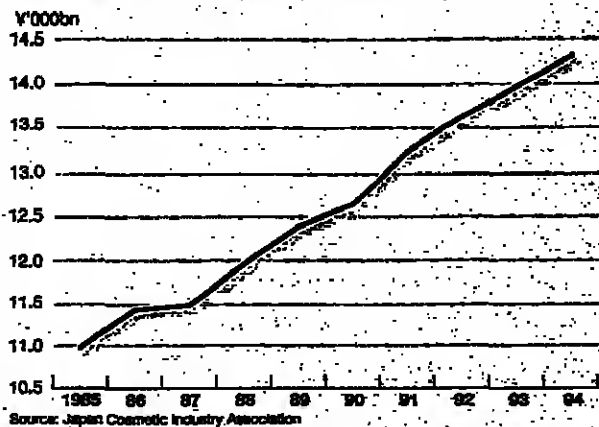
Japan's ministry of health and welfare has invoked the ire of the country's female consumers. A raid by the health authorities earlier this month barred a highly publicised sale of brand name cosmetics such as Chanel and Christian Dior offered by a "parallel" importer at substantial discounts.

A long-standing Japanese drug law demands that importers of foreign cosmetics provide the ministry of health and welfare with a list of any product's ingredients and that the ministry's permit number be labelled on it. This makes it impossible for parallel importers, who undercut licensed importers by offering products obtained from unofficial distribution routes, legally to retail cosmetics because the cosmetic makers will supply such information only to their licensed distributors.

Designers Collisone, a discount retailer based in central Tokyo, had planned to sell 2,000 items of imported luxury brand cosmetics at 30-50 per cent off official Japanese retail prices, but was stopped by health authorities just before the store's grand opening. The crackdown meant more than 200 customers, who had queued all morning for their discounted Chanel lipsticks and Calvin Klein creams, had to go home empty-handed.

Some 3,000 angry women have now signed a petition

## Cosmetic shipments to Japan



demanding the drug law be abolished.

"Many consumers didn't know about the drug law," says a spokesman for Designers Collisone. "We're trying to raise the awareness among them about the meaningless restriction."

The parallel importers and many consumers believe that the drug law has helped widen the price gap of cosmetics sold in Japan and overseas markets. According to a recent study by the ministry of international trade and industry, retail prices for cosmetics in Japan are as much as five times those in the US. For instance, a tube of foundation by Clinique, which can be bought in the US at \$12, costs

more than ¥6,000 (\$59) in Japan.

What angers the parallel importers is that foreign cosmetics bought by individual consumers into the country are exempt from the drug law. "If the labelling requirements are based on health concerns, then the government should also ban foreign cosmetics bought by individuals," says Designers Collisone.

The ministry argues that its regulations governing cosmetics imports do not differ from western standards and that the price differentials are created by Japan's distribution system and advertising costs.

Nevertheless, an advisory council of the Japanese government called for deregulation of

the drug law earlier this year to help narrow the price gap between the domestic and foreign cosmetics markets.

Foreign manufacturers of luxury brand cosmetics are opposed to any move to scrap the law which sustains their margins and their brand image.

An increase in cheap imported cosmetics would also hurt Japanese cosmetics companies, which are already suffering from the gradual breakdown of their close links with distributors. The cosmetics makers had managed to maintain high prices by enforcing retail prices at their official "chain" retailers. However, earlier this year the Fair Trade Commission, the anti-monopoly watchdog, warned against this, and leading supermarket chains have started to offer big discounts on their products.

The health ministry says it is considering abolishing as early as next year the rule requiring the list of ingredients on the label. It has indicated that it will allow parallel importers to sell foreign cosmetics as long as they can prove that the products are the same as those imported through the official route. The importers complain that the only way to verify that would be through some sort of certification from the manufacturer, which takes the problem back to where it started.

## WORLD TRADE NEWS DIGEST

## Hyundai in \$1bn India venture

Hyundai is to assemble cars in India from 1998 through a \$1bn joint venture. The project, announced after a meeting between Hyundai chairman Chung Se-yung and India's prime minister, Mr P V Narasimha Rao, is among investments in India amounting to \$3bn by Hyundai, including power transmission and other infrastructure programmes.

South Korea's largest car company next year will begin constructing a plant in southern India with an annual production capacity of 200,000 Accent and Sonata cars by the year 2000. Hyundai will take a 60 per cent stake in the joint venture with an unnamed Indian partner and provide technology transfers, including the manufacture of car components.

Hyundai will be the second Korean car company to set up in India. Daewoo established a \$1bn joint venture, DCM Daewoo, which began production earlier this year. John Burton, Seoul

## Japanese on mission to Europe

Leaders of the Keidanren, the Japanese business federation, yesterday embarked on their first joint European mission in three years to try to bolster confidence in Japan's economy, trade and investment plans. A delegation of 18 senior executives, led by Mr Shoichiro Toyoda, the Keidanren's chairman, will meet officials and politicians in the European Union headquarters, Belgium, Denmark, Germany and Britain. Mr Toyoda said he hoped to reassure investors and trade partners that despite Japan's economic and financial problems, the economy was on the way to "steady recovery". The Keidanren group will reassure European trade partners that Japanese companies will not favour US imported goods over European ones in response to threats of unilateral sanctions from Washington.

The delegation will also seek to dispel European fears that the Asia Pacific Economic Co-operation forum will seek to exclude foreigners from the trade concessions its 18 members plan to make by 2000. William Dawkins, Tokyo

## UK backs Russian food venture

Britain's official export credit agency, the export credits guarantee department, will support two loans towards the installation of production lines for dairy-based baby food in Russia. The loans, worth nearly \$10m (\$15m) each, are being arranged on behalf of Midland Bank for Russia's Vnesheconombank to help finance the lines to be built at Ivanovo and Yekaterinburg.

Design installation and commissioning will be the responsibility of APV-UK, part of the APV food process engineering group.

The contracts form part of a programme to improve the health of the nation's babies. Foreign Staff, London

## Taiwanese invest in China

China Motor, one of Taiwan's two biggest carmakers, may invest \$30m to manufacture cars in China's southern province of Fujian. The company is applying to the Investment Commission and discussions are under way with Chinese counterparts. China Motor hopes to build two plants in Fujian - each producing about 150,000 cars a year. Reuters, Taipei

Taiwan food giant President Enterprise plans to set up a wholesale chain store in Tianjin, near Beijing, with France's Carrefour group. The project is under review by the Chinese authorities. President is one of the island's leading investors in China, with investment exceeding \$150m. Reuters, Taipei

## Japanese pull out the stops for Windows 95

By Michio Nakamoto in Tokyo

In Tokyo's Akihabara district, where electronics retailers line the streets, attendants at Sofmap, a major computer shop, last night treated their customers to a late-night celebration. Sofmap laid on fire crackers, a countdown and games with prizes to celebrate the launch at midnight of the Japanese version of Microsoft's Windows 95 program.

A few streets away, the stage

was being set for four days of festivities, featuring Japanese drums and celebrities such as Mr Ryuchi Sakamoto, the musician, and Mr Tommy Lasorda, the popular coach of the Los Angeles Dodgers, the US baseball team.

The fun and fanfare in Akihabara was replicated in cities throughout Japan. Not to be outdone by the extravagant launch in the US, Japanese supporters of Windows 95, from retailers to manufactur-

ers, have tried hard to ensure that the launch in Japan sparks as much excitement for their own products.

Windows 95 went on sale at 250 computer shops and 6,500 Lawson convenience stores throughout Japan yesterday. Although Microsoft did not give any sales forecast, industry analysts expected about 5m units of the operating software to be sold in its first year.

As the clock struck midnight, computers manufactur-

ers, which has been competing aggressively, has shipped 50,000 PCs pre-loaded with Windows 95 to 250 shops.

Every big Japanese computer maker took full page advertisements in the Nihon Keizai Shimbun economic daily yesterday to make sure consumers knew their PCs came with Windows 95.

According to a survey by Asci, a publishing and software marketing company, 90 per cent of those who currently

use Windows 3.1 intend to switch to Windows 95.

However, in spite of all the hype, the experience of disgruntled users in the US appears to have triggered some caution among prospective Japanese users.

Only 34 per cent of those surveyed said they would buy Windows 95 as soon as possible. More than half said they would buy the software only after seeing how reliable it was.

Bill Gates' road ahead, Page 12

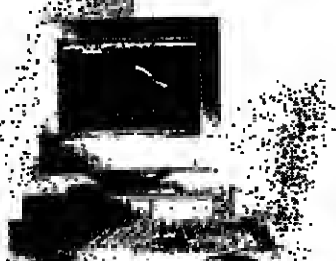
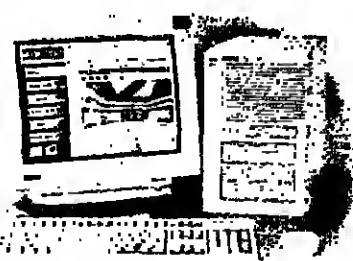
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Bill Gates' road ahead, Page 12

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## Washington and Tokyo split on renewal of chips agreement

Kantor calls for market share pact to be reviewed. No need, say the Japanese, it has already worked. Michio Nakamoto reports

Mr Mickey Kantor, the US trade representative, has called for the renewal of the US-Japan semiconductor agreement, citing the need to address remaining barriers to the Japanese market.

"We have made progress, and there is no doubt that the semiconductor agreement has been helpful" in increasing the foreign share of the Japanese market, Mr Kantor said in Washington this week.

"But that doesn't tell the whole story. There are still barriers that remain and we need to address them. We are prepared to sit down and review the entire agreement," Mr Kantor said.

The bilateral semiconductor agreement, which is scheduled to expire at the end of July next year, calls for a "steady and gradual" increase in the foreign share of the Japanese market.

As part of the agreement, Japan recognised the expectations of the US semiconductor industry that the foreign market share would rise to more than 20 per cent by the end of 1992. The US has at times interpreted this expectation as a commitment, which the Japanese deny.

The Japanese ministry of international trade and industry recently reiterated its view that the Japanese market has opened substantially and that there is therefore no need to renew the agreement. Mr Kantor's comments are unlikely to alter this view.

Japan points out that since the agreement was signed in 1981, the foreign share of the Japanese market has risen from 14 per cent to about 23 per cent last year.

The US, however, believes that the agreement needs to be renewed in order to ensure continuing progress in opening up Japan's market.

Japan's argument is borne out by the changes in both the world's semiconductor industries and the Japanese market since the agreement was first signed in 1986 and since its renewal in 1991.

Fears that the US is losing its competitive edge in the industry to Japan have long receded, with Intel, a US com-



Kantor: "There are still barriers and we need to address them"

pany, ranked as the world's largest semiconductor maker.

"Global alliances between semiconductor makers and world-wide manufacturing have made the nationality of semiconductor chips less relevant, if not meaningless."

What has not changed, however, is a strong feeling among US semiconductor makers in Japan that, without a firm government commitment to continue to improve access for foreign companies, the bad old habits which kept the Japanese market closed to outsiders for decades could re-emerge.

The co-operation between US makers and Japanese users and the more open atmosphere that has grown out of 10 years of regular consultations may not disappear when the agreement expires. "But I'd be more comfortable to continue the process until we're certain that we have a really open market," said Mr Roger Mathus, representative of the US Semiconductor Industry Association in Tokyo.

However, US semiconductor companies do not accept that the agreement, successful as it has been, has quite fulfilled its objective of ensuring fair access to Japan's market for foreign semiconductor makers.

Although the industry is more open to building close relationships with foreign as well as domestic companies,

the progress that has been made over the past 10 years has not been sufficient to overcome 30 years of a closed market built on the Japanese tradition of close relationships, Mr Mathus believes.

The semiconductor agreement "is just an avenue for further communication," said Mr John Stich, general manager of semiconductor sales and marketing at Texas Instruments in Tokyo. But the cultural differences between the US and Japan made it a particularly important avenue to maintain both on the corporate and government levels.

If the agreement was allowed to expire, corporate relationships might continue. But without the government involvement it would be a step back from where foreign companies were today, he said.

US companies believe that it was largely Japanese government involvement that brought about significant changes in attitudes among Japanese semiconductor users towards foreign suppliers.

Japanese companies used to say they did not deal with companies that did not manufacture in Japan, that small foreign suppliers could not guarantee reliable supplies and that foreign semiconductor users were not up to the quality of those made in Japan, Mr Mathus said.

That began to change once there was a government-industry consensus to work towards the goal of 20 per cent foreign market penetration.

"If we hadn't had this indicator, we wouldn't be where we are now," Mr Mathus said. US industry believes the market share achieved so far in Japan is still not representative of US competitiveness in semiconductors.

The fact that Japanese companies had 80 per cent of the home market while US companies had twice the market share of Japanese companies in other parts of the world could not be explained by home turf advantage alone, Mr Mathus said.

Japanese industry counters that with a growing number of semiconductor users moving production outside Japan, it does not make sense to consider foreign market share in Japan alone.

Japanese companies complain that the US industry seems not to trust them to make the best commercial purchasing decisions. "The Japanese semiconductor industry can be expected to continue to engage in co-operative activities based on commercial considerations," said Mr Norio Oga, chairman of the electronics industry association. "Further governmental intervention is unwarranted."

## JAPANESE IMPORTS OF SEMICONDUCTORS

Percentage market share	Formula 1	Formula 2
Q1 '92	14.6	16.6
Q2 '92	15.0	17.9
Q3 '92	15.9	17.7
Q4 '92	20.2	22.5
Q1 '93	19.6	21.5
Q2 '93	19.2	21.6
Q3 '93	18.7	19.7
Q4 '93	20.7	22.1
Q1 '94	20.7	22.0
Q2 '94	21.9	23.5
Q3 '94	23.2	23.4
Q4 '94	23.7	24.7
Q1 '95	22.6	23.6
Q2 '95	22.9	23.8

Formula 1: Foreign-owned semiconductor firms identified by "name" and "country" semiconductor manufacturers and used internally by a company that does not sell semiconductors in the domestic market are included.

Formula 2: Foreign-owned semiconductor firms identified by "name" and "country" are not included.

Source: MITI, 6/9/95

كتاب الاجل



## South Africa seeks answer on provinces

By Mark Ashurst  
in Johannesburg

The South African parliament will create a new second chamber to try to solve the vexed problem of the future powers for its regional governments. If proposals in a draft constitution released yesterday take effect.

The 63-page document, published by Mr Cyril Ramaphosa, chairman of the constitutional assembly, reveals that little progress has been made in resolving the muddle of the existing interim constitution over the question of South Africa's federal structure.

But it does outline options for provincial representation in a second chamber, currently a 90-member senate chosen from party lists by a system of proportional representation in last year's all-race election.

The extent of federal powers has been the focus of dispute between the Inkatha Freedom party, which governs KwaZulu Natal and has 48 MPs in the national legislature, and the African National Congress, the majority party in the government of national unity, since well before the election.

Inkatha has boycotted the drafting process in protest at other parties' refusal to allow international mediation on the issue before the drafting process is complete, despite a commitment made by President Nelson Mandela and the former president, Mr FW de Klerk.

Mr Ramaphosa, secretary-general of the ANC, said he had contacted Chief Mangosuthu Buthezi, Inkatha leader, and planned to discuss the draft document with him this week. "There is a real chance Inkatha will return to

the constitutional assembly [where] they have an important contribution to make. That will be good for the country and good for Inkatha."

One option in the draft proposes a council elected by provincial MPs on a basis of proportional representation. A second proposes a statutory 10 representatives from each province. Both grant the second chamber power to veto national bills, subject to a two-thirds majority in the lower house or a 12-month delay.

In cases where an act of the national legislature conflicted with provincial laws, the proposed Council of Provinces would mediate.

Senior figures in the ANC expressed confidence that the combination of behind-the-scenes talks and the hope of securing greater political influence for the provinces at a national level would tempt Inkatha back into the process.

Other options contained in the draft federal constitution, approved by parliamentarians in the 490-member constitutional assembly, confine central government authority to issues of national policy.

These are defined only broadly as the maintenance of economic unity; a common market for goods, capital and labour; administration of national services; foreign policy; and the right to veto provincial legislation which could prejudice other regions.

In the years ahead, the detail of provincial legislation governing safety and security, education, welfare and provincial media will inevitably conflict with national initiatives, where some ministers have already moved to legislate common practices by which all provinces will be bound.

## Peres offers fresh approach to Syria peace

By Julian O'Zanne in Jerusalem

Mr Shimon Peres was yesterday sworn in as Israeli prime minister and he immediately called on Syria's President Hafez al-Assad to meet him to reconcile differences blocking a peace accord.

In a speech to parliament, which ratified his new cabinet by a large majority, Mr Peres said he would deepen the search for a comprehensive Middle East peace, continue the government's economic liberalisation programme and work to forge national unity in the wake of the assassination of Prime Minister Yitzhak Rabin.

Diverging from the policy of his predecessor, Mr Peres hinted his government would pursue negotiations with Syria, Israel's most powerful neighbour, on all tracks simultaneously rather than negotiate the security aspects of an Israeli withdrawal from the occupied Golan Heights ahead of political and economic matters.

"The logic of wars between us has ended... the negotiations with Syria can take on the character of a comprehensive and regional agreement in all fields, the political, strategic and economic," Mr Peres said. "Political peace means the end of wars. Economic peace means the beginning of growth."

The 73-year-old veteran Israeli politician, who served as prime minister in 1984-1986, also pledged to deepen

co-operation with Egypt and Jordan, implement agreements with the Palestinians and support Palestinian elections due on January 20.

Mr Peres said his government aimed for a comprehensive Arab-Israeli peace by the year 2000 which would produce a region "free of violence, free of bloodshed, free of terror, free of war and free of all the causes that have brought about these things: poverty, illiteracy, backwardness and prejudice."

On the economic front he promised to maintain the government's reform measures but appeared to rule out a new economic package demanded by manufacturers and the central bank involving a budget cut which would naturally pave the way to a cut in interest rates and depreciation of the strong shekel.

Israeli shares rose sharply on Sunday and Monday in expectation that Mr Peres, who cut inflation from 445 per cent to 20 per cent between 1984-1986, would support a new economic package.

The prime minister, who on Monday brought into the cabinet a dovish rabbi, also reached out to the religious community and to the 130,000 Jewish settlers in the West Bank promising his government would not ignore their "feeling of distress" created by the peace process and the ongoing Israeli troop withdrawal from the West Bank.

## Algeria's FIS calls for peace

By Roula Khatib,  
Middle East Correspondent

Algeria's banned Islamic Salvation Front (FIS) yesterday called on President Liamine Zoual to open peace talks to find an end to the country's four-year crisis. The appeal comes less than a week after Mr Zoual won a landslide victory in presidential elections.

The election and the high turnout recorded marked a big setback for the FIS and other opposition parties which had called for a boycott.

Mr Rabah Kebir, the FIS's spokesman in exile, yesterday made public an open letter to Mr Zoual saying the message of the Algerian people "is the same whether through a boycott or through participation - the goal is peace, democracy and the escape from poverty".

In a conciliatory tone, Mr Kebir said he was relieved to hear Mr Zoual say he felt the weight of the trust the people had placed in him and to hear of his determination to allow all Algerians a role in rebuilding the country.

Mr Kebir's letter is a shift from FIS statements issued just a few days ago, when it accused the government of inflating election results.



A man carries his daughter to safety through the rubble of a collapsed building in a Cairo suburb yesterday.

## TEN DIE IN MIDEAST EARTHQUAKE

By James Whittington in Cairo

A powerful earthquake measuring 5.7 to 7.2 on the Richter scale yesterday rocked the Middle East but caused little damage and few casualties.

Its epicentre was in the Gulf of Aqaba, about 70 miles south of the tourist resorts of Aqaba in Jordan and Eilat in Israel.

People in Egypt, Israel, Lebanon, Jordan and Saudi Arabia

were woken around 6.15am local time by the earthquake. At least 10 deaths were reported.

The most serious incident was in the Egyptian port of Nuweiba on the Gulf of Aqaba, where a hotel collapsed killing an Egyptian and injuring 10 others.

In Eilat and Aqaba, tourists were evacuated from hotels and police had to close a road

in the Israeli resort after a 400 metre crack appeared in the tarmac.

The airport in the Egyptian resort of Sharm el Sheikh was also temporarily closed because of cracks in its control tower. In Cairo, where more than 550 people were killed in an earthquake in 1992, there were few injuries despite the collapse of a number of buildings.

## Virgin fined for Internet error

By Paul Taylor

Virgin Atlantic Airways has been fined by the US authorities for putting out misleading advertising on the Internet, the informal computer and telecommunications network which links about 40m users across the globe.

The incident, which arose out of an administrative error, is believed to be the first case of its kind and could have far-reaching implications for other commercial activities on the Internet which is largely unregulated.

Over the past 18 months more and more companies have established "home pages" on the World Wide Web which is graphics-based and the fastest growing part of the Internet.

Companies see this "Internet presence" as an important marketing tool since studies show that Internet browsers tend to be well educated and higher paid.

Web pages can be accessed by any computer owner anywhere in the world with a modem communications device, a telephone line and a contract with one of the commercial online services such as CompuServe or independent Internet service providers.

Virgin Atlantic, which is owned by Richard Branson's Virgin Group, published information on its Web pages, including details of its transatlantic air fares, but failed to update them.


Earlier this year the page advertised a round-trip air fare of \$499 between Newark, in New Jersey and London for passengers booking 21 days in advance.

However, a consumer who called Virgin to book a ticket having seen the Web page was told that the fare was no longer available because the season had changed from off-peak to peak. The cheapest fare available had risen to \$518.

The airline has agreed to pay a "nominal" fine of \$14,000 to the US Department of Transport, but says the authorities accept the error was a "genuine mistake".

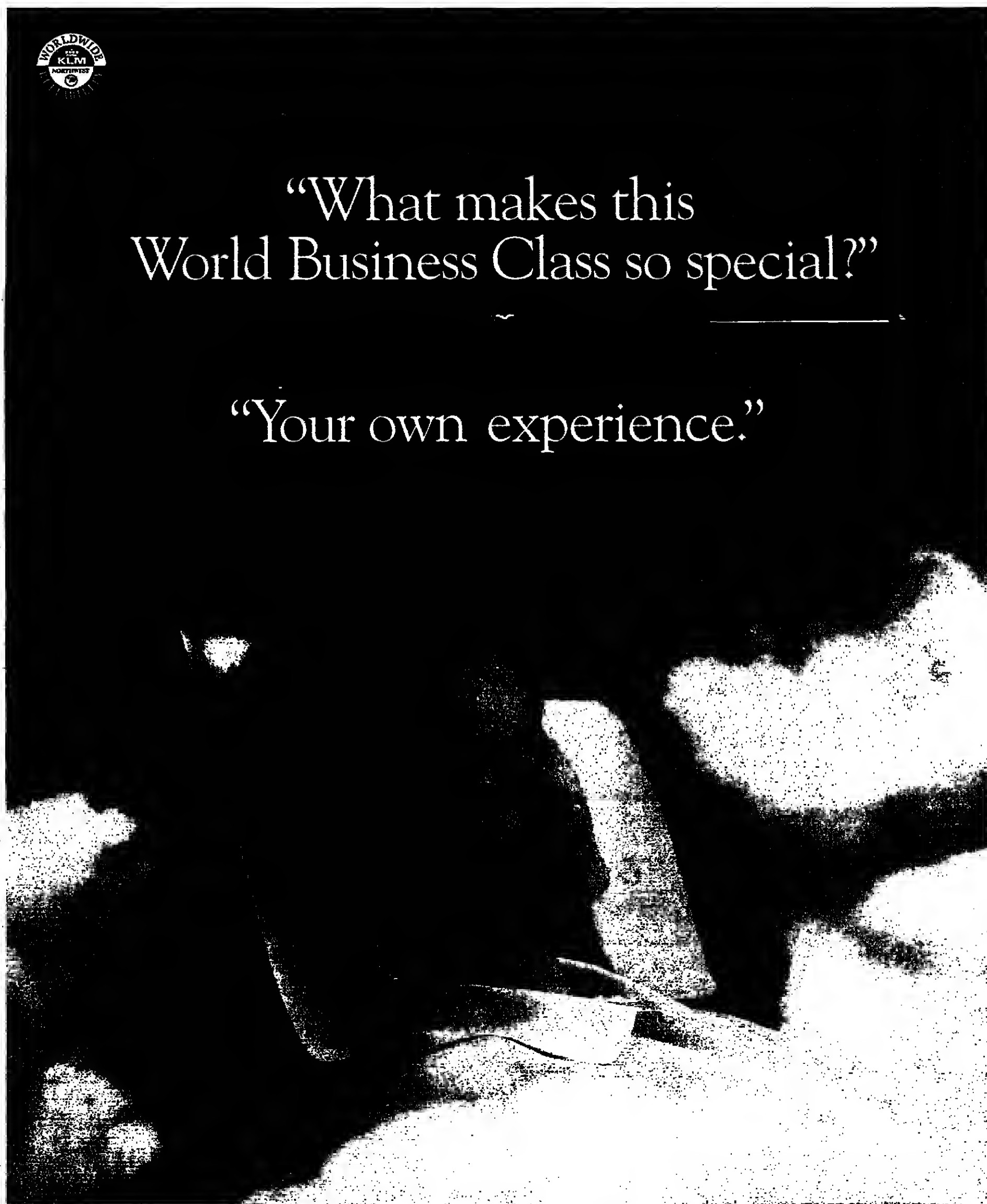
Although the fine was small, the circumstances will be closely scrutinised by corporate lawyers and others who are grappling with a wide range of legal issues raised by the growth of the Internet as a new electronic publishing medium.

Aside from questions of jurisdiction, these include issues such as copyright, libel and advertising.



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## NEWS: ASIA-PACIFIC

# Chaebol payments to Roh are disclosed

By John Burton in Seoul

Samsung and Hyundai gave the largest payments to former South Korean President Roh Tae-woo, followed by the Daewoo and LG groups, prosecutors said yesterday.

South Korea's four biggest industrial conglomerates, or *chaebol*, accounted for 40 per cent of the Won239bn (\$310m) that Mr Roh collected from 39 business groups during his 1988-93 term.

Prosecutors last week arrested Mr

Roh on corruption charges and alleged that the corporate payments were bribes given in return for government contracts and other state favours.

Samsung and Hyundai each gave Won25bn to Mr Roh, while Daewoo provided Won24bn and the LG group Won21bn, according to prosecutors.

Other big corporate donors to Mr Roh included the Hanjin transport group with Won17bn, Dong-ah Construction (Won16bn), the Lotte retail and hotel group (Won14bn), and the

Jinro beverage group (Won11bn).

The amount of corporate payments to Mr Roh is likely to climb as an investigation of seven other *chaebol* has not been completed.

Prosecutors have indicated that several business leaders will be indicted in early December on bribery charges along with Mr Roh, although the chairman of Daewoo and Dong-ah were the only ones named in Mr Roh's arrest warrant.

Meanwhile Mr Ahn Woo-mahn, justice minister, suggested that the cor-

ruption investigation would extend to politicians who received money from Mr Roh.

Main targets could include the two main opposition leaders.

Mr Kim Dae-jung, head of the biggest opposition party, has already admitted receiving Won2bn from Mr Roh for his 1992 presidential campaign.

Mr Kim Jong-pil, leader of the conservative United Liberal Democrats, is suspected of receiving Won10bn from Mr Roh, although he denies the alle-

gation.

The two opposition parties, in turn, are accusing President Kim Young-sam of accepting money from Mr Roh, a former political ally, for his 1992 election campaign.

President Kim has denied the charge, although he has refused to disclose the financial sources for his campaign.

Critics contend that President Kim is using the corruption probe to discredit his opponents ahead of tough parliamentary elections next April.

## Signs of recovery for weak Japanese economy

By William Dawkins in Tokyo

Japan's economy remained weak in the five months to September but recovery is expected early next year, the government's economic forecaster said yesterday.

The latest leading indicator issued by the Economic Planning Agency, pointing to business conditions in the near future, stood at 36.4 in Sep-

tember, having languished below 50, the dividing line between growth and decline, since May.

However, Mr Isamu Miyazaki, the EPA's director general, said he could detect signs of business recovery, such as a rise in corporate investment and public spending, partly in response to the ¥14.220tn (\$139bn) fiscal stimulus package adopted by the govern-

ment in late September. He predicted growth of 1 per cent in gross domestic product for the year to next March, rising to 2 per cent in the following 12 months.

The leading indicator, a basket of 11 indices, showed a slight pick-up from 33.3 in August. Of its components, four showed an improvement, most notably housing starts. Among the other seven, stocks

of unsold goods rose slightly, a remainder of Japan's industrial overcapacity, while sales of consumer durables declined. The labour market also weakened.

Earlier, the EPA reported that Japanese companies spent less on machinery from August to September, but that the three-month trend continues to rise. Economists greeted this as proof that gentle

growth in capital spending is set to continue.

Machinery orders fell by 3.9 per cent to ¥903.6bn from August to September, or by 0.9 per cent by comparison with September last year. However, machinery spending is volatile from month to month, because it includes occasionally very large orders. Taken over the three months to September, a better guide to the trend, Japanese companies spent 2.4 per cent more on machinery than in the same period in 1994.

The EPA yesterday predicted a 9.3 per cent rise in orders from the three months just ended to the quarter ending in December. This supports economists' belief that capital spending as a whole will recover by at least 2 per cent this year, breaking a four-year decline.

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## Patten outraged at 'shadow government'

By Simon Holberton in Hong Kong

Mr Chris Patten, Hong Kong's governor, yesterday angrily responded to suggestions by a senior adviser to China that Beijing needs to establish a "shadow government" in Hong Kong up to six months before the colony's formal handover in mid-1997.

The governor said Britain was prepared to work for a "co-operative relationship" with China but "as for alternative governments that is quite simply out of the question".

He was answering questions arising from a speech on Tuesday night by Sir Sze-yuen Chung, a former senior adviser to Britain, who is now a leading member of the Preliminary Working Committee (PWC). The PWC is a Beijing-appointed group of Hong Kong grandees and Chinese officials who advise China on the handover.

In a speech to the Hong Kong Management Association Sir S Y, 78, offered his "speculation" on how China would manage the run up to the handover. He held out the prospect of a parallel, "shadow"

government consisting of a chief executive, principal advisers and a legislature making policy and laws for Hong Kong six months before the handover, for later implementation.

His speech follows Beijing's announcement that it will water down the Bill of Rights, which underpins civil rights, and comments by a senior Chinese government official which suggested China would not recognise foreign passports held by people of Chinese race.

Sir S Y said the provisional legislature would debate and pass laws which would come into effect on 1 July, 1997 when Beijing assumes control.

These laws would cover the appointment of senior judges, the "deletion" of laws which contravene the Basic Law, China's mini-constitution for Hong Kong, and the territory's budget. The provisional legislature would also have to pass laws concerning the court of final appeal, the issuing of passports, and the definition of a Hong Kong permanent resident.

Sir S Y said the transfer of Hong Kong to China was "unprecedented" in modern history. "Under the circumstances, overlapping period of about six months, in



Sir S Y Chung when he was serving as senior adviser to Britain

my view, is neither excessive nor unreasonable."

Mr Patten described his advice as "constitutional effrontery". Mr Martin Lee, chairman of the Democratic party, said it was a "shocking idea".

Even Beijing's supporters in Hong Kong warned that it would confuse civil servants as to whom they should serve.

## Pakistan agrees \$600m standby loan with IMF

By Farhan Bokhari in Islamabad

A Pakistani government delegation has reached agreement with the International Monetary Fund on a \$600m standby loan to improve the country's foreign exchange reserves and restore its financial credibility. The loan, still formally to be approved by the IMF's executive at its meeting next month, would be disbursed over 15 months.

One of its main objectives is to put Pakistan back on track to receive up to a further \$1bn medium-term loan under the Extended Structural Adjustment Facility. That loan was suspended a year ago when Islamabad failed to comply with conditions such as reducing inflation, cutting the budgetary deficit and improving growth rates.

The week-long discussions with the Fund have taken place against a backdrop of growing concern over Pakistan's economy with the rupee recently having been devalued to boost sagging exports. The government has also slapped new duties ranging from 5 to 10 per cent on imports, to improve revenues.

Those measures, along with a 7 per cent increase in domestic fuel prices, have been taken to improve the balance of payments position. Foreign exchange reserves have dropped to just below \$12bn from \$22.2bn in September, while the trade deficit during the July to September quarter doubled from a year earlier. However, the measures are expected to fuel inflation.

The government argues it cannot introduce quick macro-economic fiscal discipline to an economy that has lived beyond its means in previous years. Ms Haseeb Bhutto, prime minister, insists there has been "a slow but very steady progress" in the economy. The government is also expecting a bumper cotton crop this year after three poor years, which would help bring the huge textile sector out of its recession.

Her government's biggest disappointment, according to critics, has been the effects of violence in Karachi, where more than 1,600 people have been killed since the beginning of this year. Efforts by the government to negotiate a settlement with the Mohajir Qaumi Movement, Karachi's largest ethnic political party, members of which are believed to be behind much of the trouble, have so far not been successful.

The KSE-100 index of the Karachi stock market, a signal of business confidence, has fallen by almost 35 per cent during the past year. In spite of news of the IMF deal, the index fell 35.08 points yesterday, or almost 2.5 per cent, closing at 1,419.54.

Mr Hafeez Ischia, a former commerce minister and now director of Karachi University's Institute of Business Administration, says: "The perception of risk in Pakistan's economy has been heightened. The conditions in Karachi have contributed to this increased perception of risk and that is the reason why you find that capital movements are not in our favour."

## ASIA-PACIFIC NEWS DIGEST

## Opposition may join Burma talks

Burma's National League for Democracy (NLD), led by the Nobel laureate Ms Aung San Suu Kyi, yesterday expressed dissatisfaction with the country's military-dominated constitutional convention, which is scheduled to resume next week, but reserved its right to participate. Ms Suu Kyi said the NLD had not decided whether to boycott the convention outright, adding that discussions about changing both the form and content of the proposed constitution could lead to reconciliation between her party and the ruling military junta.

Constitutional talks, taking place intermittently since January 1993, are to reopen on November 28, the first time since Ms Suu Kyi was released in July from nearly six years of house arrest. Most of the delegates to the convention have been hand-picked by the military and have already enshrined principles giving the military a "leading role" in politics.

"If the National Convention continues in its present form it cannot assist in achieving national reconciliation, genuine multi-party democracy, or a state constitution that enjoys the support and confidence of the people," the NLD said in a statement read by Ms Suu Kyi. "These aims can only be achieved through discussion and dialogue."

There had been some optimism on Ms Suu Kyi's release that the convention could be transformed into a forum for a dialogue that would satisfy the NLD. But talks on the issue have apparently not taken place although the opposition party said it still hoped such discussions would begin before the convention reopens.

Ted Baradack, Bangkok

## Nuclear test prompts protests

The latest French nuclear test at Mururoa atoll overnight brought further condemnation yesterday from Pacific governments. Senator Gareth Evans, the Australian foreign minister, said he had called in the French ambassador and, in the course of a 40-minute meeting, asked him to convey "in the strongest possible terms" Australia's protest.

Mr Koken Nosaka, Japan's government spokesman, said: "We deeply deplore the nuclear test that France has again conducted." Mr Yohel Kono and Mr Don McKinnon, the Japanese and New Zealand foreign ministers, also summoned French ambassadors to lodge protests.

Mr Paul Keating, Australia's prime minister, said that the French government must realise that by "sending the wrong signals about its nuclear intentions it was, in fact, undermining its long-term security, not strengthening it".

Nicki Tait, Sydney and Reuters, Tokyo

## Indonesia magazine ban 'illegal'

An Indonesian court has upheld the overturning of a ban on what was one of the country's leading political magazines. The landmark ruling comes at a time when the judiciary appears to be trying to establish independence from government.

The Jakarta Administrative High Court upheld a verdict passed by a lower court in May this year that the minister of information had no legal grounds to ban Tempo. "This is not a victory just for Tempo, but once again, a victory for law above power," Mr Gusawan Mohamad, Tempo's former editor, said. However, former Tempo employees admit the court probably ruled in their favour because the ban was by ministerial rather than presidential decree. President Suharto, it is still seen to stand above the law.

Manuela Suroso, Jakarta

## Privatisation 'runs out of steam'

The Philippine government's privatisation programme has almost run out of steam since it was launched in 1986. Mr Roberto De Ocampo, finance minister, said yesterday. He said the government had netted 170bn pesos (\$6.5bn) from the such sales mostly in the last three years. In 1994, the most lucrative year for privatisation, the government earned 50bn pesos mostly from the sale of the state oil company, Petron, to Saudi Aramco and former military lands. Mr De Ocampo said the remaining assets to be sold included government properties, the national power corporation and government-sequestered shares in private companies.

Edward Luce, Manila

Manila yesterday called for national unity before peace talks with Muslim separatists start in Jakarta next week. The negotiations - hosted by Indonesia on behalf of the Organisation of Islamic Countries - come after months of preparatory talks with the Moro National Liberation Front since separatist fighting was renewed in the south of the Philippines earlier this year.

Edward Luce, Manila

South Korea had higher than expected economic growth of 9.9 per cent in the third quarter, up from 7.5 per cent a year earlier, underpinned by a rise in exports and capital investment, the Bank of Korea said.

Reuters, Seoul

Singapore's non-oil exports rose 12.6 per cent year-on-year in October to \$7.6bn (US\$4.4bn) after a September rise of 15.0 per cent, the Trade Development Board said.

Reuters, Singapore

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مكتبة الامير



# Government may have jumped the gun, writes **Bernard Simon**

## Mulroney probe trips up Ottawa

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## NEWS: UK

# Concessions on IRA weapons are ruled out

By John Kampfer in London and John Murray Brown in Dublin

The British government and the Ulster Unionists yesterday raised the stakes in Northern Ireland's peace process by explicitly ruling out concessions to Sinn Féin on IRA weapons.

Sir Patrick Mayhew, Britain's Northern Ireland secretary, said recent "dire warnings" by Sinn Féin had served only to emphasise the ease with which its supporters could resort to violence if they did not get their way during negotiations.

Sir Patrick's speech in the Northern Ireland city of Londonderry contained some of the most unrelenting criticism of Sinn Féin by a senior British figure since the paramilitary ceasefires 15 months ago.

The tone reflected a growing readiness in London to apportion blame for the impasse, although British officials stressed there was "no undue pessimism" about the prospects for a successful outcome to the latest Anglo-Irish initiative.

Mr John Bruton, the Irish prime minister, last night telephoned Mr John Major as officials from both governments discussed their differences over the remit of a proposed international body to look at paramilitary arms.

The brief conversation was the second in as many days. Downing Street said the leaders planned to talk again by the end of the week. The timing appeared to preclude a meeting between Mr Bruton and Mr Major ahead of President Bill Clinton's arrival in the region next Tuesday.

The tone of recent British statements may have put to rest any hopes Dublin might have had that the UK side would "finesse" its way out of the impasse.

Sir Patrick restated that the door was open for Sinn Féin and loyalists to play a full role in political life, in proportion

Northern Ireland consumers face a substantial rise in electricity prices, even though the province's privatised distributor is already making too much profit, a cross-party committee of MPs said yesterday, Kevin Brown writes.

In a highly critical report, the Commons Northern Ireland committee urges the province's independent regulator to make sure that Northern Ireland Electricity does not increase the cost of investment in modernisation by "gold plating" projects.

The committee says the regulator should investigate "ways of preventing the company from diverting funds from the proposed investment expenditure in order to further boost profits and dividends".

to their electoral mandates. "What they cannot expect to do is keep a foot in both camps, to sign up as it were to 'democracy à la carte'," he added. He said so-called punishment beatings "reflect in practice the ambiguous attitude to violence and democracy revealed in some of the leadership's language".

Sir Patrick's comments were greeted in Dublin with dismay. Mr Dick Spring, the Irish deputy prime minister, said both governments had to "transcend the difficulty in relations to arms, not just to postpone the question".

In a further sign of a hardening of positions, Mr David Trimble, the Ulster Unionists' leader, criticised the Anglo-Irish approach, which focuses in equal measure on the relationship between London and Dublin, between Northern Ireland and the Irish Republic, and on internal arrangements within Northern Ireland.

The only way of breaking the impasse, Mr Trimble said, was to hold elections to a Northern Ireland assembly. Similar proposals, outlined last February in the Anglo-Irish joint framework document, did not address the problem.

Corporate governance Review of directors' role will recognise need for board cohesion

## Some Cadbury reforms may be reversed

By Norma Cohen and William Lewis

The new Committee on Corporate Governance, set up to succeed the Cadbury committee, may reverse some of the reforms put in place by its predecessor, its chairman said yesterday.

Sir Ronald Hampel, chairman of Imperial Chemical Industries, was confirmed as chairman of the new committee which includes six other industrialists, a lawyer, a financier, an actuary, an accountant and an institutional shareholder.

The Hampel committee, which will have its first meeting in January, aims to have an interim report by mid-1997 with a final report completed by the end of that year.

Sir Ronald said the committee would review the effects of the code of best practice for corporate boards set out by the Cadbury committee and of the code on directors' remuneration set up by the Greenbury committee.

Organisations such as the Confederation of British Industry and the Institute of Directors have criticised the Cadbury code for requiring non-executive directors to monitor the behaviour of executives. Sir Ronald acknowledged that view saying, "If you go down the road of making non-executives solely responsible for the vetting of executives - and some things are



The panel which will follow up the Cadbury committee's examination of corporate governance has a much stronger business flavour than its predecessor. More than a third of the members are either chairmen or chief executives of quoted companies. The chairman will be Sir Ronald Hampel, chairman of ICI (fourth from left).

The new committee includes two of Britain's ablest business leaders: Sir David Simon, chairman of BP (far right)

going that way - they you destroy the unity of the board."

The committee's remit includes a review of the role of directors "recognising the need for board cohesion and the common legal responsibilities of all directors." Shareholder groups view the role set out for non-executives under the Cad-

bury code to be one of its most significant contributions and believe it has led to an improvement in the calibre of non-executives on UK corporate boards in recent years.

Sir Ronald said yesterday he believed the reforms of the Cadbury code had broadly been "a good thing" for British industry. But he said: "I would

like to raise the debate to the level of 'How do we improve the efficiency of British companies?'" The CBI, which jointly nominated three of the committee's members, said yesterday: "We support the committee's desire to enhance and not inhibit the prospects for UK business."

Other aspects of the committee's remit include addressing the role of auditors in corporate governance and any other relevant matters. "Without impairing investor protection, the committee will always keep in mind the need to restrict the regulatory burden on companies," it said.

Lex, Page 14

## Cunard raises offer over cruise complaints

By Richard Tomkins in New York

Passengers who travelled on the ill-starred "exploding toilets" cruise aboard the Queen Elizabeth 2 last December are to be offered fresh terms of compensation by Cunard, the vessel's owner, it was announced yesterday.

Cunard said a court in New York had given preliminary approval to a settlement worked out between the company and passengers who complained of discomfort and distress caused by conditions aboard the ship.

Under the new offer, passengers will receive a full refund of the fare paid plus another free trip worth the same amount as the fare paid. This is much the same as the last and best - offer made by Cunard immediately after the December cruise.

In addition, however, Cunard is now offering a further travel credit worth \$5,000 to those who took the transatlantic cruise from Southampton in England to New York and \$2,000 to those who joined the vessel in New York for the Christmas cruise, with an option of taking half that sum in cash. The company will also meet specific expenses incurred in individual cases and will pay out \$250,000 in legal fees.

The offer will be made to about 2,000 people, including those who booked but did not travel after hearing about conditions aboard the ship. Those who choose not to accept will be free to pursue legal action on their own.

Cunard said the total cost of compensation would not differ significantly from the \$7.5m (\$11.7m) that the company set aside earlier this year. The complaints arose after delays to an extensive refurbishment resulted in the QE2 sailing from Southampton with workers still on board struggling to complete the job.

In January, about 100 passengers filed a class action suit in New York claiming compensation for all passengers who sailed.

Gas supply 'Nothing to be gained by reaching for lawyers first and talking second'

## N Sea producers are ordered to renegotiate

By David Lascelles, Resources Editor

North Sea gas producers were told by the government last night to re-open their "take-or-pay" contracts with British Gas, or risk disrupting the UK gas market.

In a forceful intervention into the mounting problems of UK gas supply, Mr Tim Eggar, energy minister, told producers he expected them to get down to detailed negotiations soon, and that he would be discussing progress with them "over

the coming weeks". Although his speech to a dinner of oil and gas company executives stressed the need for voluntary action, Mr Eggar made clear that the government believed the companies had no choice but to renegotiate. "It is not a question of whether," he said, "but when and how."

In a clear reference to US companies who play a large role in UK gas production, Mr Eggar discouraged a litigious approach to the problem. "I see nothing to be gained by anybody reaching for their lawyers

first and talking second," he said. He wanted to see the problem resolved "in a co-operative spirit and a mood of partnership".

Mr Eggar, however, also said that once companies began serious negotiation, the government would consider various measures to ease the strains in the gas market, such as removal of the levy on offshore production.

The difficulties have arisen because the price of gas has fallen far below the price that British Gas agreed to pay pro-

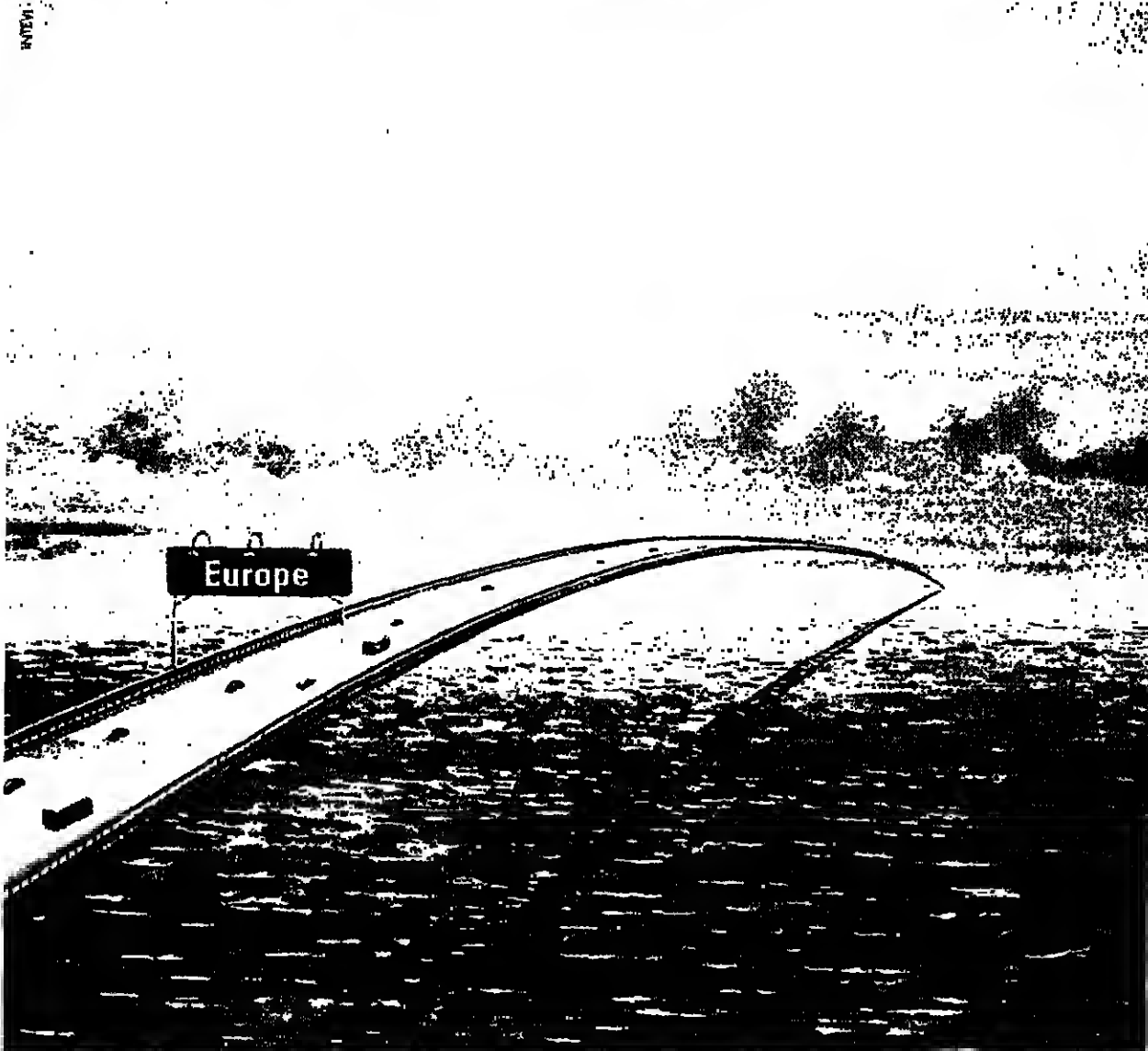
ducers in long-term contracts signed during the 1980s.

British Gas is obliged to pay for the expensive gas whether or not it takes delivery of it. The cost will be \$50m in the final quarter of this year. But producers have been reluctant to change the terms, claiming that the contracts were negotiated in good faith.

British Gas welcomed Mr Eggar's statement. It said discussions had begun with some producers, "but to say that they were negotiating was putting too fine a point on it."

North Sea companies said they would consider Mr Eggar's remarks, but stressed that there was little commercial incentive for them to agree a lower price for their gas.

Asked if gas producers which refused to renegotiate terms with British Gas would lose out in future allocations of oil and gas exploration licences, Mr Eggar said he was not making that threat, though it was clear US oil companies wanted to expand in the UK because they found the business environment attractive.



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دعواتنا الأصل



# UK fit to confront Asia 'tigers' says minister

By James Blitz and Kevin Brown  
at Westminster

Mr Peter Lilley, social security secretary in the Conservative government, yesterday claimed that Britain was better placed than any other European state to compete with the Asian economies because of its determination to contain taxation and reduce government spending.

Mr Lilley drew a sharp distinction between the UK and other governments in the field of competitiveness - claiming that Britain could take on the Asian "tigers" because of its policies. He was speaking at the annual

dinner of the Institute of Directors in London.

First, he argued, "we can reasonably hope to become a low tax economy. Our tax burden is already around 10 per cent less of gross domestic product than most of our neighbours."

In a speech which fleshed out his credentials as one of the most right wing members of the UK cabinet, Mr Lilley claimed it would be "folly" for the UK to retreat inside a fortress Europe which was "cocooned in industrial and social protection."

Instead, he argued that the UK was well on the way to becoming a "tiger"

among European Union states because of its determination to contain taxation in the long term and cut back the welfare state which consumes around one-third of public expenditure.

He also argued that the UK had "systematically" and "vigorously" attacked the principal expenditure problem faced by every government - the welfare budget.

Mr Lilley, who has targeted welfare spending more than any other minister in the last four years, argued that France had been forced into "crisis cuts and huge increases in taxes" because of the massive £36bn

(\$51.5bn) deficit on their social security funds. He also said that the recent government shutdown in the US had been triggered mainly by welfare reform.

By contrast, Mr Lilley argued that sector-by-sector reforms in the UK have sharply reduced state spending. "Whereas the social security budget was set to take an ever increasing share of Britain's national income, it is now set to take a declining share of Britain's national income."

The social security secretary's comments were reinforced by Mr Kenneth Clarke, the chancellor of the exchequer, who gave MPs a robust report

on the prospects for continued economic recovery. He dismissed the opposition Labour party's "bizarre" plans and prepared the ground for a tax-cutting national Budget next week.

Mr Clarke told the Commons that the UK was on its way to outperforming the rest of Europe so long as the government stuck to the economic course it had charted in recent Budgets.

He said the government remained committed to achieving a zero level of borrowing and cutting public spending to less than 40 per cent of gross domestic product.

## Threat of strife recedes at Ford and GM plants

By Andrew Belger,  
Employment Correspondent

Prospects of averting strife at the British offshoots of Ford and General Motors improved yesterday after trade union representatives and management stepped back from immediate confrontation.

Leaders of 22,000 manual workers at Ford decided to postpone an immediate ballot for industrial action even though negotiators had firmly rejected a two-year offer worth an extra 9.25 per cent. It was also announced that fresh talks would be held next month between unions and management at Vauxhall, a GM subsidiary.

But shop stewards at Vauxhall's plants at Luton in central England and Ellesmere Port in the north-west insisted that an overtime ban due to start at Vauxhall next week should go ahead in spite of the company's invitation to hold fresh talks on December 6.

Vauxhall's offer of 3.5 per cent now and a rise in line with inflation next year was rejected by the group's 7,200 manual workers who voted 4-1 in favour of industrial action.

Both the Ford and Vauxhall workforces are also seeking a two-hour reduction in their working week to 37 hours.

Meetings will be held at Ford plants over the next few weeks to discuss the company's offer. Mr Tony Woodley, national officer for the Transport and General Workers' Union, admitted that there were differing views among Ford workers over whether to accept the offer, which the company insists is final.

Workers at the Ford engine factory in south Wales have voted to accept the deal but conveners from the plant at Dagenham in east London reported that workers were against the offer.

Earlier, Mr Alex Trotman, the Briton who is chairman of Ford in the US, warned the UK workforce that a strike would send "a bad signal to those of us who take pride in our British workers' efforts to improve quality and productivity toward achieving world-class competitive levels."

"If we retreat to the behaviour of the 1970s, the economic security of our employees will certainly be placed in jeopardy," he said.

### UK NEWS DIGEST

## Virgin TV wins right to review of licence award

Mr Richard Branson's Virgin Television company yesterday won the right to a full review by a judge of the Independent Television Commission's award of the licence to operate Britain's fifth terrestrial television channel. Virgin was one of two of the four bidders for the Channel 5 licence which were failed on the quality of their programme offerings. UKTV, the highest bidder, also failed the programme quality threshold. Virgin bid £22,000,000 a year for the Channel 5 licence, the same as the winner, Channel 5 Broadcasting.

The licence gives the right to broadcast to around three-quarters of the UK population. Channel 5 Broadcasting, a consortium made up of MAI, Pearson (owner of the Financial Times), CLT of Luxembourg and Warburg Pincus, the US investment bank, won as the highest qualified bidder.

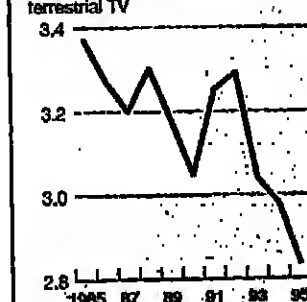
Virgin now intends to seek full disclosure of all documents relevant to the ITC's decision.

Raymond Snoddy

### Audience numbers decline

#### Watching the box

Average daily hours of viewing terrestrial TV



Source: IFA Third quarter figures

The British are watching less television - down from 3.37 hours a day in the third quarter of 1985 to 2.84 hours in the same quarter of this year. The figures have been compiled by the Institute of Practitioners in Advertising, which is concerned that less TV watching means less exposure for advertisements. When satellite and cable channels are included, viewing stands at just over three hours, but the overall long-term trend remains downwards, reports the IFA. Viewing losses are being suffered by the larger channels, ITV and BBC1, while Channel 4, BBC2 and the cable and satellite channels are growing. Analysis of viewing suggests that, of those adults watching TV who are in professional and managerial jobs, 36 per cent watch ITV and 37 per cent BBC1.

Diane Sammers

### Industrial heartland downbeat

Faded hopes of orders in the summer have led companies in the west Midlands, traditional heartland of UK manufacturing, to scale down expectations of higher profitability.

The latest business survey of the region, involving more than 1,000 companies, has found "a clear collapse of business confidence" and "a marked deterioration compared with six months ago". The collapse of confidence is "the most dramatic for five years". The survey, by the Warwick and Wolverhampton Business Schools and Price Waterhouse, the accountants, found 65 per cent of companies experiencing higher sales and 18 per cent falling sales. Six months ago 73 per cent of companies reported higher sales. There has been a fall to 61 per cent in companies reporting bigger order books. Six months ago this figure was 70 per cent.

Paul Cheeseright

### Accounting changes proposed

Companies will no longer be able to smooth out their earnings over a period of years by the use of "provisions" - one of the worst abuses of so-called creative accounting - under plans suggested yesterday by the Accounting Standards Board. The board's discussion paper, which may form a new accounting standard, is likely to spark a fierce debate with many companies claiming that its proposals will rob management of flexibility. Sir David Tweedie, chairman of the board, said: "This is a billy. Sir David Tweedie, chairman of the board, has, in an important area of accounting where past practice has, in some celebrated cases, caused serious concern." He said the board's views matched those of Australian, Canadian, US and international standard-setters.

Jim Kelly, Accountancy Correspondent

### Ferry flotation pledge refused

The British government yesterday said it would try to improve safety standards on cross-Channel ferries to France but refused to set a minimum time for ferries to stay afloat after an accident.

The Department of Transport gave its response to a parliamentary committee's report into ferry safety published last July. Sir George Young, transport secretary, said he supported the committee's concerns but could not agree with all its recommendations for technical and practical reasons. A Labour member of the committee, Mr Paul Flynn, said the government continued to put its faith in international action which had failed in the past and would continue to fail.

Charles Batchelor, Transport Correspondent

### Slaughterhouses found wanting

Almost half of all slaughterhouses inspected by government inspectors in September were failing to observe guidelines to stop the spread of BSE (Bovine Spongiform Encephalopathy), or mad cow disease, it emerged last night. Mr Douglas Hogg, agriculture minister, said he viewed the lapses "most seriously", and said a number of prosecutions were under consideration. The state veterinary service visited 193 slaughterhouses in September and found failings in the handling of specified offals in 92 of them, Mr Hogg said. Although many lapses were described as "comparatively mild", in several cases pieces of spinal cord were left attached to carcasses after dressing.

George Parker, Westminster

### West guilty of ten murders

Ten-times murderer Rosemary West was jailed for the rest of her life yesterday after being found guilty of all the "House of Horrors" killings - a case which has gripped Britain for the past year. The jury of seven men and four women at Winchester Crown Court announced that it had found her guilty of ten Crown Court murder charges. West was yesterday found guilty of murdering her eight-year-old stepdaughter Chantelle, 16-year-old daughter Heather, 18-year-old Shirley Robinson, pregnant lover, 18-year-old Shirley Robinson. The dismembered remains of all the victims were found in the cellar, house and garden at Rosemary and Frederick West's former home at Cromwell Street, Gloucester. Frederick West committed suicide in prison on New Year's Day this year. Mrs West's lawyer said: "She contests the verdicts and we are actively pursuing an appeal on her behalf."

## Trust in politicians 'sinking fast'

By Andrew Adonis,  
Public Policy Editor

Public distrust of politicians and the institutions of government is high and rising, says the latest British Social Attitudes survey. It shows firm backing for a separate parliament for Scotland, a reformed House of Lords (the unelected upper House of Parliament) and a greater role for the courts in limiting government powers.

On Britain's role in Europe, which is sharply dividing the governing Conservative party, there is overwhelming support for continued membership of the European Union although

attitudes towards greater integration are finely balanced. The survey of about 6,000 people by Social and Community Planning Research, an independent research institute, finds "an apparent crisis of confidence in British politics and politicians".

Nearly 70 per cent of respondents said Britain's system of government could be improved significantly, up from 49 per cent in 1979. Barely a quarter expressed confidence that governments generally put the national interest above party interest, and only 9 per cent said they trusted "politicians of any party to tell the truth

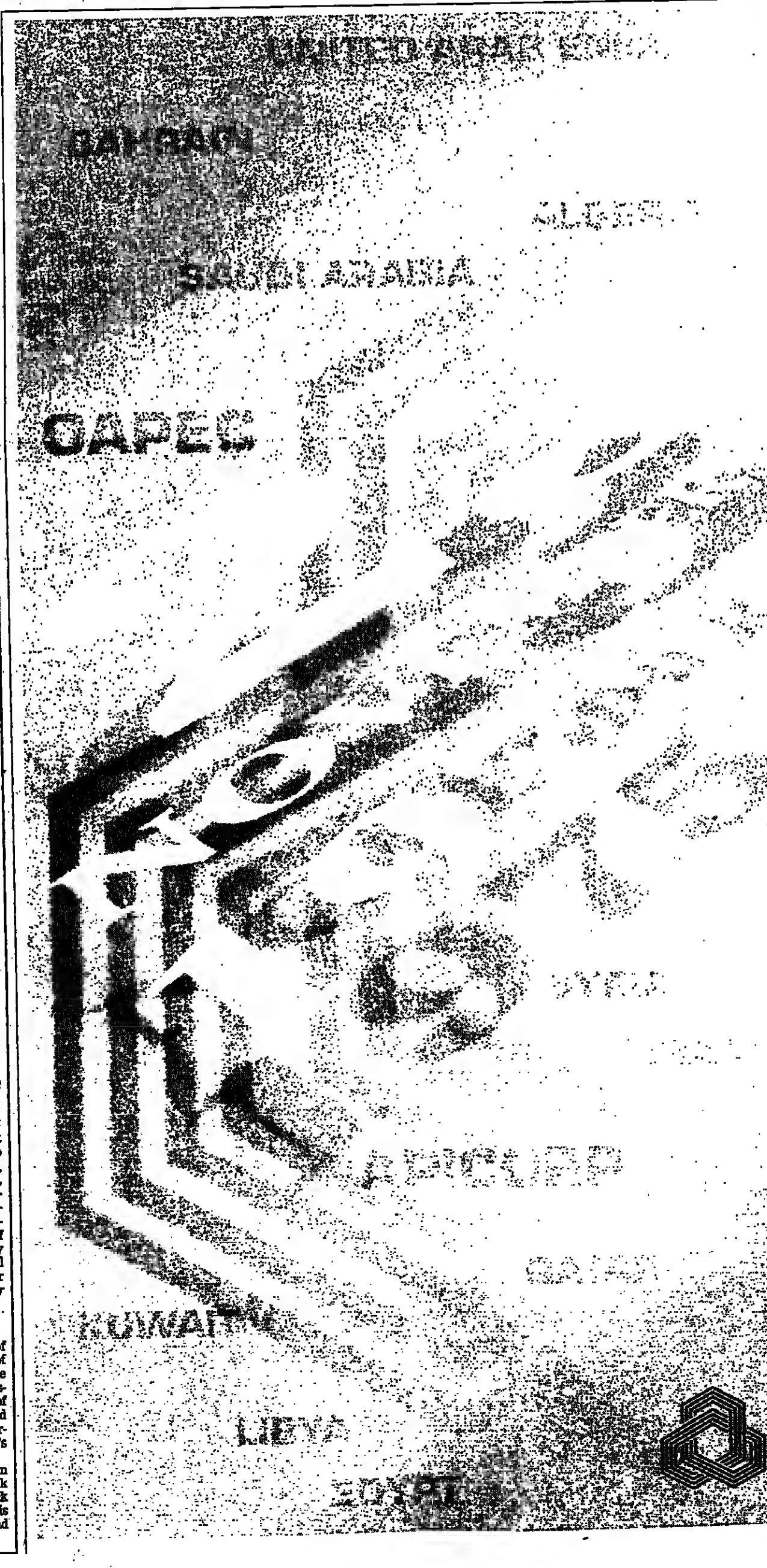
when in a tight corner". The authors of the report based on the survey findings conclude: "The British public appears now to have less confidence in the ability of its political system to respond to its wishes than has ever been recorded before."

There appears to be greater confidence in local than national government. Nearly one-third of respondents said local councillors could be trusted "to place the needs of their area above the interests of their party".

However, the report argues that in spite of the growth of distrust, there is little evidence of growing public disaffection

from the democratic process. The survey found continued high levels of willingness to protest through official channels, such as signing petitions and writing to MPs.

On constitutional reform, nearly half of respondents favoured a Scottish parliament within the UK, while only 28 per cent supported the status quo. There was 50 per cent backing for a reformed House of Lords, with one-third against - an almost exact reversal of the balance of opinion in 1983. There was little support for abolition of the monarchy, but the proportion regarding the institution as "very important" is falling.



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## TECHNOLOGY

Specialist investigators are battling against increasingly sophisticated software piracy, writes Nancy Dunne

## Technocops scent blood

The US software industry was jubilant last week at the arrest of Captain Blood, aka Thomas Nick Alefantes, a software pirate in Los Angeles who for five years ran a mail order business selling illegally copied software.

About \$1m (\$600,000) in counterfeit software, three computers, high-speed duplicating equipment, a CD-Rom Write machine, a shredder, printers, two guns, handcuffs and \$15,000 in cash were seized.

The arrest was the result of work by a private force of technocops maintained by the US Business Software Alliance and its member companies to wipe out piracy of their products in 60 countries.

Little is known about these investigators and their operations. They are believed to be assisted by US intelligence agencies. Many are lawyers or former prosecutors who are street-smart, steeped in the culture of the countries they monitor and conversant in the bits and bytes of the industry.

They are up against thieves who are more sophisticated than their counterparts in more traditional criminal fields of endeavour. "Software piracy is the growth crime of the future," says Lawrence Morrison, deputy district attorney in Los Angeles.

US authorities fear that software thieves are becoming increasingly violent, that they will begin ripping each other off and that gang warfare may erupt. Police raids have found caches of weapons and bullet-proof vests along with the counterfeit software.

According to Morrison, software pirates in California are frequently being linked with Asian organised crime groups. One recent arrest was made in connection with a kidnapping: sheriffs found guns, explosives, over 40,000 copied software programs and 50,000 holograms.

Los Angeles police will not say how they traced the notorious Captain Blood. Morrison says the "captain" escaped arrest for years through the creation of an "electronic wall" built with call forwarding, toll free numbers and voice mail. The numbers were frequently changed to avoid detection.

In the US about one-third of all software is thought to have been pirated, according to the Business Software Alliance, which co-ordinates anti-piracy campaigns by US companies worldwide. The rates are believed to be far worse overseas.

The BSA refuses to say what its member companies are spending to combat the thefts, but they have set up large staffs in Asia and Europe and maintain 35 hotlines for informants.

"Let's just say piracy losses are put at \$15.2bn a year," says Diana Smiroldo, for the BSA, implying that what is spent in pursuit of

pirates pales in comparison.

The US industry supplies 75 per cent of the world's software. The industry's strategy is to apply pressure for action against pirates on a number of fronts. The US trade representative's office overseas often leads the way, brandishing Special 301, a US statute requiring retaliation if countries fail to make progress against intellectual property rights violations.

The trade office keeps up the pressure on reluctant governments, bouncing them from "priority watch" lists for the worst violators to "watch" lists for a second tier and back again, if necessary, conducting "out of cycle" reviews to check progress at regular intervals. But sanctions are rarely applied.

The odds seem stacked against the technocops. "You go out there and try to cobble together a campaign with what you have to work with," says Robert Kruger of the BSA. "Sometimes it is inadequate laws, lack of co-operation by authorities, public corruption. There is no level of public awareness or sympathy for what you are doing. Sometimes there is outright hostility."

"In Russia and the former communist countries, there was no tradition of protection for physical property, much less intellectual property, until five or 10 years ago. It is not just a process of getting laws on the books but an educational process. You have to develop respect and awareness for law. You have to encourage the growth of the domestic industry."

Once there is an indigenous industry, authorities are likely to take enforcement seriously.

The US industry's efforts in the Czech Republic have been the most successful in eastern Europe, says Eric Koenig of Microsoft in Paris. There the piracy rate has fallen from an estimated 95 per cent to about 75 per cent in three years.

Jan Muhlfeit, marketing manager for Microsoft in the Czech Republic, has been on the case for four years. For the first two years he and other company representatives did nothing but public education. Then they began to train police in Prague to spot fraudulent software, and the

### Spot the fake



### Percentage of all software pirated



Prague police trained officers in other cities.

It is a constant struggle to send the message that copyright theft is a serious violation and that pirates must be made to pay. One recent case in the Czech Republic involved the seizure of 25 computers producing illegal software. These were

traced to a public market in Ostrava, where illegally copied games and programs were openly on sale. Twenty people were arrested and confessed. Their sentences last month were only probationary with the threat of prison if they offended again.

The US government and industry

have made a tremendous effort in China, where it is believed that 98 per cent of all software in use is pirated. Trade representatives have twice gone to the brink threatening sanctions. Early this year Beijing agreed to a detailed plan of action, which has produced numerous raids on retail outlets.

Stephanie Mitchell monitors China from Hong Kong for Autodesk, a leading publisher of computer-automated design programs. She is cryptic about her pursuit of pirates. "Tracking them down is difficult," she says. "You have to infiltrate the chain of distribution... have people impersonate people... play a detective sort of game."

Her investigators continually survey retailers. She sends out people to be "plausible customers". Once piracy is detected, the evidence must be notated to be accepted in court. She has to "drag" the notaries along and "stash them around the corner" while conducting raids.

"It costs us a lot of time and effort to co-ordinate with authorities," she says. "They still have the misconception that once you do the raid, you're done." She also pushes for public destruction of seized property.

Cases are rarely brought to court, so she has to push too far for prosecution. "There is a deterrent effect from people walking in and seeing your stocks," she says. "But you need fines and closures or it's the Angelenos still all over again. It doesn't help if these don't turn into criminal and civil court suits."

There are always excuses for inaction. "They [the Chinese authorities] say prosecutors need to be trained about software... they say this is not a priority. There is no political will or interest there," she says.

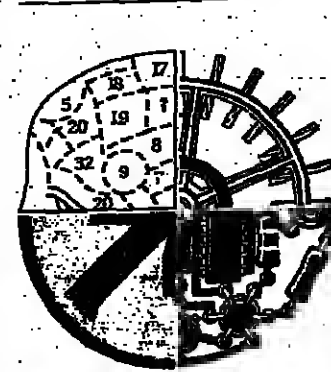
About one month ago, the industry won a partial verdict in a civil case in Beijing. This took more than a year, and the court concluded there had been only one offender in a big Beijing retail store. It has yet to decide on damages.

"The encouraging thing is that this time last year you couldn't get any authority anywhere to do a raid or enforcement," says Mitchell. "It takes months of planning. It costs a lot of money but you can do it. And there are still a lot of problems with follow-through."

Kruger says the industry is guardedly optimistic about China. "We would like to see some of the progress promised to us actually occurring. There have been some steps taken but there is still a long way to go."

The industry, which creates products at an ever faster pace, recognises that it will be years before effective controls are in place in the developing countries, Kruger says, but its options are limited to persistence and patience.

### Worth Watching · Vanessa Houlder



### Robot reaches new heights

Cleaning aircraft requires speed and precision. The world's largest robot - which has a 33m arm - has just passed the test with flying colours.

The prototype of the Skywash 33 robot was found to clean the outside of a Lufthansa aircraft more thoroughly and four times faster than a conventional team of cleaners.

The robot is controlled by software and sophisticated sensors that make automatic adjustments when necessary.

The robot was developed by the Fraunhofer Institute for Manufacturing Engineering and Automation in Stuttgart and Putzmeister, a construction equipment manufacturer. Fraunhofer Institute: Germany, tel 7119701240; fax 7119701006.

### 'Delocalised' atoms in electrical move

A previously unknown form of hydrogen has been detected at the Rutherford Appleton Laboratory in Oxfordshire.

Hydrogen usually binds closely to another atom. But hydrogen ions have been detected in a "delocalised" state within manganese dioxide, a compound used in batteries. Scientists believe that this form of hydrogen has unusual electrical properties, although these have not yet been fully investigated. Potentially, they believe it could lead to the development of rechargeable dry cells, which might be cheaper, lighter and less polluting than conventional alternatives.

Rutherford Appleton: UK, tel (0)1235 821900; fax (0)1235 446665.

### Smart purse holds cash replacement

Visa, the payment card system, has launched a full-scale pilot of

its pre-paid electronic purse smartcard in Australia.

The card, called Visa Cash, has an integrated circuit chip which keeps track of units of value and is intended to be a safe, quick and convenient replacement for cash for phone calls, groceries, parking, petrol and so on.

The trial, which involves a consortium of five Australian financial institutions, will involve more than 1,000 merchants. The project will include disposable cards, reloadable cards and the addition of a Visa Cash component on to any Visa card or proprietary bank card.

Another Visa Cash pilot will take place at the summer Olympic games in Atlanta next year. Visa European Union: UK, tel (0)171 9378111; fax (0)171 9378877.

### Phosphate fertiliser to freshen lakes

A small amount of phosphate fertiliser can breathe new life into lakes polluted by acid rain, according to an experiment on a Canadian lake by scientists at Lancaster University and the Institute of Freshwater Ecology.

Although large amounts of phosphate would damage the lake, small amounts help plankton assimilate nitrate which reduces acidity. The scientists believe it is cheaper than conventional treatment with lime and has less impact on the underlying chemistry of the lake. IFE: UK, tel (0)15394 42465; fax (0)15394 43314.

### Stronger ceramics in dental crown

Dental crowns usually have metal bases that have a tendency to show up as a grey line by the patient's gums. Crowns made entirely of ceramic usually look better, but lack strength.

A strong, translucent material called Techocrown has been developed which promises to overcome existing problems with all-ceramic crowns.

The ceramic base, which is made using alumina powder, is heat treated so that it has up to three times the strength of traditional ceramic crowns. A porcelain finish is then added.

The technology was developed by Ceradent, a Derbyshire company that was funded by DTI Smart awards.

Ceradent: UK, tel (0)1298 872628; fax (0)1298 872223.



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## Cinema/Nigel Andrews

## Gangsters get re-routed

SHANGHAI TRIAD  
Zhang Yimou

GOLDENEYE  
Martin Campbell

THE SCARLET LETTER  
Roland Joffe

THE BASKETBALL DIARIES  
Scott Kalvert

L'AVVENTURA  
Michelangelo Antonioni

This is a week to try the critic's soul. What on earth is he to lead with? The masterpiece from the east is up against the hot-copy bokum from the west. It is Pierce Brosnan versus Gong Li, guns, girls and gags versus gilded film-making. In sum, *GoldenEye* versus golden eye.

Zhang Yimou's *Shanghai Triad* holds its own with Bond anyway being part action thriller (the other, more enthralling part is reaction thriller). At Cannes this film fooled many into thinking that China's best-known director, after years of being banned by Beijing for supposed subversions like *Ju Dou* and *Raise The Red Lantern*, had sold out to genre cinema. But if this is just a gangster movie, Conrad's *Lord Jim* is just a sea yarn.

The comparison is chosen. *Shanghai Triad* is about a human being's fall from grace and last, air-clawing attempts at redemption. "Jewel" (superbly played by Gong Li) is a cabaret singer and crime boss's moll in 1930s Shanghai. She lives in a world so curdled with opulence - courtesy of Zhang's red-and-gold colour scheme, multiple mirror play and voluptuous camera glides - that she and we are hardly stirred by all the offstage shootings and killings. Or we register them only in the distracted mirrors of the characters' eyes.

But the eyes have it in this movie. They belong not just to Jewel, but to the 14-year-old boy (Wang Xiaoxiao) who becomes her servant and our seeing-eye mascot. Like a Chinese Billy Bathgate, he magnifies for us the story's mysteries. Who is Jewel's secret lover? Is she as vain and vengeful as she seems, cocooned in her luxury boudoir or strutting her campy-erotic nightclub stardom? And why - for the movie's second half - do the gang leaders and retinue flee to a near-empty island? Here the whispering rushes and dark, watercoloured skies announce a different world, and a grim re-routing of the story into

betrayal, death and nihilism. In this film about signs and signposts, it is the character with sealed-up eyes who sees most: the boss, a sort of cockroach in dark glasses. As in other Zhang movies an ageing patriarch is the dedicated, brutal emblem of an old order: though here - is it a small gesture by the director towards political correctness? - he has an odd resemblance to nationalist leader Chiang Kai Shek, who actually belonged to one of the 1930s triads.

The film's first half may seem standard-issue gangsterdom to myopic audiences. But how blind and deaf can they be to ignore the dazzling textural menace of the island scenes? Here Jewel plays at re-finding her humanity. She befriends the peasant woman and daughter who are the sole native inhabitants. But she finds that her touch condemns, her power kills and her will to self-regeneration, like that of Conrad's Jim, is blocked at source.

By the final scene - the day after a stormwashed showdown between main characters in which Zhang uses the elements to paint every flickering emotion on his actress's face - the story has petrified into tragedy. Zhang knows that the artist's cruellest coda is the simple full stop. It leaves the main characters alive yet not alive. "Life goes on" is another way of saying the life they wanted can never be had.

So to Bond, and back to earth with a bump. Or in this case, courtesy of the traditional pre-credits show-stopper, with a jump. *GoldenEye* never improves on its opening. What more can you do with your leading man after he has bunged down a sheer dam wall, blown up a chemical weapons factory and then sky-dived into a runaway plane?

After the *hors d'oeuvre*, we get the Cold War offcuts, *Renegade Russkies*, stolen nuclear devices, giant satellite dishes rearing from lakes, foreign bimbos served with funny innuendoes. "How do you like it?" asks Bond, referring to a drink; "Straight up, with a twist," puns the Mata Hari.

All this is lost true style and tartness only by Dame Judi Dench as "M", and even she could bite into things a bit more. I would have liked less Stella Rimington and more Lady Macbeth. As for Brosnan, we wait in vain for a character to appear and replace the summary cut-out we have met in pre-publicity. We know 007 is a tailor's dummy wired for wisecracks. But Courtney and Moore suggested wit and mischief in reserve. Brosnan seems to have signed on to the charm clinic only to come away with a personality by-product.

Nathaniel Hawthorne's *The Scarlet Letter* is all about sex, religion



Better than a Bond girl: Gong Li, superb as the crime boss's moll in 'Shanghai Triad'

and defiance, therefore a dream novel for Hollywood slogan-writers. "A girl, a Puritan society and a love compelled to spell its shame!" That is not on the poster for Roland Joffe's movie, but it could be. Hearing bosoms are on show, plus period colour, plus dashing declaimed Hollywood-antique dialogue. As the adulteress and her priestly lover, Demi Moore and Gary Oldman sigh, gasp and elude a treat.

It is in south better than it could have been. A brilliantly convincing 17th-century New England township has been created: houses like cliffs of grey brick; barns of blackened timber; streets of skirt-lapping mud. And Joffe, after the preachy grandiloquence of *The Mission*, is developing a real eloquence with the camera. Look at the elliptical, quicksilver cutting of Oldman's sermon.

In one character too, Robert

Duvall as an Indians' captive who "goes native" and becomes the story's roaming he-devil, the film takes off towards a Gothic world worthier of Poe or Melville. If Hawthorne is turning in his grave, there may be a little excited pleasure mixed in with the pain.

*The Basketball Diaries* should render everyone comatose. Based on Jim Carroll's autobiographical chronicle, this is a health warning masquerading as a movie. Don't mix sport with hard drugs, it declaims. For what does Leonardo DiCaprio as the young basketball-playing Carroll do? He shoots, he scores; but not at all in the way that trainer Bruno Kirby intends.

Scott Kalvert directs this pills-and-needles melodrama with enough *schadenfreude* to furnish a hundred bad TV movies. Even during electricity strikes New York was never this shadow-stricken.

And DiCaprio, so good in *What's Eating Gilbert Grape*, has been encouraged to yowl and scowl like a little-league James Dean.

The yowling is all internal in Antonioni's *L'Avventura* (1959), surely the least Italianate Italian movie ever. No one throws his/her arms around or cries "Mamma Mia!". Instead lovers Gabriele Ferzetti and Monica Vitti (looking like Princess Di redone by Botticelli), suffer like monochrome saints against the stunning scenery.

From the island of volcanic rock where a main character inexplicably disappears to the Sicilian towns with their crazed, doomed eruptions of Baroque architecture, Antonioni suits image to emotion, place to perpetuity. In 1972 this was voted the second greatest film ever made, after *Kurosawa*. Now that it is restored and revived, it may be time to vote it back into the pantheon.

minor crises or cliffhangers; and the locale keeps shifting back and forth from scene to scene. Did Kate go all the way with Jay? We are left wondering, as the lights fade on their first date, and before we see them at breakfast. How badly has Dave bashed Jay this time? We wonder, as they leave the stage, and as we watch the lights go up on Myrtle's brighter, like a true soprano - complement each other well. But both threatened to compromise the music's spirituality through over-assertive personality. The three tenors - Philip Cave, Nicholas Hurdall-Smith and Matthew Brook - understood this, as their rapt and devout delivery from the gallery of the antiphon Duo Seraphim perfectly illustrated.

Rapson's technique is as yet

Theatre Upstairs, Royal Court, London SW1

## Opera/Richard Fairman

## Fedora returns

How prescient of Giordano to write the first jet-set opera. In *Fedora* his characters set out on a tour of the world's most fashionable places, mingling with the aristocracy in St. Petersburg, partying with high society in Paris, and finally relaxing at a mountain retreat in Switzerland while they wait for the dénouement.

*Fedora*, with its lightweight characters and total absence of any ideological baggage, is back at Covent Garden. The production, first seen here last year, hails from La Scala, Milan. At Tuesday's performance the scheduled baritone fell ill and a replacement was flown in from Vienna, arriving just an hour before the start. Plácido Domingo came from Paris, where he had been singing *Tosca* at the weekend. We should count ourselves lucky they did not give the performance at the airport.

The marvel is that *Fedora*, a melodrama that needs all the help it can get, should have fared so well. It seems unlikely that the Royal Opera will bring this production back year after year as it would an opera by Verdi or Puccini, even given the fact that singers find its music so congenial; but that matters little when this cast has given so strong, almost noble, an account of it.

The opera stands or falls by its leading couple. Maria Guleghina made a good choice in the role of the Princess Fedora Romanov for her Royal Opera debut. Tall, with a dark allure, she looked every inch a Russian noble lady torn between love and revenge in high places. This is one of the new generation of big voices which can fill the theatre, but she also has luminous, soft singing at her command. The style of late 19th-century verismo suits her better than the Verdi in which I have heard her before and Fedora's anguished outpouring of her prob-

lems came across with right regal, high romantic grandeur. Thank heavens princesses in the 1890s did not just give television interviews. Even a celebrated Otello was challenged to keep up with the sheer volume of Guleghina's singing. Plácido Domingo was nevertheless in good voice, giving full value to Count Loris Ipanov's top notes, phrasing his music generously, and striking an ideal balance between musicianship and excitable, verismo hyperbole. It is difficult to imagine a more satisfying portrayal of the role today. The only disappointment is the fault of Giordano, who produces the tenor's big aria out of nowhere and throws it away after one verse. Puccini never would have wasted an opportunity like that.

If the main characters seem opaque, the supporting roles are no more than shadows. Georg Tichy sang De Siriev sturdily and tried to energise the role with some of the adrenalin still pumping following his last-minute dash from the airport. Rosemary Joshua managed to get some sparkle into Olga's song about champagne, even though the music is as flat as could be. Jeremy White sang Gretch the police officer with due brusque authority. As before, Edward Downes was the conductor. His innate feel for the style is unarguable. If only the tension could be one notch higher.

The La Scala production is not unpleasant, though it is four-square in design and creaks occasionally as the stage revolves goes around - much like the opera itself. Still, this is as convincing a performance as *Fedora* is likely to enjoy. There were a few empty seats on Tuesday, so if it has always seemed impossible to get in to see Domingo before, this could be the opportunity.

Further performances until December 2, the last with José Cura as the tenor.

## Concerts/Stephen Pettitt

## St Cecilia's Festival

Stationers' Hall, the setting where Purcell's *Ode for St Cecilia's Day* was first performed in 1682 has rarely been used for public concerts in modern times. But now, with the establishment this year of the St Cecilia's International Festival, the period neglect seems to be over. This visually elegant space, small and perfectly proportioned, has warm and clear acoustic properties ideally suited to the making of baroque music, grand or intimate.

Whether the performance is liturgical, or non-liturgical as here, Monteverdi's *Vespers* of 1610 is a wonderful thing. The final Magnificat was given at a lower pitch (with ample musicalological justification) than written by I Fagiolini, a lively young group of players and singers who ensured that the music's inventiveness hit one between the eyes.

The group's conductor, Penelope Rapson, who is also the festival director, chose two fine counter-tenors to sing the highest solo parts. Both Nicholas Clapton and James Huw Jeffries easily reached top Gs and their very different but highly appealing voice qualities - Clapton's rich and fulsome, and the contralto-like side of Jeffries' - complement each other well. But both threatened to compromise the music's spirituality through over-assertive personality. The three tenors - Philip Cave, Nicholas Hurdall-Smith and Matthew Brook - understood this, as their rapt and devout delivery from the gallery of the antiphon Duo Seraphim perfectly illustrated.

Rapson's technique is as yet

slightly awkward, hampered by the superfluous large baton she uses. Her beat is admirably crisp and consistent, and helped the choral psalm settings to achieve their incisive effect. But she needs to learn to restrain phrase and nuance as well as pulse. Nevertheless she brought out the work's vibrant and deep colours admirably, helped by some brilliant violin and cornetto playing and by the sensuous cantabile lines of the trombones.

The following evening Joshua Rifkin's Bach Ensemble came from Boston for a rather short-measured programme of, as it happened, music by Bach. This is a suave, tightly knit group that operates on the barely justifiable and economically desirable one-to-a-part basis, and they matched the intellectual and physical challenges set by the music every inch of the way.

Stephen Hammer and Linda Quan despatched the outer movements of the C minor concerto for oboe and violin (deconstructed, as it were, from the later arrangement for two harpsichords) with crisp vitality. Christopher Kreuger was eloquent and, where required, dashing in the B minor Overture (otherwise the Flute Suite). And Rifkin himself tore through the gigantic harpsichord solo in the first movement of the Fifth Brandenburg Concerto without adjusting the pulse - and thus the demands upon his formidable technique - one iota, though I confess I missed the usual grandiose rhetoric of the passage just a touch.

Sponsored by the Financial Times and others.

## Theatre/Alastair Macaulay

## A bashed-up family

*Bruises* has interest, it is because it shows fairly convincingly how these things happen among unglamorous working-class people in somewhere as unglamorous as

Worthing. Dave and Jay are Irishmen who run a seaside bed-and-breakfast. Phoebe has had three husbands. Kate has come to town in quest of her mother Myrtle. Myrtle has eloped to Worthing with a new man. All which makes us feel that people come to Worthing to leave their ordinary lives behind, and that seriously interesting real life happens elsewhere. Still, these

petty lives in this drab town of Worthing certainly have their grim realities.

Billy Carter, playing Jay, graduated from acting school in July and is making his professional debut, but he catches very surely the self-contradictions and needs and psychological techniques of this touching, even charming, young Irish thug. Upton's writing is at its keener with this central character. Jane Howell has directed Carter so well that he makes each scene persuasive. The other four actors also contribute well characterised per-

formances: Stephanie Buttle as the vacillating young Kate, Patricia Burke as her pathetic, affected mother Myrtle, Ian Redford as the beseated, jealous, but almost sympathetic alcoholic Dave, and Anna Keaveney as the wry and seasoned Phoebe.

Judy Upton's *Ashes and Sand* won the George Devine Award, and *Bruises* has already won her the Varsity Barge Award. And yet... In truth, *Bruises* feels as if it were written more for a TV screen than for the stage. Its numerous short scenes frequently end in

minor crises or cliffhangers; and the locale keeps shifting back and forth from scene to scene. Did Kate go all the way with Jay? We are left wondering, as the lights fade on their first date, and before we see them at breakfast. How badly has Dave bashed Jay this time? We wonder, as they leave the stage, and as we watch the lights go up on Myrtle's brighter, like a true soprano - complement each other well. But both threatened to compromise the music's spirituality through over-assertive personality. The three tenors - Philip Cave, Nicholas Hurdall-Smith and Matthew Brook - understood this, as their rapt and devout delivery from the gallery of the antiphon Duo Seraphim perfectly illustrated.

Rapson's technique is as yet

Theatre Upstairs, Royal Court, London SW1

## INTERNATIONAL ARTS GUIDE

## AMSTERDAM

CONCERT  
Concertgebouw  
Tel: 31-20-5730573  
● Schoenberg Quartet with violinist Rainer Kussmaul and pianist Frédéric Meinders perform Chausson's "Concerto for Violin, Piano and String Quartet", 11am; Nov 26

## BERLIN

CONCERT  
Philharmonie & Kammermusiksaal  
Tel: 49-30-254880  
● Das Sinfonie-Orchester Berlin with conductor Jiri Malet and pianist Lilian Gern perform Beethoven's "Piano Concerto No.2", Haydn's "Symphony No.92", and Mozart's "Symphony No.41", 8pm; Nov 25

DANCE  
Deutsche Oper Berlin  
Tel: 49-30-3438401  
● Die Schönebergin by Ray Barrs. The ballet company of the Deutsche Oper Berlin perform the world premiere of Ray Barrs' ballet, based on the fairy tale by Hans Christian

Andersen; 6pm; Nov 25  
OPERA & OPERETTA  
Komische Oper Tel: 49-30-202800  
● Werther by Massenet. Conducted by Shao Chia Lu and performed by the Komische Oper. Soloists include Heidi Broner and Manfred Pink; 7.30pm; Nov 24

## BONN

OPERA & OPERETTA  
Oper der Stadt Bonn  
Tel: 49-228-7281  
● Don Giovanni by Mozart. Conducted by Shiga Okatsu and performed by the Oper der Stadt Bonn. Soloists include Michael Volle, Karen Notara, Hao-Jiang Tan and Stephen Bronic; 8pm; Nov 24

## DUBLIN

CONCERT  
National Concert Hall - Geoféas Náláilúna Tel: 353-1-6711533  
● National Symphony Orchestra with conductor Kasper de Roo and pianist Michael Dalbert perform May's "Spring Nocturne", Mozart's "Piano Concerto No.20" and Beethoven's "Symphony No.5", 8pm; Nov 24  
● Song Cycle: A Feast of Fauré: soprano Colette McGahan and pianist Margaret O'Sullivan with songs by Fauré and other French composers such as Bizet, Duparc, Messiaen and Gounod; 1.05pm; Nov 24

## GLASGOW

JAZZ & BLUES  
Glasgow Royal Concert Hall  
Tel: 44-141-3328633  
● The Glenn Miller Orchestra (UK);

with conductor John Watson and featuring singer Tony Mansell, The Moonlight Serenaders and The Uptown Hall Gang; 7.30pm; Nov 24

## HELSINKI

CONCERT  
Finlandia-talo - Finlandia Hall  
Tel: 358-0-40241  
● VII International Jean Sibelius Violin Competition; the Helsinki Philharmonia, conducted by Hannu Kovila, and the Radio Symphony Orchestra, conducted by Sakari Oramo, accompany the competitors in the violin competition; 6pm; Nov 27, 28, 29, 30

## LEIPZIG

CONCERT  
Gewandhaus zu Leipzig  
Tel: 49-341-12700  
● Tallish Quartet perform string quartets by Janáček, Bartók and Dvorák; 6pm; Nov 26

## LONDON

AUCTION  
Christie's Tel: 44-171-8398080  
● Impressionist and Modern Paintings, Watercolours and Sculpture, Part I including one of the two bronze versions of Constantin Brancusi's "Le Commencement du Monde", as well as works by Monet, Picasso, Bonnard and Degas; 7pm; Nov 28  
CONCERT  
Barbican Hall Tel: 44-171-6388891  
● Grand Piano Classics: pianists Rostislav Schaefer perform works by Garstin, Debussy, Liszt, Rachmaninov, Grieg, Beethoven,

Dvorák, Mozart and others; 3pm; Nov 26  
Purcell Room Tel: 44-171-9604242  
● Moscheles and his Circle of Friends: soprano Elaine Barry, mezzo-soprano Eithan Jarman and pianists Oliver Davies and Henry Roche perform works by Moscheles, R. Schumann, Fibich and Mendelssohn; 7.30pm; Nov 27

● Philharmonia Orchestra: with conductor Carlo Maria Giulini and pianist Radu Lupu perform Mozart's "Eine kleine Nachtmusik" and "Piano Concerto in C", and R. Schumann's "Symphony No.3 (Rhenish)"; 7.30pm; Nov 25

● London Orpheus Chorus and London Orpheus Orchestra: with conductor James Gaddam, soprano Jacquelyn Fugella, contralto Elizabeth Harley, tenor Brendan MacBride, bass John Morgan and organist Leslie Pearson perform Wesley's "Confitebor" and Beethoven's "Mass in C"; 7.30pm; Nov 25

● St. Martin-in-the-Fields  
Tel: 44-171-8398362  
● Thames Chamber Orchestra: with conductor Keith Marshall perform Vivaldi's "The Four Seasons"; 7.30pm; Nov 24

Wigmore Hall Tel: 44-171-9352141  
● Davide Franceschetti: the winner of the 1994 Gardiner Dublin International Piano Competition performs R. Schumann's "Fantasies Op.111", Brahms' "Variations on a Theme of Paganini, Books I & II" and Mussorgsky's "Pictures at an Exhibition"; 7.30pm; Nov 24

● Opera & Operetta House  
Tel: 1-212-362-8000  
● Un Ballo in Maschera: by Verdi. Conducted by Mark Elder and performed by the Metropolitan Opera. Soloists include Deborah Voigt, Dolores Zalkin (Nov 25) and Francisco Araiza; 8pm; Nov 25, Dec 1

● NICE  
CONCERT  
Opéra de Nice Tel: 33-93 85 67 31  
● Orchestre Philharmonique de Nice: with conductor Klaus Wehse and pianist Arnoldo Cohen perform works by Blacher, Rachmaninov and Dvorák; 8pm; Nov 24, 25 (4pm)

EXHIBITION  
Musée d'Art Moderne et d'Art Contemporain Tel: 33-93 62 61 62

OPERA & OPERETTA  
London Coliseum  
Tel: 44-171-8301111  
● Turandot by Puccini. Conducted by David Atherton and performed by the English National Opera. Soloists include Sophia Larsson, Edmund Barham, Janice Watson and John Connell; 7.30pm; Nov 25 (6.30pm), 30

## MADRID

CONCERT  
Auditorio Nacional de Música  
Tel: 34-1-3370100  
● Coro Nacional de España: with conductor Rainer Steubing. Repertoire includes works by R. Schumann, Gabriel, Navarro and others; 7.30pm; Nov 24

## NEW YORK

OPERA & OPERETTA  
Metropolitan Opera House  
Tel: 1-212-362-8000  
● Un Ballo in Maschera: by Verdi. Conducted by Mark Elder and performed by the Metropolitan Opera. Soloists include Deborah Voigt, Dolores Zalkin (Nov 25) and Francisco Araiza; 8pm; Nov 25, Dec 1

## NICE

CONCERT  
Opéra de Nice Tel: 33-93 85 67 31  
● Orchestre Philharmonique de Nice: with conductor Klaus Wehse and pianist Arnoldo Cohen perform works by Blacher, Rachmaninov and Dvorák; 8pm; Nov 24, 25 (4pm)

EXHIBITION  
Musée d'Art Moderne et d'Art Contemporain Tel: 33-93 62 61 62

● Ernest Pignon-Ernest, Sudari di Carta: exhibition of drawings, prints and installations, made by this French artist between 1988 and 1995; from Nov 25 to Mar 3

## PARIS

THEATRE  
Comédie Française, salle Richelieu Tel: 33 1 45 00 15  
● Phédre: by Racine. Directed by Anne Delbecq, costumes designed by Christian Lacroix. Starring Catherine Serrie, Françoise Beaulieu and Martine Chabrier; 8.30pm; Nov 25, 26, 27; Dec 1

## TORONTO

OPERA & OPERETTA  
Jane Mallett Theatre  
Tel: 1-416-366-7723  
● Prima Donna: performance by Mary Lou Fallis, who combines opera with comedy; 8pm; Nov 24, 25

## WASHINGTON

CONCERT  
Concert Hall Tel: 1-202-467 4600  
● National Symphony Orchestra Pops: renditions of 20th-century popular songs by pianist/vocalist Michael Feinstein; 7pm; Nov 24, 25 (8.30pm)

## ZURICH

OPERA & OPERETTA  
Opernhaus Zürich  
Tel: 41-1-268 6666  
● Il Barbiere di Siviglia: by Rossini. Conducted by Manfred Honeck and performed by the Oper Zürich; 7.30pm; Nov 24, 30 (8pm)

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**BOOK REVIEW** Peter Martin

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No do  
the

## Latest weak economic data show that central banks will discredit themselves if they try to base policy on inflation forecasts alone

threat to political support for sound money comes from the particular forecasting model for inflation almost universally in vogue. This focuses on the "gap" between actual and capacity output and the rate at which this gap is widening or narrowing. The main objection is our ignorance of how far the economy is from a safe rate of capacity utilisation and how fast capacity is growing.

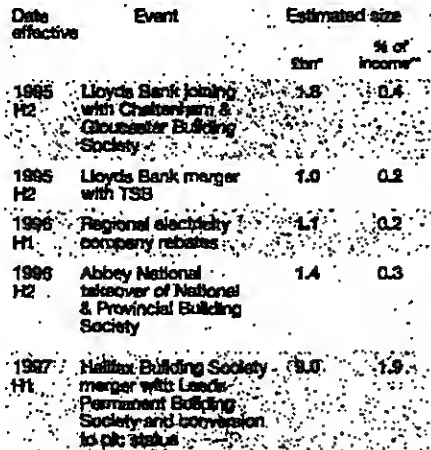
David Currie of the London Business School points out that nominal demand growth will provide a warning signal on the upward side when expansion is fuelling rapid import growth, but the effects on inflation have not yet come through. He remarks that a nominal demand objective cannot be regarded as "equivalent to a monetary target, but free from the problems of velocity that have undermined the case for monetary targets."

Superiority of a nominal demand objective is also powerfully argued in a paper,

**Growth With Stability**, to be published next Monday by the Labour-linked Institute for Public Policy Research (£7.50). Enough has perhaps been written on the futility of relying on forecasts in general. But probably the greatest

Bank joining Citibank and Water Building	3.5	0.4
Bank merger IB	1.0	0.2
City electricity ratebates	1.1	0.2
National Center of National Social Building	1.4	0.3
Building Society with Leader Bank Building and conversion to retail	3.0	1.9

<sup>a</sup> Annual personal disposable income in 1994



\* At current prices. \*\* Annual personal disposable income in 1989.

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## EU must trust new candidates

**From Mr Stillion Angelou.**  
Sir, In "Brussels keeps shut the gates to the east" (November 16), Lionel Barber points out that the admission of the central and eastern European candidates to the EU raises questions about the union's ability to accommodate such diversity.

These include security questions connected with the former Soviet republics and the scale of the economic adjustment confronting the different economies - which might not be able to cope with the competitive pressures and high standards of the

## A program

*From Prof Anne Shoustick Sassoon.*

Sir, If Mr Vaclav Klaus has a good chance of being re-elected prime minister of the Czech Republic ("Why Czechs will")

When I was lecturing in Prague last February, an older Czech colleague, no friend of neo-liberal economics, told me that he was able to live fairly comfortably on his pension, although foreign travel was only possible if he did:

## Real rate for G

trial his argument, in "Thinking the unthinkable" (November 16) he says a German investor contemplating buying a US government bond would expect the following: "the going international real rate of interest, PLUS a premium to cover the expected inflation rate in Germany, PLUS another premium or discount to cover the expected movement of the dollar, PLUS a risk premium to guard against this central expectation on other German

This is wrong. The real rate of return achieved by said German investor would be the

expects the economy to get better by itself and then to decide whether to open the gate and say "welcome". Most of all, they need someone to show them how to make the most of the money given, how to produce efficiently and how to make the economy grow. But that someone must be big enough not to be afraid, and smart enough to help before it is too late.

Maybe this is all true. No one thinks that helping the former communist countries with their integration with the west is going to be an easy risk-free task. But can you imagine what the consequences will be if nobody wants to take the chance? In 2005 at the earliest before Poland, the Czech Republic, Hungary and Slovenia can join the EU, what about countries such as Bulgaria? Or is there simply no hope for them?

What the eastern countries need now is trust, not someone that gives them charity and

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## A programme to ensure re-election

translating to earn foreign currency. Commenting to a younger woman colleague, who does not have children, about the groups of infants I had seen in a local playground, she said to me, "We would no sooner do without nurseries here than we would do without hospitals."

When I was lecturing in Prague last February, an older Czech colleague, no friend of neo-liberal economics, told me that he was able to live fairly comfortably on his pension, although foreign travel was only possible if he did.

Klaus is no fool. Starting with far less foreign debt per capita than either Poland or Hungary, able to earn foreign currency from the huge number of tourists who visit Prague each year and from Czechs who work in Germany, regulating the inflow of low-

paid workers from the east while maintaining the buying power of his own citizens, passing a harsh citizenship law which mainly works against the Romany who are increasingly marginalised, he has been careful to maintain the kind of social provision for the majority which might allow him to be re-elected.

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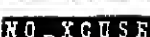
### Real rate for German investor in US bond

going international real rate of interest, PLUS the international rate of inflation (in dollars), MINUS the German rate of inflation (in marks), PLUS the percentage depreciation of the mark vis-a-vis the dollar. It is the international-German inflation differential that matters, not the rate of inflation in Germany alone. Another way of stating this is that the real rate of return to the German investor is the international real rate of interest plus the proportional rate of depreciation of the German real exchange rate vis-a-vis

Sir Samuel Brittan's economic intuition is better than his arithmetic. In "Thinking the unthinkable" (November 15) he says a German investor contemplating buying a US government bond would expect the following: "the going rate of the real rate of interest, PLUS a premium to cover the expected inflation rate in Germany, PLUS another premium or discount to cover the expected movement of the dollar, PLUS a risk premium to guard against this central expectation on either German inflation or the movement of the dollar being wrong".

depreciation of the D-Mark, PLUS a premium (or a discount) for the real exchange rate depreciation risk. The real exchange rate risk premium can in turn be decomposed into a differential inflation risk premium (or discount) and a nominal exchange rate depreciation risk premium (or discount). More serious is Samuel Brittan's support for a federal balanced budget amendment in the US, which makes as much sense for resolving the fiscal dilemma as would a requirement that American males wear jockey shorts on their heads.

**Willem H. Buiter,**  
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## COMMENT &amp; ANALYSIS

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700  
Thursday November 23 1995

## No doubts on the Dow

Is it a robust cyclical recovery? Or is US industry seeing an unparalleled renaissance based on new technology, higher productivity and improved managerial competence? The investors who drove the Dow Jones Industrial Average through the 5,000 mark this week, pulling the FTSE 100 index into record territory in its wake, were in no doubt about the answers. After years of living under the shadow of Japanese manufacturing might, Americans have recovered their natural optimism and convinced themselves of a secular change in the way the US economy works. While it is true that investors expressed precisely similar sentiments before the Wall Street Crash of 1929, that does not, in itself, disprove the bullish case.

What remains odd is that fund managers outside the US have been so much more sceptical. They appear to believe that their US counterparts have performed the Alice in Wonderland trick of swallowing three unbelievable things before breakfast - namely, that the US budget will return to balance, the productivity miracle is real and retail investors, who have played a big part in driving up the market via mutual funds, are good at timing the market. More fundamentally, there is a suspicion that notions of enhanced competitiveness sit oddly with a US deficit on the current account which topped \$150bn last year. By historic standards real economic growth in the present cycle has not been particularly impressive: an upsurge in corporate profits has been achieved partly at the expense of labour and has come on the back of a period of extreme dollar weakness which has provided a prop for US exports.

## Political upsets

There can be no denying that the strength of the bond market has played an important part in Wall Street's surge this year. For the moment all that can be said about the chances of a balanced budget being achieved by 2002 is that the odds have improved somewhat since the weekend. But there is plenty of time between now and 2002 for political upsets. The surprising thing is that markets which usually prefer not to

take politicians on trust have permitted the US long Treasury bond yield to fall so far this year. This provides an important clue to the real motor behind the equity market's record performance. The Japanese central bank, in its efforts to prop up its ailing domestic banking system, has been injecting liquidity into global markets at an impressive rate. Much of this liquidity finds its way into the US Treasury bond market. Other Far Eastern central banks have also been heavy buyers of Treasury paper, though in their case the motivation has been more to prevent the appreciation of their currencies against the dollar.

## External liquidity

This is, then, a market which has been driven partly by external liquidity. Within the US, retail investors, many of whom appear not to be fully aware of the risk to their capital when investing in mutual funds, have also been pumping money into equities. This combined injection of liquidity has taken the market, in real terms, to more than 50 per cent above its level shortly before the 1987 stock market crash. On a number of yardsticks of value, prices are at historically high levels.

There are those who worry that any mild setback on Wall Street could turn into a rout. If you believe that the productivity improvement is cyclical not secular, and that valuations are indeed stretched, that is certainly plausible. Retail investors who are prepared to buy at today's levels are probably influenced by money illusion. If they knew that in 1955 the Dow was still at only half its level, in real terms, compared with where it was in January 1973, and that it took until mid-1983 to recover to the levels of the early 1970s, they might indeed make haste for the exit.

But when liquidity is the motor, turning points are impossible to judge. Those who are buying on the basis that capitalism in the 1990s has been reborn should be aware that the best buying opportunities this century were in the early 1930s and the mid-1970s. It was then that people feared that capitalism was coming to an end.

## Competition regulation

No policy, please, we're British. That has tended to be the UK's response to suggestions that it bring its competition regulation more into line with that in Europe. This week Sir Bryan Carberg, former head of the Office of Fair Trading, repeated his calls for a reform of UK competition authorities which would do just that. While some of his proposals are questionable, his overall point is correct: the issues which were left dangling in the government's 1992 green paper on abuse of market power have not gone away.

The 1992 paper was prompted by the government's recognition that the European single market, as well as continuing multilateral trade negotiations, demanded a review of competition policy, particularly where it intersected with trade policy. However, partly from uncertainty about how the single market and European competition rules would work in practice, the government chose the least radical of the options for reform, leaving many questions unresolved. One, surfacing repeatedly this year, is the organisation of the UK's competition authorities. At present, the OFT has an investigative and prosecutory role. The Monopolies and Mergers Commission acts as judiciary in disputed cases. The Department of Trade and Industry has wide discretion over the action taken.

## Right line

Mr Ian Lang, the trade and industry secretary, said this week that he would keep this tripartite structure, despite the recommendations of many, such as Sir Bryan, to merge the MMC and OFT. In this, Mr Lang has taken the right line. Combining the prosecutory and judicial functions in one body would be the wrong response to a well-founded concern: the perception that the OFT's powers are inadequate. Mr Lang's decision instead to publish a consultation paper early next year on strengthening the OFT's role is welcome. He should have proposed a comparable analysis of the MMC at the same time.

On its own, a discussion of these authorities' roles is not enough. Mr Lang's paper will not even touch a second, deeper question:

whether the regulation itself is well-designed. There is increasing pressure for the UK to adopt the "prohibition" principle used in most of Europe and the US, which bans anti-competitive practices. Companies which are found to have infringed these rules are fined heavily, a practice believed to be a strong deterrent.

Businesses complain that the discrepancy between UK and European systems is increasingly troublesome. For that reason, ministers should take a thorough look at the case for harmonising UK and European policy.

## Predatory pricing

Harmonisation is in itself desirable. But if the UK is to adopt European principles, it will have to find better answers to some of the questions raised by the European reliance on the prohibition approach. Contentious issues include the appeals procedure, level of fines, and the adequacy of precedents. More important, there are also questions about how far the prohibition approach can be extended. Prohibitions on restrictive practices can be stated clearly enough to be useful and fair. Others, such as those on predatory pricing, are far more difficult.

The government's unwillingness to tackle such issues stems from its reluctance to add a substantial piece of legislation to the next year's agenda, as well as its nervousness of controversy. Revealingly, the government does not appear to see competition policy as a rousing popular cause in which it can portray itself as the consumer's champion, but instead fears conflict with industrial policy, particularly the desire to foster national champions. Ministers sometimes seem to lose sight of the aims of competition policy, which is to encourage efficiency and pass as many of those benefits as possible to consumers.

Tinkering with the institutional framework is an inadequate response to important, unsettled questions. It is three years since the government set itself the fundamental questions about competition policy - and it failed to answer them. It is time for a searching review, leading to fresh legislation.

# More than a family affair

## Scheherazade Daneshkhu and Raymond Snoddy explain why Granada's professional managers have the edge in their hostile bid for Forte

The first clue that television and leisure group Granada was about to launch a big takeover came last month - although no one realised it at the time - when Mr Alex Bernstein announced his retirement as chairman. The Bernsteins, the family that founded Granada more than 70 years ago, were finally bowing out. Mr Gerry Robinson, Granada chief executive, moved up to chairman and Mr Charles Allen became chief executive: two professional managers were taking over the top jobs, and the decks were being cleared for yesterday's hostile bid for Forte, the hotels and catering group.

If the £2.3bn (\$4.1bn) bid - vigorously opposed by Forte - succeeds, both men will devote their time to implementing what they believe is much needed change at Forte. Mr Robinson says he first mentally targeted Forte eight years ago, because he doubted whether the transition from the founding generation of the Forte empire to the next would succeed. His interest grew in 1984, when Granada failed to buy Gardner Merchant, the Forte-owned catering group. He says he was unable to meet Forte to discuss an offer. The decision had apparently already been taken to sell to management. "We would have offered more. Right," I thought. "I bet you that thinking runs right through the organisation," says Mr Robinson. Granada's financial success since Mr Robinson took over gave it the confidence - and the support in the City - to make yesterday's bid, even if the company's recovery owed something to the end of the recession. When Mr Robinson took over as chief executive at Granada in 1991 and forced Mr David Plevin, the respected chief executive of Granada Television, into retirement, he received a fax from actor John Cleese denouncing him as "an ignorant upstart caterer". Mr Robinson, an open executive with an infectious laugh, invited Cleese to lunch. They have got on well ever since.

During the era of "the caterers", Granada Television, enlarged through the 1984 acquisition of London Weekend Television, has raised profits. Yesterday Granada announced that the operating profits for its television division in the year to September 1995 were £140m - the largest contribution from any part of the group. Total pre-tax profit was £351m.

It is such results that have given Granada's top management the self-assurance almost the arrogance to say they know how to run the Forte group better than the Fortes and squeeze more profit out of it - even though Granada has a mere 1,300 hotel beds at the moment, compared with Forte's 100,000.

"I know more about hotels than I know about television when I took over at Granada," Mr Robinson says. He believes that running companies comes down to simple principles, which include choosing the right people - usually from within the company; getting a clear idea of what the company is trying to achieve; setting tough targets; and letting management get on with it.

Granada's bid for Forte is in many ways a battle between two family companies at different stages of development. The Forte family business was built up over six decades by Charles, now Lord Forte. The son of an Italian immigrant, his decision to open a milk bar on London's Upper Regent

Street with £1,000 in 1934 was the start of a £1bn empire, which he handed to Rocco, his only son.

As Lord Forte was buying his first milk bar, Mr Alex Bernstein's grandfather, Alexander, was building cinemas. He later decided to run some of them, and his sons, Cecil and Sidney, built up the business.

Unlike the Bernsteins, the Fortes have until now held on to the family company. Although the family and directors own no more than 8 per cent of Forte's shares, Sir Rocco took over from his father as chief executive in 1982 and as chairman in 1992.

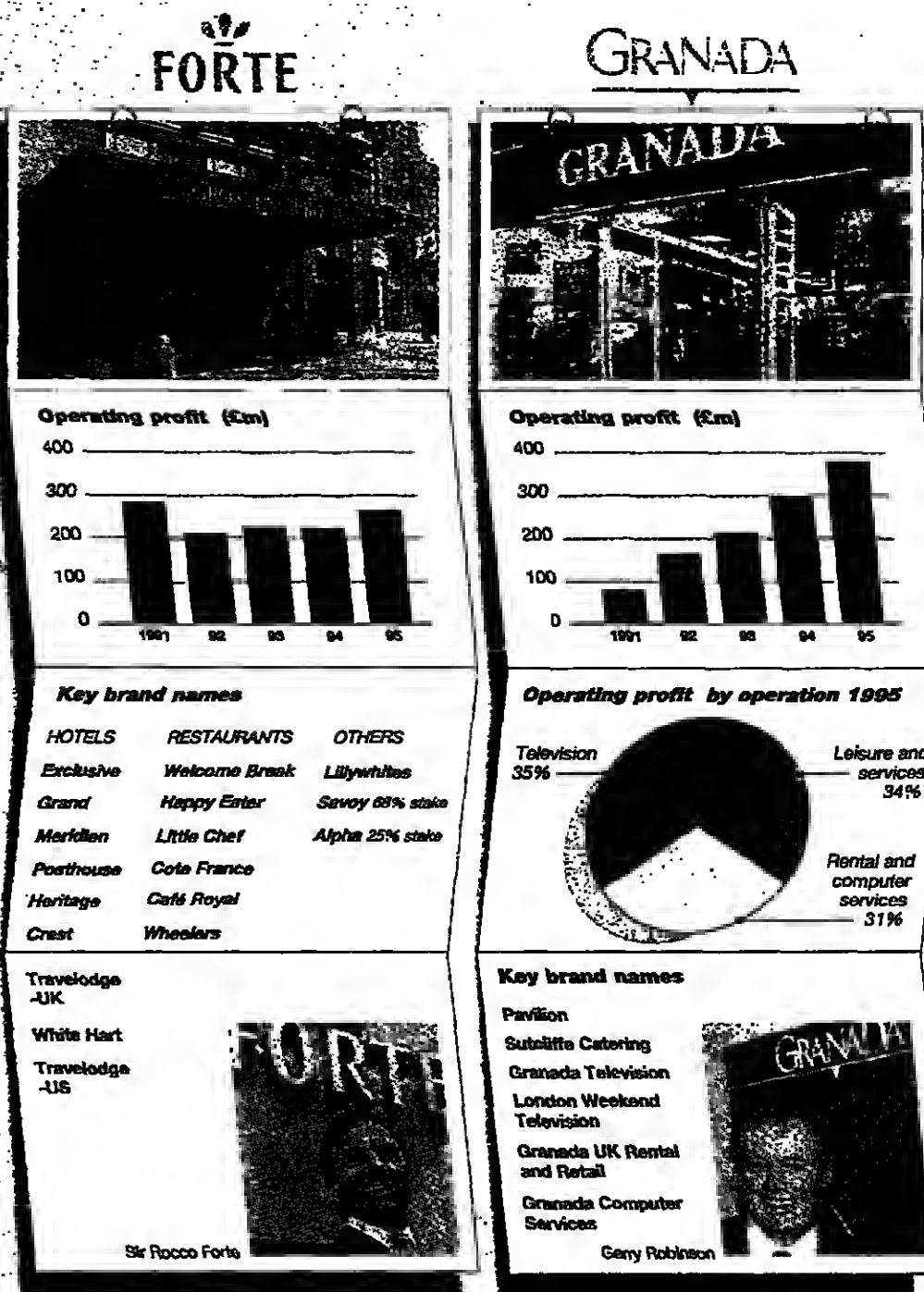
Sir Rocco, knighted this year for services to tourism, put in a new management team - about 70 of the

100 senior managers have been at Forte for two years or less - and set about restructuring the company by disposing of peripheral businesses. These included reducing Forte's stake in Alpha Airports, selling Gardner Merchant, and disposing of the Harvester chain of restaurants to Bass. The group has also embarked on rebranding its hotels - it currently has eight brands ranging from the exclusive to the budget - and last year pulled off a £1.2bn (£240m) deal to buy Meridien, the international hotel chain, from Air France.

The strategy appeared to be working when Forte reported full-year results to the end of January showing a 65 per cent increase in under-

lying profits to £127m. However, the performance of the shares in London has been lacklustre this year, underperforming the FT-A Leisure and Hotels sector. Over five years, the shares have underperformed the All-Share by more than 30 per cent. Sir Rocco defends Forte's record. "Which hotel company has performed well over five years?" he asked yesterday. "The hotel industry has been devastated by the Gulf war. Our performance is in the next five years when we'll leave him [Mr Robinson] standing."

But industry analysts are divided: some agree that Forte needs more time and others say it has been slow to implement the changes needed in a competitive interna-



## Savoy on the menu again

Lord Forte had emotional reasons for wanting to own the Savoy group, the collection of luxury hotels that includes the Savoy itself, Claridge's, the Connaught and the Berkeley in London, as well as the Lygon Arms in Worcestershire, writes Scheherazade Daneshkhu. After all, he proposed to his wife, Irene, in the Savoy.

By contrast, Mr Gerry Robinson, Granada's chief executive, showed little sentimentality yesterday in proposing to sell Forte's stake in the Savoy group. "We're not wedded to Savoy either. If they don't give informed shareholder returns," Lord Forte, who regarded the Savoy as an emblem hotel but thought its profitability far from impressive, launched a hostile bid for the company in 1981. This marked the start of a long

battle, which ended uneasily last year when Mr Giles Shepard resigned as the Savoy's managing director after 15 years.

The Savoy group, led by Sir Hugh Wynn, opposed the bid with vigor and was able to prevent Forte gaining control through a share structure established in 1955. Mr Shepard slammed up his opposition to Forte with the words: "On professional grounds, we have never thought that a vast combine like Trusthouse Forte, which among other things runs service stations on the main arterial roads and airport catering, is at all suitable to run the quality of the Savoy."

As another vast combine launched a hostile bid yesterday - the time for Forte - Sir Rocco Forte, chairman, doubted that a contract caterer would have the skills to run a hotel company.

tional hotel industry. Questions about management have also been raised.

"Sir Rocco has recruited a huge number of people to sort things out but it's still got too many brands," says one analyst. "The principles and the systems needed to ensure that everyone is doing their job properly just don't seem to be there."

Others believe that Forte is still too dependent on the UK, which accounts for 80 per cent of its profits, and has not been aggressive enough in expanding the Meridien brand abroad.

Granada says that, if its bid succeeds, it will reduce Forte's hotel brands to three: it will make Meridien the main international brand, keep the mid-market Posthouse - with increased prices - and retain Travelodge, the budget roadside brand. Other hotels would run as standalone operations or be sold off. Mr Robinson said that he would review Forte's decision to sell its US chain of Travelodge hotels.

Granada would also merge Forte's Little Chef and Happy Eater roadside eateries, which it describes as tired brands on excellent sites. Granada says it would give an undertaking to the Office of Fair Trading to sell Forte's motorway service stations. Combining Granada and Forte motorway services would create too much of a monopoly.

Mr Robinson says he believes Forte has failed to deliver adequate value to its shareholders partly because it has retained trophy assets that did not produce good returns. For this reason, he would dispose of Forte's stake in the Savoy group. Along with the sale of the remaining Forte stake in Alpha airports and the motorway service stations, he hopes to raise £500m.

Although the departure of Mr Bernstein from Granada in March will represent a break with the past, the key decision was taken as long ago as May 1981, when Granada, faced with a sharp drop in earnings and unacceptable levels of debt, brought in new management to turn the company round.

It was a brave move by Mr Bernstein. He was admitting, in effect, that the days of Granada as a traditional family-run company were drawing to an end.

As he looked forward to retirement, Mr Bernstein said one of the things he was proudest of was "handing Gerry Robinson". Many observers believe that, if Granada makes its offer, it will have little difficulty in seizing control of Forte, although questions are being asked about Granada's limited experience in managing hotels. Sir Rocco said Mr Robinson's proposed plans for Forte were "marketing jargon". He doesn't have any brands to market, yet overnight he's going to put up rates at Posthouse. He's potty."

But Forte is used to battles. In the 1970s, as Trusthouse Forte, it fought off a bid from Allied Breweries. In the 1980s, Forte fought a bitter battle to take control of the Savoy group, although it ended up with only a minority of the voting shares.

As this latest battle got under way in earnest yesterday morning, Mr Robinson tried to telephone Sir Rocco to tell him what was about to happen. But the Granada chief executive was told that Sir Rocco was out shooting. He had yet to realise that he was about to become the target.

## OBSERVER

## History ain't bunk

There's an old Japanese saying that "the politics of an inch ahead is darkness". But it is surely no less amazing how speedily the waters of Lethe obscure the recent past.

Are there no students of history in the White House, which yesterday announced that Bill Clinton might go to Tokyo in January? Does no-one recall what happened the last time a US president cancelled a planned trip to Japan late in one year and carried it out in the first month of the next?

The victim in 1991-92 was George Bush. His Republicans shockingly lost a US senate seat in a Pennsylvania election, in part because the winning Democrat made much of the president's preference for foreign over domestic policies, especially healthcare. That prompted a penitential cancellation of a Tokyo mission, which offended the Japanese. When Bush made amends and went in the following January, he had a medical accident all over the Japanese prime minister, starting the long slide to his failure to win re-election. The parallel ought to disturb Clinton, who did not go to Japan last week because of the government shutdown at home. Unless of course he has something else up his sleeve. Like taking

Newt Gingrich with him again and pushing him out of the rear door of Air Force One into the Pacific.

## Juicy stuff

A frisson of excitement swept through the Maxwell fraud trial yesterday when into court strode Johnnie Cochran, the US lawyer famed for securing the acquittal of OJ Simpson. Was Cochran about to replace one of the British barristers who have been labouring away on the case for months? If so, which side would he be on? The truth proved more mundane. The celebrity lawyer was passing through to check out the courtroom technology. But, before he escaped he was interrogated by trial judge Lord Justice Phillips, who invited him back to his rooms for a chat over tea.

## Retirement job

We may well not have heard the last of Australia's Alan Jackson when he steps down as boss of BTR, the UK's ninth biggest company, at the end of the year. Jackson has teamed up with Kerry Stokes, one of the movers and shakers of Australia's media world. Jackson has just gone on the board of Stokes' Seven Network, one of Australia's biggest TV channels, and is joining forces with Stokes to breathe life into Austrin, a relatively unknown Australian

finance company. The news that Jackson and Australian Capital Equities are buying BTR Nylex's 35 per cent stake in Austrin led to a more than 20 per cent jump in Austrin's share price.

The combination of Stokes, who started his first business venture at 10 by trapping rabbits and selling skins, and Jackson, one of Australia's most successful industrialists, could turn out to be one of Australia's more fruitful business partnerships. Nevertheless, it has raised a few eyebrows. Austrin bought a half share in Bridge Wholesale Acceptance from Jackson's BTR Nylex in 1990 and Jackson went on the Austrin board as chairman. BTR Nylex is now proposing to sell its stake in Austrin to Jackson and partners at 65 cents - some 28 per cent below the current share price. BTR chairman Norman Ireland says BTR is selling out because Austrin didn't fit into BTR's portfolio. But it would fit in well with Jackson's retirement plans because he "always liked to get his hands dirty".

## Don't call us

Does Britain's Direct Marketing Association need some advice on well marketing itself? Caroline Jackson MEP has just received a better informing her of a DMA briefing on cold-calling to be held at the House of Commons on November 27. Wrong parliament,

too late. A crucial committee vote at the European parliament was taken earlier this week in favour of a ban of the practice, and all the amendments which the DMA opposed were enthusiastically adopted by a majority of MEPs.

## In camera

So where was Michel Rouger, the former judge chosen by the French government to help off Credit Lyonnais' assets, when he was needed on Tuesday? His absence from Paris was noted on the day that Lazard Freres won the mandate to act as investment bank adviser on one of its higher profile assets, the MGM film studios.

It transpires that Rouger was in London, attending the premiere of the new James Bond film, *GoldenEye*, MGM's latest offering - betraying a taste for galas he perhaps shares with CL's loan officers of yesterday?

## Yes, MAM

Mercury Asset Management, with its chunky 13 plus per cent stake in both Forte and Granada, can expect to be fixed by predator and target company alike in the coming weeks. So, while Forte lays on dinner at London's Savoy Hotel, what is Granada supposed to do? Lunch at a motorway service station? A night out with a soap opera star?

## Financial Times

## 100 years ago

Prohibited and interdict. We have to announce, with great regret and not a little misgiving, the fact that this journal is "prohibited and interdicted" in Turkey. A number of copies of the Financial Times addressed to subscribers in Constantinople have been returned to us marked with these fatal words. We regret extremely that anything we may have said should have hurt the feelings of the Sultan or his Government. It affords us, however, some consolation to know that the embargo in question must have been issued before our article entitled "Turkey is Cheap Today" reached the hands of the Commander of the Faithful, but we cannot help thinking, after such an exhibition of petty tyranny, that Turkey is cheaper than ever.

## 50 years ago

Dollars for films. It was stated that authoritatively a few days ago that remittances for the film trade to the US are now running at the rate of nearly \$18m yearly. In the short run we must reiterate that the film supply in this country is not sacrosanct. Entertainment can be rationed, along with petrol, clothes, food and motor-cars.

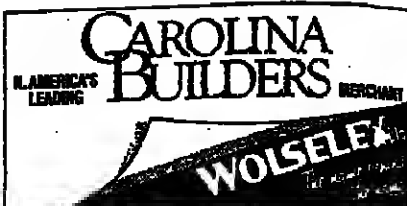




Interim Report  
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# FINANCIAL TIMES

Thursday November 23 1995



Move follows unexpectedly high losses at Kizu

## Japan to set up body to rescue collapsing banks

By Gerard Baker in Tokyo

Japan is to set up a special organisation to rescue the country's collapsing banks, the finance ministry announced yesterday.

The body, to be modelled on the US Resolution Trust Corporation which disposed of bankrupt savings and loans institutions in the early 1990s, will take over the operations of banks that fail within the next five years.

The decision was prompted by the discovery of far greater losses than previously estimated at one of the institutions that has already collapsed this year.

The ministry said yesterday that non-recoverable loans at the Osaka-based Kizu credit co-operative were now ¥360bn (\$2.5bn) not the ¥60bn stated in August when Kizu went under. The extra losses stemmed from further falls in property prices and a more detailed examination of the company's books.

The new figure represents more than 70 per cent of total loans by Kizu. A further ¥230bn of loans are thought to be doubtful, leaving less than 10 per cent of Kizu's loans as performing assets. The losses exceed the entire funds available at the

Deposit Insurance Corporation, the institution financed by commercial banks which pays out to depositors in the event of a bank failure.

"Support from the Deposit Insurance Corporation could not cover the enormous amount of unprecedented loss incurred by Kizu," said Mr Masayoshi Takemura, the finance minister. As a result, a new body with extra money was necessary to meet most current and all future liabilities.

The government has not decided how the body will be funded. It has asked banks to increase deposit insurance premiums and be prepared to provide specific capital injections.

But it seems increasingly probable that the funds will need to be supplemented with public money. There is widespread popular opposition to using taxpayers' money to prop up failed banks, and the finance ministry is treading carefully.

"The question of public money for the new body is still a subject of disagreement," said Mr Sei Nakai, deputy director general of the ministry's banking bureau. A decision is expected by the end of next month.

A Japanese-style RTC will take

over from Tokyo Kyodo Bank, set up to manage the finances of two other credit co-operatives that failed last December.

It will have authority to repay deposits, collect non-performing loans and liquidate institutions. But its establishment will require parliamentary approval, and it is unlikely to be set up before next spring.

Meanwhile, the immediate needs of Kizu will continue to be met with loans from the Bank of Japan. The central bank has so far lent ¥470bn to the credit co-operative to enable it to pay off depositors who have withdrawn their accounts.

That lending is likely to increase between now and next spring, when the new organisation should be able to take over the liabilities.

The ministry also said bigger banks which had a close relationship with Kizu would be asked to contribute as much as they could to the bail-out.

Some of Japan's largest banks, most notably Sanwa, introduced depositors to Kizu, and officials say they should bear a larger part of the burden. Osaka prefecture, the regulator of Kizu, has also been asked to contribute, but it too is reluctant.

## Rivals try to halt Deutsche Telekom discounts

By Michael Lindemann in Bonn

Deutsche Telekom, the German state-owned telecoms operator, is offering business customers discounts of up to 35 per cent on their telephone bills, a move that competitors say could wreck their prospects ahead of the liberalisation of Europe's biggest telecoms market.

The discounts present the German government with an important test as the country moves towards the full liberalisation of its telecoms market in 1998. The government's deliberations will be made more complex by the privatisation of Deutsche Telekom, scheduled for next year.

The would-be competitors, including German companies such as RWE, Veba, Thyssen and Mannesmann, say the proposed discounts would put their fledgling telecoms operations out of business and have asked the government to halt them.

The limited services these companies can already offer clients use Deutsche Telekom's network - the only one so far permitted. According to a Thyssen executive, the rental charges are in effect being used to subsidise the discounts.

RWE, the energy-based conglomerate, claims it has been told by companies that even bigger discounts - of up to 43 per cent - were on offer, and the companies were being asked to sign five-year contracts.

If the telecoms ministry approved the discounts, RWE said, a complaint that Deutsche Telekom was abusing its monopoly position would be lodged with the European Commission. "It's the most extreme example of anti-competitive pricing," RWE said.

Deutsche Telekom admitted it was offering discounts but dismissed allegations of five-year contracts as "nonsense". It said it insisted on long-term contracts only where networks were designed specially to meet clients' requirements and start-up costs had to be recovered. It also denied it was using the rental charges to subsidise the discounts.

The ministry said it was reviewing the proposed discounts, part of a new tariff structure Deutsche Telekom hopes to introduce on January 1. The ministry said that any go-ahead it gave the planned changes would still be subject to review by a parliamentary committee set up to regulate telecommunications.

An RWE executive said he had heard about the discounts from companies with which RWE was also trying to do business in Europe.

He said the problem was particularly acute because the private sector operators had no "official" right to complain to the ministry about the proposed discounts.

## THE LEX COLUMN

### Granada's Forte

Forte will be hard-pressed to maintain its independence. Yesterday's £3.3bn bid by Granada included a powerful demolition job of the UK hotel and restaurant group. Much of Granada's critique is telling: Forte's hotels suffer from a confusion of multiple brands; its headquarters are bloated; and it is over-impressed by trophy hotels. Forte may say these criticisms are out of date but investors will not easily be convinced.

Forte may also argue that Granada is seeking to acquire it on the cheap. But with the bid pitched at around 19 times next year's forecast earnings and a third above net assets, the price is not mean. Granada would certainly pay more if a rival entered the fray, but it is not obvious who else would be interested in Forte's mix of businesses. Another play would be for Forte to revamp its management and promise to do better in future, but it is unclear whether shareholders would be swayed.

That said, Granada itself has a tricky selling job on its hands. It has little experience running hotels - managing only 1,300 hotel rooms compared with Forte's 100,000. Moreover, hotels are more cyclical than Granada's traditional television, catering and rentals businesses. Given that Granada will also be increasing its debt levels to fund the deal, earnings will become more volatile. The question is whether earnings per share can be boosted sufficiently to compensate for their lower quality. Granada's impressive recent track record under Mr Gerry Robinson suggests that Forte's costs will be cut and the business managed more dynamically. Yesterday's 7 per cent fall in its share price is therefore overdue. But the proposed deal is certainly not a steal.

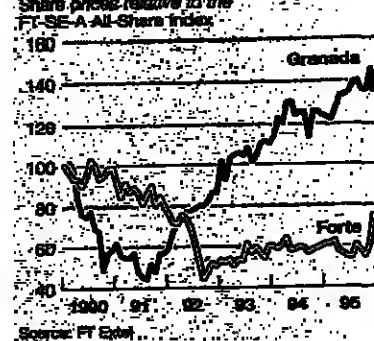
#### European convergence

Despite the European Monetary Institute's verdict that progress towards economic convergence within the European Union is insufficient, Europe's high-yielding bond markets are returning to favour. The 1999 deadline for European monetary union may be missed if not enough countries meet the necessary economic criteria by 1997. But high-yielders such as Sweden, Spain and Italy were not expected to get in at the first attempt.

Indeed, there is a theory that a delay in the start of EMU would be good news for high-yielding markets, since these countries might then be able to meet a later deadline. This is going too

FT-SE Eurotrack 200:  
1552.9 (+5.6)

UK leisure groups  
Share prices relative to the  
FT-SE All-Share Index



far, but, provided pressure to meet criteria is maintained, such a delay should not prove disastrous.

The main reason for taking a positive view of high-yielding markets is that their improving economic performance is not yet reflected in yield differentials relative to Germany. Spain missed the Maastricht inflation target this year but inflation is expected to fall below 4 per cent next year, as the impact of indirect tax increases disappears. Yet the differential between Spanish and German bonds is still four percentage points - twice as large as at the start of 1994. Italy, however, is proving slower to benefit from renewed investor interest, though Italian inflation is also set to fall. The greatest risk for these markets is not a change in the EMU timetable but domestic political uncertainty, which could undermine the will or ability to meet targets.

#### Nestlé

If Nestlé's long-suffering shareholders were hoping for signs of cultural change, they will have been disappointed. Although Mr Helmut Maucher, Nestlé's long-standing chief executive, is finally relinquishing the job, he is not giving it up until 1997. Even then, he will remain chairman - in overall charge - until his 72nd birthday in 2000. The selection of a replacement chief executive from within the company suggests strategic change is not on the cards.

Nor will shareholders have been cheered yesterday by Nestlé's warning that this year's profits could be lower than last year's. The company laid much of the blame on the coffee cycle.

and promised that the news would be better next year. But coffee bean prices have been falling since September last year; the cycle should by now be helping Nestlé, not harming it. A more plausible explanation is that competition has hit margins on instant coffee. This is nothing to do with the cycle, and does not look like a short-term phenomenon.

Nestlé is traditionally a defensive stock but the shares have underperformed the Swiss market by nearly 20 per cent since the beginning of the year. Some of this reflects the strength of the Swiss franc, but Nestlé is not alone in having overseas operations. More significant has been the sluggishness of European consumer demand, on which roughly half of Nestlé's business depends. Since this shows little sign of recovery, a rebound in the share price looks unlikely.

#### Corporate governance

The key battleground in Britain's latest review of corporate governance is likely to be the role of non-executive directors. Many investors see non-executives as their first line of defence when a company's management or strategy goes awry. But the new Hampel committee - or Cadbury committee - is clearly uncomfortable with what industry sees as the increasingly confrontational relationship between executives and non-executives.

It is important that non-executives do not adopt a purely negative role to the extent that executive initiative is stifled. But it is also patently clear that non-executives must be sufficiently independent and strong-minded to hold management to account before shareholder value is seriously damaged. As this week's rumpus at Cable and Wireless shows, dithering by non-executives can be harmful. But when they finally act, investors reaped the rewards. Such action is certainly better than allowing matters to spin out of control or waiting for a hostile takeover to sort out the problem.

Rather than seeking to muzzle non-executives, the Hampel committee should focus on how to find more high-quality ones. The current appointment practice is often for the chairman to appoint his buddies. A more formal method, with greater input from shareholders, is in order.

Additional Lex comment on Courtaulds on Page 20

## Russian parliament backs Dubinin as new bank chief

By John Thornhill in Moscow

Russia's parliament yesterday confirmed Mr Sergei Dubinin as permanent head of the central bank in a move which is likely to speed negotiations with the International Monetary Fund over economic assistance.

Mr Dubinin, sacked by President Boris Yeltsin last year as acting finance minister after the crash of the rouble, vowed to uphold the bank's tight monetary policies. These have helped cut the monthly inflation rate from 17.5 per cent in January to 4.7 per cent last month.

Mr Dubinin's appointment was approved in the lower house of parliament by a vote of 344 to one. Parliament's overwhelming support for him contrasted with his hostile attitude towards Mrs Tatiana Paramonova, the former acting governor, who was twice rejected for the post and was sacked earlier this month.

Mr Alexander Livshits, the president's chief economic aide, praised parliament's "sense of responsibility" in approving Mr Dubinin. Last week, deputies approved the first reading of a revised draft budget for 1996 which promises to set Russia's finances on the most stable basis since reforms began.

Mr Dubinin, who has no central banking experience, said he had much to learn about the institution's internal workings but promised there would be no significant changes in policy.

"Obviously there will be some changes. But they will be of an evolutionary rather than a revolutionary nature," he said. International financial institutions which worked closely with Mr Dubinin when finance minister welcomed his appointment.

"There should now be excellent co-operation between the finance ministry and the central bank, which is important and has not

always proved to be the case in the past," said one western economist.

An IMF mission is discussing a possible three-year extended financing facility of about \$15bn to reinforce the progress Russia has made in stabilising the economy this year.

However, there is concern that Mr Dubinin's background as a former vice-president of Imperial Bank and board member of Gazprom, the giant gas producer, may make him too influenced by the industrial and financial lobbies.

Mr Yevgeny Yasin, economics minister, said Russia had last year taken a "historic and courageous" step to stop printing money to cover the budget deficit and was now on the threshold of economic stabilisation. But he warned that the reform process could be fatally undermined by a Communist victory in parliamentary elections next month.

## Granada bids \$5.2bn for Forte hotel group

Continued from Page 1

1986. The bulk of the primary underwriting for Granada was put in place by stockbrokers BZW and ABN Amro Hoare Govett, rather than the company's financial adviser Lazard

Brothers. Barclays, which owns BZW, and ABN Amro provided a large part of Granada's new \$5.2bn loan which would help pay for the acquisition.

The Granada attack came as the company famous for television programmes such as Corona-

tion Street and Prime Suspect announced a 32 per cent increase in pre-tax profits to \$351m.

Some analysts, however, were expressing reservations last night about Granada's experience and ability to manage a major hotel group.

### Europe today

The British Isles will have cloud and occasional rain owing to an Atlantic low. South-east England will have a few sunny spells. Near gales from the south will affect Ireland. Western Scandinavia will be unsettled with heavy rain on the Norwegian coast. The Benelux will be mainly dry. France and the Iberian Peninsula, will be dry and mainly sunny although northern France will have cloud. It will be cloudy from the Baltics to the Alps. Eastern Europe will be fairly calm with sunny spells and freezing temperatures. A low in the Black Sea region will cause rain in the Crimea and northern Turkey although the south coast will have plenty of sun.

### Five-day forecast

The Mediterranean will be unsettled during the next couple of days. Sicily, then other parts of Italy, southern France and Greece will be especially wet. The British Isles and western Scandinavia will be unsettled with storms. Central and eastern Europe will be cloudy but mainly dry owing to high pressure over the Balkans.

FT WEATHER GUIDE

Station at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES			
Location	Max	Min	Wind
Abu Dhabi	sun 28	24	9
Accra	sun 28	24	9
Algiers	sun 28	24	9
Amsterdam	cloud 17	10	12
Athens	sun 28	24	9
Atlanta	sun 28	24	9
B. Aires	sun 28	24	9
Bham	sun 28	24	9
Bangkok	sun 28	24	9
Barcelona	sun 28	24	9
Batavia	sun 28	24	9
Bombay	sun 28	24	9
Buenos Aires	sun 28	24	9
Calcutta	sun 28	24	9
Cairo	sun 28	24	9
Cebu	sun 28	24	9
Colon	sun 28	24	9
Dakar	sun 28	24	9
Dhaka	sun 28	24	9
Dubai	sun 28	24	9
Edinburgh	sun 28	24	9
Hankow	sun 28	24	9
Hong Kong	sun 28	24	9
Kobe	sun 28	24	9
Kuala Lumpur	sun 28	24	9
London	sun 28	24	9
Luxembourg	sun 28	24	9
Lyons	sun 28	24	9
Madrid	sun 28	24	9
Manila	sun 28	24	9
Moscow	sun 28	24	9
Mumbai	sun 28	24	9
Nairobi	sun 28	24	9
Paris	sun 28	24	9
Peking	sun 28	24	9
Rangoon	sun 28	24	9
Reykjavik	sun 28	24	9
Rio	sun 28	24	9
Rome	sun 28	24	9
S. Francisco	sun 28	24	9
Singapore	sun 28	24	9
Stockholm	sun 28	24	9
Taipei	sun 28	24	9
Tokyo	sun 28	24	9
Toronto	sun 28	24	9
Vancouver	sun 28	24	9
Vladivostok	sun 28	24	9
Warsaw	sun 28	24	9
Washington	sun 28	24	9
Wellington	sun 28	24	9
Winnipeg	sun 28	24	9
Zurich	sun 28	24	9

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## ROLLS-ROYCE

### ROLLS-ROYCE TRENT AERO ENGINES WIN £1.33bn OF BUSINESS

The Trent series of aero engines has secured £1.33bn worth of business this month. Singapore Airlines selected the Trent 800 for its fleet of new Boeing 777 airliners in a deal worth £1.2bn. Gulf Air placed a £100m order for Trent 700 engines to power its fleet of Airbus A330 aircraft and, in a deal worth £30m to Rolls-Royce, Cathay Pacific announced an order for a further two Trent-powered A330s.

The Trent is Rolls-Royce's most powerful engine family and has captured 33% of the Boeing 777 market and 41% of the A330 market.

### COOPER ROLLS ORDERS FOR OFFSHORE GAS SETS

Orders worth \$22m for two Coberra 6000 gas compression packages have been won by Cooper Rolls. These will be installed in offshore platforms in the Middle East and North Sea.

The orders are from Framatome of France and from Conoco (U.K.). The Coberra 6000 uses an RB211 gas turbine.

Cooper Rolls is an equally-owned joint venture marketing company of Cooper Cameron Corporation in the USA and Rolls-Royce.



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# FINANCIAL TIMES

## COMPANIES & MARKETS

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### IN BRIEF

#### Air France returns to black midway

Air France, the French state-owned airline, announced a pre-tax profit for the six months to the end of September - its first since 1989 - but warned that an exceptional charge would hit the net result for the full year. Page 16

**Hungary names gas contest winners**  
Hungary last night awarded four of its five regional gas distribution companies (GDCs) to the top first-round bidders and invited a second round of tenders for the fifth. Page 16

**Buoyant Viag sounds orders warning**  
Viag, the German energy-based conglomerate, reported nine-month operating profits 150 per cent higher at DM1.82bn (\$1.3bn). But it warned that growth in orders was slowing. Page 16

**Reduced costs help NTT triple midway**  
NTT, Japan's dominant telecoms group, more than tripled recurring profits - before tax and extraordinary items - to ¥126.8bn (\$1.25bn) in the six months to September 30, helped by cost cutting and a 6 per cent increase in revenues. Page 17

**Qantas considers changes to share rules**  
Qantas, the Australian airline, is considering changing its share structure to ease trading by foreign investors, who are inhibited by the company's 49 per cent foreign ownership limit. Page 17

**Japan bucks global gloom in pulp industry**  
The slowdown in the pulp and paper industry has circled the world like a wave, starting in Europe this summer, moving to the US and now starting to hit the hitherto-buoyant Asian market. According to one Vancouver-based trader, Japan is virtually the only bright spot. Page 18

**Minority bank shareholders face problems**  
Minority shareholders in Brazil's Banco Nacional, which was acquired at the weekend by Unibanco, may soon see their investments crumble after the removal two weeks ago of legal safeguards that would have protected their interests. Page 18

**Courtaulds bemoans bulk price swings**  
Sharp variations in bulk chemicals prices over the past year could have permanently damaged the market for man-made fibres, Mr Sipko Huisman, chief executive of Courtaulds, the UK chemicals company, warned. Page 20

**Stronger FKI looks for acquisitions**  
FKI, the fast-growing UK engineering group, reported a big increase in interim profits to £39.4m (\$62.2m) and said it would continue to look for acquisitions to fuel growth. Page 20

**CMG flotation value beats forecasts**  
Favourable market conditions and positive reactions from institutional investors are likely to result in a higher-than-expected valuation for Computer Management Group, the European software group, when it is floated in London and Amsterdam on December 1. Page 20

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LONDON (Pence)		
Alcoa	114	+ 13
Alcoa	300	+ 30
Alcoa	3474	+ 73
Alcoa	1025	+ 142
Alcoa	103	+ 12
Alcoa	216	+ 25
NEW YORK (\$)		
Alcoa	91 1/4	+ 3 1/4
Alcoa	41 1/4	+ 3 1/4
Alcoa	49 1/4	+ 3 1/4
Alcoa	49 1/4	+ 3 1/4
Alcoa	37 1/4	+ 3 1/4
Alcoa	21	+ 1 1/4
LONDON (Pence)		
Alcoa	114	+ 13
Alcoa	300	+ 30
Alcoa	3474	+ 73
Alcoa	1025	+ 142
Alcoa	103	+ 12
Alcoa	216	+ 25
NEW YORK (\$)		
Alcoa	91 1/4	+ 3 1/4
Alcoa	41 1/4	+ 3 1/4
Alcoa	49 1/4	+ 3 1/4
Alcoa	49 1/4	+ 3 1/4
Alcoa	37 1/4	+ 3 1/4
Alcoa	21	+ 1 1/4

## C&W could take a year to fill top jobs

By Alan Cane in London

Mr Brian Smith, the new non-executive chairman of Cable and Wireless, predicted it would take at least a year to appoint a chief executive and find a chairman for the telecommunications group.

Mr Smith said he and fellow C&W directors should have been more aware of the tensions between Lord Young, executive chairman, and Mr James Ross, chief executive, both of whom were shown the door on Tuesday. "The lesson is you cannot have two chief executives," said Mr Smith in his first interview since stepping into the breach at C&W.

Mr Smith, who retired as a non-executive director of C&W in June, said he had been approached by his former colleagues on Monday to take the chairmanship. He was tempted back by three factors:

- He had been associated with C&W as a director since 1988 and knew the business and the personalities involved. "They are a good bunch of guys."
- The basic business was sound and he felt he could inject stability at the top which would allow the executives to get on with running the company.

He had been a great friend of the late Lord Sharp, a former chairman credited with the construction of the modern C&W. "Eric Sharp would have been very sad about the predicament of the business he built. I felt I owed it to him to do something about it."

The crisis at C&W emerged last Friday and concluded on Tuesday evening with the non-executive directors demanding that Lord Young and Mr Ross leave the company. Mr Smith said his first actions would include meetings with senior executives to decide the issues facing the company. "We cannot have things slipping under the carpet."

He said he had a feel for the main issues: "But I have been out for six months and this is a fast-moving and dynamic business." Although he did not believe C&W was a likely takeover target, the best defence was to improve business performance and shareholder value to remove it from the reach of a predator.

Mr Smith will chair a committee of two non-executive directors and one executive director, all as yet unnamed, who will find a new chief executive as soon as possible. The decision would rest with the full board. "If I could appoint the right man today I would do so," he said, denying that he had likely candidates in mind.

Mr Smith said his ideal candidate would have some experience of the telecoms business: "Somebody with an understanding of the industry, clear ideas and focus and the ability to act today."

As a model, he pointed to Sir John Egan, chief executive at BAA, the airports operator, where Mr Smith is chairman. Mr Smith was asked last night how he was going to manage the two roles. "Well, I said I wasn't going to give up my day job!"

## Chrysler director quits after Kerkorian pressure

By Richard Waters in New York

Mr Joseph Antonini yesterday stepped down from the board of Chrysler choosing not to fight for re-election in the face of opposition from the company's shareholders before deciding whether to appoint an ally of Mr Kerkorian to the board in Mr Antonini's place.

The resignation came two days after Mr Kerkorian had said that he might seek to have Mr Antonini, former head of Kmart, the US retailer, removed from the US automaker's board. It represents

a partial victory in Mr Kerkorian's battle to exert greater influence over Chrysler's board. Chrysler said yesterday it expected to complete a three-month review of its board structure and corporate governance arrangements before deciding whether to appoint an ally of Mr Kerkorian to the board in Mr Antonini's place.

Tracinda, Mr Kerkorian's private investment company, said on Monday that it might fight to have its own appointee, Mr Jerome York, elected to Chrysler's board at its next annual meeting in the spring. It also said it would seek to have Mr Antonini removed.

Mr Antonini's quick decision to step down, after six years as a non-executive of Chrysler, suggests it may have been difficult for the company to fend off broader shareholder pressure for his removal. Mr Antonini was forced out as Kmart's president

and chief executive in March, following a prolonged slump in the retail group's earnings. His departure from Kmart came after a battle with the retailer's shareholders.

Explaining his resignation yesterday, Mr Antonini said: "I do not want to be an issue in the controversy between Chrysler and Kerkorian."

Chrysler could appoint a replacement to Mr Antonini at any time, but the new director would face re-election at May's annual meeting, with the rest of the board.

Last week, Fidelity Investments, the US mutual fund group, disclosed it had become Chrysler's largest shareholder by lifting its stake to 14.4 per cent, compared with 14.1 per cent controlled by Mr Kerkorian and his allies.

The success of the record companies in a buoyant market has created instability and attracted poachers

## Music industry in a spin behind the platinum cover

At first glance life looks good for the music industry. Sales are soaring because of the emergence of dynamic new acts, such as Oasis, and the release of new material from golden oldies, notably Queen and the Beatles.

The buoyancy of the music market was highlighted this week by the 44 per cent increase in pre-tax profits to £188m (\$297m) for the Thorn EMI leisure group, fuelled by its EMI Music subsidiary, which has Queen and the Beatles in its roster.

Behind the scenes the industry is in turmoil. EMI is dogged by speculation about its proposed demerger from Thorn EMI and possible sale. The chairman of Warner Music and MCA Music resigned last week. These companies and the rest of the 'big six' music groups - PolyGram, Sony and BMG - are haunted by the efforts of Mr David Geffen, the billionaire music mogul, to poach star acts for his new DreamWorks label.

One of the chief causes of the music industry's instability is the healthy state of the market. Record sales are set for double-digit growth in 1995 after rising 16.5 per cent to \$35.5bn in 1994. Even music publishing, previously a neglected area of the business, is expanding because of strong demand from broadcasting, advertising and films. Sony this month clinched a \$500m deal

to acquire the music publishing interests of one of its biggest stars, Michael Jackson.

This royal picture has attracted the attention of companies with other entertainment interests. The strong cash flow of record labels is particularly attractive to film studios, which have highly cyclical earnings patterns.

However, the music industry is so consolidated - the big six command two thirds of global sales - that it would be virtually impossible to set up a large label from scratch. It would take too long for a new investor to build up the roster of stars and international distribution systems needed to compete against the big six.

DreamWorks is an exception as Mr Geffen, who became a billionaire after selling his eponymous label to MCA, is now deploying its vast financial resources to attract established stars from other companies. He recently signed George Michael to Warner Music and is now trying to lure REM from Warner and Janet Jackson from EMI's Virgin label.

Other would-be music investors have opted for the quicker option of acquiring an existing business and integrating it with their other entertainment interests.

However, this can cause problems with existing management. Music executives tend to be entrepreneurial characters who have traditionally been given a free rein, and large salaries,

to run their record labels. The resignation last week of Mr Al Teller, after seven years as chairman of MCA Music, was a result of its takeover this year by Seagram, the Canadian drinks company. Mr Teller had clashed over strategy with Mr Ron Meyer, the former Hollywood agent whom Seagram appointed as president of all MCA's entertainment interests this summer.

Another corporate clash led to Mr Michael Fuchs's exit from Warner Music last week only six months after he took over from Mr Robert Morgado. Both men were casualties of rows with Mr Gerald Levin, chairman of Warner's parent company, the Time Warner entertainment group. Mr Levin is now merging the music division with the Warner Bros film business.

### Reaching for the stars



ger was on schedule. "We haven't met a brick wall we can't find a way around."

Even before the removal of the Thorn "poison pill", EMI is an attractive acquisition target as the only one of the big six not owned by a large entertainment group. Walt Disney, News Corpo-

ration and Viacom have expressed interest in expanding their entertainment interests into music. Seagram is another contender, as EMI would perfectly complement MCA Music.

So far, there is no sign of potential predators building stakes in Thorn EMI to make a pre-emptive bid in the hope of buying EMI cheaply (and selling off Thorn) before the demerger goes through. But analysts are convinced someone will seize their chance to buy into the buoyant music market.

Alice Rawsthorn

## Nestlé prepares for chief's retirement by naming heir

By Roderick Gram in London and Ian Rodger in Vevey

Nestlé yesterday chose Mr Peter Brabeck, a man renowned for his challenging ideas on brands and marketing, as the successor to Mr Helmut Maucher, chief executive of the world's largest food group for the past 14 years.

The announcement accompanied a warning from Nestlé that trading profits this year would be lower than last year's SF6bn (\$5.3bn).

The Swiss group blamed volatile raw coffee prices and the strength of the Swiss franc. Analysts approved of Mr Brabeck as the next chief executive but some were disappointed he would not take charge for 18 months.



Nestlé said Mr Brabeck - a 51-year-old Austrian and global head of marketing plus a large part of its food business and pet foods, confectionery and ice cream - will succeed Mr Maucher as chief executive in June 1997. Mr Maucher will remain chairman until 2000 when he reaches the group's retirement age of 72.

This announcement appears as a matter of record only

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NTT

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160  
150  
140  
130  
120  
110  
100  
90

1993 1994 1995

Source: FT Intel

DDI's recurring profits rose to ¥30.5bn on higher sales of ¥223.7bn.

1992	Revised 1990
1995	Revised 1994
1998	Revised 1996, 2 yrs ahead
1990	Repayment on accounts
1990	Revised 1993
1992	1994/95 returns: 2000
1992	Just completed
1995	Just completed
1997	Just completed

---

1995	Financing arranged
1995	Financing arranged

---

**State of Georgia**

The Qantas chairman also remained circumspect about the likely fate of the company's 19.4 per cent interest in Air New Zealand, which is planning to link with Ansett, Qantas' main domestic competitor. The Air NZ-Ansett deal could provoke "a period of further significant change in aviation policy arrangements" as the Australian and New Zealand governments tackled the regulatory issues.

Dr Danie Cronje, chief executive, said the results confirmed Absa's turnaround after difficulties plaguing the group's four retail brands. Analysts, however, attributed the improvement chiefly to reductions in the effective tax rate. Dr Cronje forecast a lower demand for credit in the second half but was confident of "at least equal" earnings.

Operating income rose 16.3 per cent to R3.1bn, reflecting growth in the mortgage portfolio, Absa's core business, and improved performance in the instalment finance sector where margins were higher. Advances had grown by 18 per cent since September 1994, without a corresponding increase in bad debts.

Mark Asghari, Johannesburg

FINANCING		FINANCING		Status	
Project / Description	Amount (US\$)	Year	Year		
<b>FINANCING TO BE COMPLETED</b>					
Construction of the...	2,000.0	1992	1992	Completed 1992	
...	7,000.0	1993	1993	Completed 1993	
...	3,771.1	2000	1998	Completed 1994, 2 yrs ahead	
...	2,500.0	2,240.0	1990	Payment on schedule	
...	254.8	224.8	1990	Payment 1993	
...	780.0	226.2	1992	1993/7m remaining scheduled	
...	3,077.2	3,450.0	1992	Not completed	
...	7,250.0	5,444.0	1992	Not completed	
...	5,002.2	1,250.0	1991	Not completed	
<b>TOTAL</b>	<b>55,490.0</b>	<b>22,412.9</b>			
<b>FINANCING TO BE COMPLETED WITH</b>					
...	10,715.0	2,062.0	7,865.0	1995	Financing arranged
...	10,240.0	3,829.0	10,374.0	1995	Financing arranged
<b>TOTAL</b>	<b>24,255.0</b>	<b>24,255.0</b>	<b>19,287.9</b>		
<b>FINANCING TO BE COMPLETED BY YEAR</b>					
...	2,400.0	2,400.0			
...	3,000.0	3,000.0			
...	2,000.0	2,000.0			
...	3,158.0	3,158.0			
...	7,600.0	7,600.0			
...	3,850.0	3,850.0			
...	0.0	0.0			
<b>TOTAL</b>	<b>24,255.0</b>	<b>24,255.0</b>			

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It was resolved at the Board Meeting held on 15th November, 1995 that the Interim Dividend for the year ended 31st March, 1996, shall be paid to the Shareholders of record as of 30th September, 1995 at the rate of 3.00 Yen per share on and after 8th December, 1995.

The Semi-Annual Report for the six months ended 30th September, 1995 will

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## INTERNATIONAL COMPANIES AND FINANCE

Investors fear the pulp and paper industry has reached a turning point. FT writers examine the outlook for the sector

## Producers hope even the bad times can be good

Gloom in the sector is deepening as groups in US and Europe cut output to stop prices slipping further

**D**emand is down and prices are weakening. Is this a blip in the pulp and paper cycle, or the start of the next downturn?

Judging by the sharp drop in pulp and paper shares in recent months, many investors see a gloomier scenario. Their confidence will not have been helped by recent signs of adverse profit trends at Arjo Wiggins Appleton, the Franco-British paper group, and KNP BT, the Dutch group.

The slowdown has circled the world, starting in Europe this summer, moving on to the US and now starting to hit the previously buoyant Asian market. According to one Vancouver-based trader, Japan is virtually the only bright spot.

The immediate cause of the problems is a build-up of stocks, driven by the unprecedented rate at which prices for pulp and paper have risen over the last two years. The resulting overhang has curtailed demand and is starting to affect prices.

In Europe, efforts to lift softwood pulp prices to \$1,000 a tonne from October have met resistance and prices for high-quality fine papers have begun to weaken. In North America, packaging materials and white papers have suffered the biggest price drops. US linerboard producers this month cut list prices by \$20-\$30 a tonne to about \$490. North

KNP BT, the Dutch paper and packaging group that has seen the resignation of two senior packaging executives in the past week, said yesterday it planned to meet trade unions in January to discuss the problems in its solid board sector, writes Ronald van de Krol in Amsterdam. Mr Frank de Wit, deputy chairman of the executive board, said the company would be taking stock of its problems before meeting the unions. He reaffirmed that the company had no plans to withdraw from solid board. This suggests the measures would involve a new round of restructuring. KNP BT said it was "bitterly disappointed" by the results of an earlier restructuring launched after the group was formed in 1993 out of a three-way merger.

KNP BT said the problems in solid board were caused in part by difficulties in the Netherlands' horticulture sector, which has traditionally used carton boxes to ship lettuce, tomatoes and other produce. The growing use of reusable plastic crates was another factor. KNP BT also announced that Mr de Wit would become chairman of the executive board in May 1996 following the retirement of Mr Robert van Oordt.

American newsprint producers have announced a price increase for the first quarter of next year, but there are doubts whether they will be able to implement this fully or on time.

Companies in North America and Europe are cutting production to stop prices from slipping. Many North American containerboard and white paper mills, for example, have shut machines for two or three weeks at a time, and scheduled longer-than-usual Christmas breaks.

But producers in countries such as Brazil and Indonesia have been less co-operative. The hardwood pulp market is flooded with supplies from Russia and Indonesia, with prices tum-

bling from \$875 to about \$700 a tonne. The problem as one trader says, is that "they have lowered prices, but they have not created demand".

The gloom has led a number of analysts to predict lower softwood pulp prices early next year, gradually feeding into the paper chain. AxiDom, the Swedish producer, said this week that pulp prices going into 1996 would be around \$800 a tonne. "Prices are probably going to fall quite sharply next year," warns Mr Dennis Christie, of Kleinwort Benson in London. Mr Chip Dillon, an analyst at Salomon Brothers in New York, who believed until recently that the paper industry

had broken out of its "feast or famine" tradition. "With the industry currently working off a large inventory bubble, we see an increasing potential for a normal two to three-year down-cycle," he told clients last week.

Mr Dillon has counted 273 projects which could add as much as 35m tonnes of paper to world supplies over the next four years, equivalent to a 17 per cent increase. While North American producers have installed little new capacity, "the problem is that people in Korea, Taiwan, China and Europe don't practice that religion," Mr Dillon says.

But others argue that overcapacity is not the problem. "What we are talking about is a normal slowdown, not structural overcapacity," one Swedish analyst insists. "With a slowdown, capacity utilisation might fall to 90 per cent. With overcapacity on top, it would fall to 80 per cent and then prices would really dive."

Whether the current difficulties amount to a blip in a still rising market or the first signs of a downturn will depend greatly on how the world economy performs next year. The outcome will also depend on manufacturers' willingness to continue to curtail production in order to get the market back to equilibrium.

Mr Tim Rothwell, paper and packaging analyst at Gerrard Vivian Gray,

a London stockbroker, says the market in the UK and Europe is merely undergoing a correction to the sharp demand growth and soaring price rises of the past year. "As long as the UK and Europe don't enter recession, the demand prospects for 1996 are much better than many fear," Mr Rothwell says, adding that the Swedish group, which supports this view, says demand will rise again once stocks have been unwound.

However, if this is the start of a downturn, the hope is that industry consolidation, restructuring and limited new capacity addition will create the conditions for a soft landing.

Analysts are taking no chances, downgrading their profit forecasts for 1996. But even their new predictions seem too hopeful for many investors. They have marked down some pulp and paper stocks by more than 30 per cent since mid-year, apparently anticipating a repeat of the last cycle, when companies aggressively cut prices to retain market share and ended up suffering large losses.

The sell-off shows the pulp and paper industry will only regain investors' confidence when it proves it can make profits even in cyclical slumps.

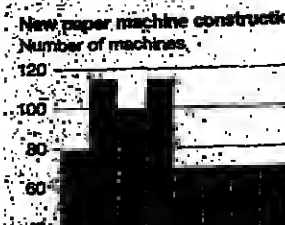
**Bernard Simon, Deborah Hargreaves and Christopher Brown-Humes**

### Paper and pulp

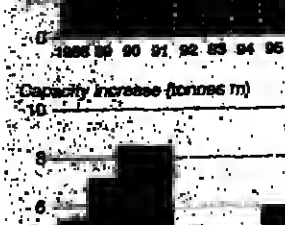
European paper stocks relative to FT-SE 100 index



New paper machine construction



Capacity increase (tonnes m)



Source: FT, Euromonitor, World Pulp

European printing and writing paper

% growth in demand per year

	1990-94 av	1994	1995
Coated Free	9.7	18.0	-1.0
Uncoated Free	4.2	11.0	-4.0
Coated Groundwood	7.3	10.0	10.0
Uncoated Groundwood	1.9	18.0	11.0
Total printing and writing	5.7	12.0	2.3

Source: Euromonitor, World Pulp

## SCA and MoDo to cut production

By Christopher Brown-Humes in Stockholm

SCA and MoDo, two of Sweden's leading forestry groups, yesterday announced big increases in nine-month profits, but said they were cutting production to support prices after the recent shift to bearish sentiment in the sector.

SCA, Europe's biggest pulp and paper group, lifted profits from SKr1.59bn to SKr1.83bn (\$659m), helped by its acquisition of the German group PWA earlier this year.

MoDo reported a four-fold rise in profits from SKr1.01bn to SKr4.02bn as it benefited from big increases in prices for pulp, fine paper and newsprint. The figures were the market: MoDo's B shares rose SKr7 to

SKr324, while SCA's climbed SKr2 to SKr112, partially reversing the sharp declines of recent weeks.

Both companies said demand for some grades had weakened in the third quarter, and promised production cuts to help reduce inventory overhangs.

SCA said it would cut output of fine paper and testliner (a waste paper-based material for packaging), while MoDo said it was cutting fine paper production by up to 25 per cent.

SCA said the seasonal decline in the packaging and fine papers markets in the third quarter was "significantly larger than normal". Prices for fine paper, recycled paper, pulp and containerboard began to weaken towards the end of the period. It added.

While much of the blame was put on inventory build-ups, "a general weakening of the economy could be a contributory cause", it said.

The build-up of fine paper stocks is the main reason why demand for pulp has weakened and attempts to lift pulp prices to \$1,000 a tonne have been resisted.

However, both MoDo and SCA believe demand could rise again once the stock overhang has been removed.

Mr Sverker Martin-Lof, SCA chief executive, said the group was not expecting big price falls. Nor did he rule out a further price increase for newsprint, a late cycle grade where demand remains strong.

SCA said weaker fine paper and containerboard prices meant full-year profits were likely to be at the lower end of

its earlier SKr5.5bn to SKr6bn forecast. Group nine-month sales rose from SKr4.7bn to SKr5.5bn, while operating profits increased from SKr1.4bn to SKr5.5bn.

In the third quarter operating profits rose from SKr754m to SKr1.76bn, while sales increased from SKr3.1bn to SKr5.3bn.

MoDo said its nine-month operating profits had risen from SKr1.65bn to SKr4.84bn, on sales of SKr17.3bn, against SKr14.4bn.

Its third-quarter profit climbed from SKr1.99m to SKr1.87bn, after sales rose from SKr4.99bn to SKr16.6bn.

The group insisted it was receiving \$1,000 a tonne for its pulp, contradicting reports from other producers who say prices have fallen below that level.

## Japan groups receive lift from strong yen

By Michio Nakamoto in Tokyo

Japanese paper companies have managed to offset the adverse effects of higher raw material costs with the help of a strong yen, which has lowered their dollar-denominated costs significantly.

Although Japanese paper companies do not publicise the amount of raw materials procured overseas, Mr Giles Ockenden, industry analyst at Jardine Fleming in Tokyo, estimates that about 30 per cent of their material costs - mainly chips and chemicals - are denominated in US dollars.

As costs have fallen, Japan's paper companies have also managed to raise their domestic prices because of strong

demand and a fall in inventories.

The combined effect of high prices at home and lower dollar-denominated costs has enabled them to improve their profit margins spectacularly, Mr Ockenden says.

New Oji Paper, Japan's largest paper producer, increased profits more than three-fold in the first half of the current financial year, largely because of higher margins, rather than increased sales.

New Oji Paper's recurring profits rose from ¥6.6bn in the previous first half to ¥22.5bn (\$222m), on sales 9.5 per cent higher at ¥295.5bn. The benefits Japanese paper companies have enjoyed from a strong yen have not yet been

undermined by increased competition from foreign suppliers, despite the higher prices Japanese paper companies charge their customers.

Newsprint, for example, is priced at about ¥131,000 (\$1,292) a metric tonne, compared with about ¥750 in the US, Mr Ockenden notes.

So far, US companies have been too busy trying to meet demand at home to turn their attention to the Japanese market, where foreign paper companies are at a disadvantage

because of close supplier-user relationships. However, Mr Ockenden believes Japanese paper companies could find their margins eroded by increasing foreign competition as the slowdown in the US economy increases pressure on Japan to open its paper market.

Recent yen weakness is also likely to hamper margin improvement, making the near-term outlook for Japanese paper companies less promising.

**I**t is a good time to be a paper machinery maker. The upturn in the forest products cycle has brought a flurry of equipment orders from pulp and paper groups needing to lift capacity to meet strong increases in demand.

The sector is dominated by three groups - Valmet of Finland, Beloit of the US, and Voith Sulzer Papier technik (VSPT), the joint venture German-Swiss group formed last year.

According to Jaakko Pöyry, the Finnish forestry consulting group, these companies won 85 per cent of new paper machinery orders between 1993 and 1994.

Valmet confirms that 1995 is shaping up to be the industry's best year for some time. The Finnish group reported profits of FM323m (\$32m) for the first eight months - a sharp turnaround from losses of FM74m a year earlier. It won paper and board machin-

## Machinery makers paint a far brighter picture

ery orders worth FM6.48bn during this period, up 74 per cent from the previous year. The figure included orders for eight machines as well as rebuilding machinery.

A bright picture is painted by Beloit, which is 80 per cent owned by Harnischfeger, the Milwaukee-based capital equipment supplier, and 30 per cent by Japan's Mitsubishi.

Harnischfeger reported a jump in third-quarter paper machinery sales from \$189m to \$253m, while operating profits leapt from \$6.5m to \$38.3m. Although VSPT does not give details of its operating results, Mr Hans Müller, chairman, has been optimistic about prospects in the current financial year.

It is not just the number of orders which have been rising; prices have been going up. According to Jaakko

Pöyry, a machine ordered today might cost 25 per cent more than in 1993, partly reflecting higher raw material costs - but because the equipment is more advanced and can operate at faster speeds in terms of tonnes produced it may be no more expensive.

For investors in the pulp and paper sector, none of this is good news. Indeed, forestry companies have got used to seeing their share prices plummet when they announce a big investment. Investors fear a repeat of the last cycle, when over-investment in machines created the overcapacity that aggravated the collapse in paper prices when demand began to weaken.

The message that pulp and paper groups and machinery makers are anxious to get across is that they

have learnt their lesson the hard way. Mr Otto Freund, senior vice-president at Valmet, says: "There have been fewer orders in this cycle. It's an altogether more controlled situation."

Mr Jeffrey Grade, Harnischfeger's chief executive, says he detects "a much more reasoned approach to a high capacity utilisation problem".

Figures from Jaakko Pöyry support the view that paper-making capacity has risen less in the current upswing than in the last one between 1988 and 1991. Between 1988 and 1995, an average of 70 machines a year were built, adding total capacity of about 18.7m tonnes. But between 1988 and 1991, about 100 machines a year were built - and the total capacity

expansion was 29.7m tonnes. There are two main differences between the two cycles. First, there is a greater emphasis in Europe and North America on rebuilding machines. Rebuilding is a cheaper and quicker way of increasing capacity, and avoids a two-year wait for a new machine which might come on stream after the market has peaked. It is estimated that new machinery orders in Europe are running at only one-third or one-half of their level of the previous cycle.

The second difference is the increase in investment in Asia, where paper making capacity is expanding to match rapid economic growth. VSPT says 16 of the 29 orders it has in hand relate to Asian business. Most of the orders from

this region are for new machines. Although the current cycle has seen heavy investment in certain paper grades, such as coated fine paper in Europe, most commentators do not believe there has been over-investment.

Mr Kari Razo, director of Jaakko Pöyry, says world paper demand is growing by 7m tonnes a year, and capacity (new and rebuilt machines minus equipment taken out of service) is not rising any faster than that.

Largely because of this restraint, there is a consensus that the pulp and paper sector is heading for a soft landing in the next downturn. Equally, there is a view that demand for new and rebuilt machines will be more stable. Mr Grade, for example, predicts

demand will remain strong into 1997. An added reason for believing in this more disciplined development is the consolidation that has taken place within the pulp and paper industry and the machinery sector over the last few years.

"We would rather have a stable development than big changes in demand," stresses Mr Freund. But he notes that as the pulp and paper cycle nears the peak of its cycle, there are signs of a more cautious attitude towards investment in certain grades, including board and fine paper.

This indicates that machinery makers will continue to depend on swings in the forest industry, even if the next downturn is not as deep as the last one.

**Christopher Brown-Humes, Bernard Simon and Wolfgang Münchau**

## Dow Chemical makes further petrochemical buy in Argentina

By David Pilling in Buenos Aires

Dow Chemical of the US will become the biggest petrochemical producer in Argentina following its announcement yesterday that it would pay local group Ipako \$193.4m for 100 per cent of the Polaris polyethylene plant.

Earlier this week, a Dow-led consortium paid \$37.5m for the state's 51 per cent of ethylene plant Petroquímica Bahía Blanca and 38.13 per cent of Indupa, Argentina's other main polyethylene producer.

Both the Indupa and Polaris plants are in the Bahía Blanca complex, 600 km south-west of Buenos Aires.

Dow said its acquisition of Polaris and of Ipako's 21 per cent stake in PEB should be completed no later than February 28. Assuming the sale goes through, the US company will control 85 per cent of Argentina's polyethylene market, worth a total \$550m in annual sales.

Argentina's polyethylene market was growing at a "very aggressive" rate of between 6 per cent and 7 per cent a year, about double that of the US, according to Mr Charles Kall, Dow's director of legal affairs for Latin America. Indupa and Polaris produce a combined 455,000 tonnes of polyethylene a year.

Dow's investments represented "a major restructuring of the Argentine petrochemical industry," said Mr Christopher Eccleston, analyst at brokers Interacciones. "Argentina has enormous quantities of gas, so they're looking for ways to use it."

Dow had purchased, at a very reasonable cost, "a world-scale plant near a world-scale gas field" in Neuquén, Patagonia, he said.

The attention provoked by Dow's entrance into the Argentine petrochemicals market could prompt action from other multinational and domestic chemical companies.

Dow said it planned to double the capacity of PEB, which would require a further investment of between \$800m and \$400m.

Reports said that Unibanco was interested in a takeover of Nacional's retail operations. When fresh rumours spread that Nacional was facing severe liquidity difficulties, Brazil's securities commission, the CVM, suspended trading in the shares of both banks "to protect minority shareholders from potential losses resulting from the lack of information" on any deal.

The banks' shares remain suspended and trading will not resume until the CVM has received clarification from the Central Bank on the value of

## Hydro-Quebec widens loss in third quarter

By Robert Gibbons in Montreal

Higher interest costs deepened the third-quarter loss for Hydro-Quebec, one of Canada's two biggest power utilities and a big international borrower.

Hydro-Quebec normally reports a loss in the third quarter due to seasonal factors. However, this year's loss widened to C\$182m (US\$142m), from a \$168m loss a year earlier. Power sales by volume were higher and revenues rose 5.5 per cent to \$1.6bn.

In the first nine months, profit was \$114m, down 72 per cent, on revenues of \$5.5bn, up 2.9 per cent. Financial charges, including foreign exchange losses, totalled \$2.45bn, up 19 per cent, because of a rise in interest costs and higher

depreciation as new equipment was brought on stream. The utility's 1995 investment programme will be almost \$3bn, down from \$3.3bn in 1994, mainly for new generating equipment and modernising distribution. Hydro-Quebec International has signed co-operation and technical agreements with Malaysia, South Korea and the Philippines for covering new generating projects and training.

Maxx Energy, the international exploration and production arm of Argentine oil and gas producer YPF, said its directors authorised management to pursue joint venture and alliance discussions with a limited number of parties with respect to its US natural gas assets, Reuter reports.

Directors of both banks denied until the last moment that any deal was in the offing, while the Central Bank also denied reports of any liquidity difficulties. Mr Rodriguez said the Central Bank was right to seek to avoid instability in the banking sector but that the rights of minority shareholders had been sacrificed in favour of account holders.

"What remains of Banco Nacional is a name and a pile of bad debts," he said. "If its shares ever start trading again the most they can be worth is 5 per cent or 10 per cent of their

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## COMPANY NEWS: UK

Sharp variations in costs raises fears for man-made fibres market

## Courtaulds falls 16% to £68m

By Jenny Luesby

Sharp variations in bulk chemicals prices over the past year may have permanently damaged the market for man-made fibres, Mr Sipko Huisman, chief executive of Courtaulds, the chemicals company, warned yesterday.

Delivering interim results, he said the variations, which have seen prices double and then return to their previous level within a year, had driven away customers who would not return. Mr Huisman said this made "a realignment in European (man-made fibres) capacity inevitable".

The "remarkable round trip" in raw material prices left Courtaulds' pre-tax profits down 16 per cent at £57.8m (£107m), on sales up 11 per cent at £1.15bn in the first half. The acrylics and viscose businesses were hardest hit.

Prices for acrylonitrile, used to make acrylic fibres, jumped from \$700 a tonne to \$1,500 a tonne last year, before returning to \$700 a tonne.

Similarly, prices for wood pulp, used to make viscose, nearly doubled. At current levels, wood pulp prices were adding £100m a year to the company's costs compared with the long-term average, he said.

Passing on these costs to customers had damaged sales volumes by "pricing acrylic out of the market".

Courtaulds shares closed 39p at 390p yesterday, on the strength of the rest of the company's results - with many analysts downgrading their profit forecasts for this year to around £100m, but upgrading for the next two years, to about £130m and £210m.

Despite "unsympathetic markets", the company reported

improved margins in coatings and sealants, and polymers, which together accounted for 60 per cent of operating profits.

In coatings and sealants, last year's restructuring lifted operating profits 14 per cent, on sales up 11 per cent. Within polymers, operating profits rose 33 per cent on sales up 14 per cent.

Mr Huisman said the group planned to make disposals from within its polymers business to reduce debt, which stood at £378m.

The prospect of further disposals concerned some analysts, who pointed to the limited growth potential offered by the company's Asian expansions and new man-made fibre, Tencel.

Mr Alastair Nisbet of UBS questioned the prospects for Tencel, which he said was far too expensive to be a viable substitute for cotton.



Sipko Huisman: expecting a realignment in fibres

## Speculation over C&amp;W recedes

By Peggy Hollinger

Speculation that predators were stalking Cable and Wireless after its board upheaval receded yesterday as the market began to absorb the implications of the telecoms company's formidable poison pills.

The most significant obstacle - a requirement to buy the outstanding 42.5 per cent of Hong Kong Telecom - could add \$8bn to any bid cost.

This would mean a bidder would have to come up with \$24bn on yesterday's C&W market value of about \$16bn; a bid premium could add a further 20 per cent. Some analysts speculated a bidder for C&W would have to pay \$29bn.

Many of C&W's contracts around the world, including two of the three most profitable businesses - Hong Kong Telecom and the West Indies - are also contingent on the company's ownership.

Finally, there is a strong possibility that any bidder would face a determined rival in Veba, C&W's 11 per cent shareholder. Veba has agreed not to bid for C&W for 10 years. However, this falls away should anyone buy more than 7.5 per cent.

## Stronger FKI continues search for acquisitions

By Patrick Harverson

FKI, the fast-growing engineering group, reported a big increase in interim profits yesterday and said it would continue to look for acquisitions to boost growth.

Pre-tax profits were £39.4m (£82m) for the six months to September 30, up from the £18.7m (£31.1m) excluding the exceptional losses on disposals in 1994.

FKI increased underlying profits 27 per cent despite difficult conditions in two of its core markets - falling housing starts in US and Canada hit hardware profits while softening demand from the motor

industry restricted growth at the automotive division.

These setbacks were withstood because of contributions from acquisitions and improved manufacturing efficiency. Mr Jeff Whalley, chairman, said: "With our wide spread of markets and products we can now stand fluctuations in our main markets."

He said FKI was looking for more acquisitions and three bid targets had been identified, although no announcements were imminent.

Operating profits rose to £44m (£35.3m) on turnover of £429.2m (£407.7m), increasing the return on sales from 9 per cent to 10.3 per cent.

Materials handling profits almost doubled to £14.7m (£7.7m) thanks to a strong contribution from Amdura, the US lifting equipment maker acquired in March for \$64.4m (£40.3m).

Hardware profits fell to £16.5m (£20.6m) because of poor levels of housing starts in North America, especially Canada, while automotive profits rose to £5.3m (£3.2m) as cost reductions and growth in brake caliper market share offset the impact of a slowdown in vehicle manufacturing. Engineering profits climbed to £5.5m (£4.2m).

The shares rose 4½p to 159½p.

## Granada makes landmark issue to finance deal

The funding of Granada's offer for Forte involves the largest share issue underwritten for cash in any bid since Big Bang in 1986, in addition to the raising of a £2.5bn (£3.85bn) loan.

The deal would boost Granada's debts from £342m to more than £3bn and gearing to more than 60 per cent.

The deal is seen as an important milestone for the City because of the role played by stockbrokers BZW Securities and ABN Amro Hoare Govett. Unusually, the bulk of primary underwriting for the £1.6bn of shares was taken on not by Granada's financial adviser, Lazard Brothers, but by its joint brokers BZW and Hoare Govett, both of which are owned by large banks.

BZW took just under half of the underwriting and its parent, Barclays, and ABN Amro also provided a large part of the debt finance.

A rival investment banker said the role played by BZW and Hoare Govett showed how the City was changing. "This is a good example of the strength of integrated banks which have both powerful equity distribution backed by a strong balance sheet and money to put

behind a transaction." The sub-underwriting of the issue was divided between BZW and Hoare Govett at a price of 68½p.

Syndicating Granada's debt looked as though it would prove an easy process. One banker involved said that judging by the number of phone calls from banks wishing to participate, "it makes you wonder how many friends Forte has among the banks".

Granada is cash generative and aims to reduce its debt quickly. Mr Gerry Robinson, chief executive, said the group hoped to make about £500m from early disposals. By the end of next year it intended to have debt down to £2.5bn, gearing at 130 per cent and interest cover of four times.

Granada is funding the bid with a mixture of 268m new shares and £1.6bn cash.

It is offering four new Granada shares and £23.25 in cash for every 15 Forte shares. At Granada's closing price of 68½p, each Forte share is valued at 39p and the group at £2.28bn.

The cash alternative, which is fully underwritten by Lazard Brothers, BZW Securities and Hoare Govett, is worth £21.67p.

## 4 new channels planned

Granada plans to go ahead with the launch of up to four television channels for cable and satellite television next year whatever the outcome of its £3.4bn bid for Forte.

It announced its plans at the same time as reporting pre-tax profits for the 52 weeks to the end of September from £265m to £351.3m (£355m) while sales grew from £2.1bn to £2.38bn, including \$67.1m from acquisitions.

The first full-year contribution from London Weekend Television, Granada's last big acquisition, helped to turn the group's largest profit generator.

Operating profits from the leisure and services rose by a quarter to £124m, boosted by the £125m acquisition of Pavilion, the motorway services company, in April.

## Falling soft wood prices cut Meyer to £20m

By Andrew Taylor, Construction Correspondent

Plunging soft wood prices this year have hit Meyer International hard with pre-tax profits at the timber and builders' merchants falling by 27 per cent from £27.4m to £20.1m (£32m) in the six months to September 30.

The market was cheered, however, by the announcement of a sharp improve-

ment in margins at Jewson, the group's UK builders' merchants chain. Meyer's shares rose 15p to 379p. Mr John Dobby, the chief executive, said operating margins at Jewson had improved from a low of 4.6 per cent in the previous six months, to 5.9 per cent. The rise reflected lower stock levels and reduced staffing.

Lower stocks also released cash to permit net debt to fall from £72.2m the

previous September to £29.6m and reduce gearing to 8.2 per cent.

Meyer proposed to spend £50m to relaunch the Jewson name. About half of this would be spent in the current financial year which would restrict further margin improvement.

Mr Dobby said that conditions remained tough while falling soft wood prices would have a further impact on the UK timber business in the second

half. Dutch timber prices, however, had stopped falling. He repeated his warning that profits "for the year as a whole will fall some way short of profits achieved in 1994/95".

Forest product profits dropped 41 per cent in the first half to £5.7m (£9.7m) while Dutch profits halved to £1.08m (£4.2m).

Group turnover dipped from £669.3m to £638.4m.

## Monarch Resources is cutting gold output

Monarch Resources, the London and Toronto listed gold mining company, is reducing the rate of annual output at its La Comora mine in Venezuela to about 50,000 ounces compared with the 81,000 ounces planned when the \$25m mine started up in June last year.

Cash production costs in the three months to September 30 were \$385 an ounce against the \$125 predicted when La Comora was being developed. Monarch is switching the mine to a five-day working week and

said this would enable it to cut the workforce and reduce costs.

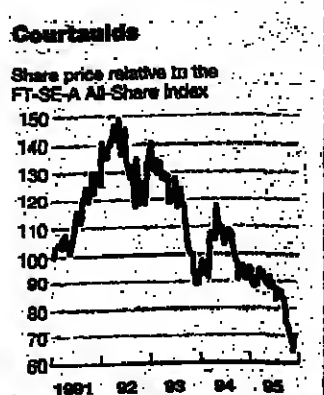
For the three months to September 30, Monarch reported a net loss of \$1.85m or 0.03 cents a share compared with a profit of \$317,000 or 0.01 cents. For the first nine months the reported loss was \$4.79m or 0.09 cents against net income of \$855,000 or 0.03 cents.

Gold production in the third quarter was 15,555 ounces and 50,076 ounces in the nine months compared with 8,543 and 27,066 ounces respectively.

LEX COMMENT  
Courtaulds

Notwithstanding an 11 per cent jump in its shares yesterday, Courtaulds has underperformed Imperial Chemical Industries by 35 per cent over the past five years. It is that is the hallmark of a specialist chemicals company, investors may prefer a good, old commodity producer. The trouble is that, despite heavy restructuring since the 1990 demerger, a large chunk of Courtaulds' business is still in basic products. This year's problem has been in viscose and acrylic fibres, 30 per cent of sales, whose input costs doubled and then halved again in a matter of months. Hope that raw material prices have now peaked explains yesterday's relief. Courtaulds is concerned, however, that the volatility may have damaged underlying demand. Much of the portfolio has been knocked into better shape. But given its already strong market positions in mature businesses like marine paints and packaging films, growth prospects look unexciting.

Share price relative to the FT-SE 100 Share Index



Source: FT Data

It is no wonder then that the management and the market are setting so much store by Tencel, Courtaulds' new "wonder fibre". Demand is currently outstripping supply and, after heavy investment, profits should follow next year. But even the most optimistic do not expect it to contribute more than \$50m, a fifth of operating profits, by 2000. Meanwhile, Austria's Lenzing, which makes a similar product, is up for sale. If it is bought by a rich Asian producer it could present a serious threat. With the shares on a 30 per cent premium to the market, shareholders are being asked to take a lot on trust.

## DIGEST

## CMG popularity raises valuation

Favourable market conditions and positive reactions from institutions are likely to result in a higher than expected market capitalisation for Computer Management Group, when it is floated simultaneously in London and Amsterdam on December 1.

The European computer software group's prospectus for the proposed placing and intermediaries offer reveals that the offer price is likely to be between 270p and 290p a share, valuing the company at between £172m and £185m. It is raising a net \$6.1m.

When CMG originally announced its plans in late September, the shares were expected to be priced at about 250p, valuing the group at about £150m. It has forecast pre-tax profits of not less than £19.5m for 1996, compared with £14.1m last year. Based on the likely offer price and pro forma earnings forecast of 19.9p for the current year, the p/e would be 14.1.

Paul Taylor

## MAD listing goes ahead

MAD, the UK-based online business information supplier, is going ahead with its Nasdaq listing and placing to raise a net \$38.1m despite last minute concerns that its London share price was above the level US institutions were willing to pay.

The company is placing 10.4m shares in the form of 2.6m ADSs at \$15.10 per ADS - equivalent to 242.2p a share. The placing will close on November 28 and dealing in the new shares are due to begin on December 1.

In addition the underwriters have the option to subscribe for a further 1.56m shares at the same price for a limited period raising an additional \$5.3m net.

Paul Taylor

## Portalegre buys APV arm

APV, the food and drink production equipment maker, is continuing its restructuring and disposal programme with the sale of its refrigeration and freezer business to Portalegre, a subsidiary of Hong Leong, the Malaysian financial services and industrial group.

Portalegre will pay £19m (\$30m) subject to adjustment depending on how much the book value of net assets differs from £7m. The transaction was debt-free and there is no goodwill to be written back as a result of the deal.

The business made a profit before interest and tax of £1.7m in the 1994 year on sales of £42.5m.

Motoko Rich

## Antofagasta buys rest of mine

Antofagasta Holdings, the London-listed Chilean mining, banking and rail group, is paying \$36.7m cash for the outstanding 17.5 per cent of the Los Pelambres copper mine from Lucky-Goldstar of South Korea.

The company is considering expanding from the present annual output of 25,000 tonnes to 120,000 tonnes at a cost of about \$300m.

Kenneth Gooding

## UniChem Portuguese merger

UniChem, the pharmaceutical wholesaler, is to merge its Portuguese wholesaling business, UniChem Farmaceutica, with those of Alliance Santé, a southern European wholesaler. The new business will be known as UniChem-Alliance Santé.

For 1994, UniChem Farmaceutica had sales of £28.8m (£109m), operating profits of £1.3m and net assets of £11.9m.

On a pro forma basis the combined group, to be owned equally by UniChem and Alliance Santé, will have sales of more than £170m, operating profits of £4m and net assets of almost £22m.

## Beverley seeks £850,000

Beverley Group, the engineering company, is launching a £850,000 (£1.24m) placing and open offer - its second cash raising this year - to provide working capital for new orders. The company, which in March raised more than £500,000 to stave off liquidation, said it needed fresh finance to complete an order book worth £3m at Beverley Fluid Engineering.

Beverley plans to issue 80m new ordinary shares at 125p. Existing shareholders will be offered the shares on a 2-for-5 basis.

Tim Burt

## RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year				
<b>Courtaulds</b>	6 mths to Sep 30	1,149	(1,030)	67.8	(80.7)	11.3	(15)	4.3	Jan 21	4.15	-	15.4
<b>Ferraris</b>	12 mths to Aug 31	132	(113)	0.648	(1.98)	6.4	(7)	1.4	Jan 22	1.4	2.38	2.25
<b>FKI</b>	6 mths to Sep 30	429.2	(407.7)	35.4	(107.4)	5.01	(2.02)	2.2	Feb 5	2.2	-	4.6
<b>Granada</b>	6 mths to Sep 30	2,381	(2,036)	351.3	(955.4)	41.5	(33.6)	7.9	Apr 1	6.67	11.75	10
<b>IFW Ind 2</b>	6 mths to Sep 30	74.5	(72)	8.75	(7.64)	18.45	(14.53)	4	Jan 27	3.6	-	8.6
<b>Kewell Systems</b>	6 mths to Sep 30	16.6	(16.4)	2.61	(2.174)	14.35	(12.16)	4	Mar 1	2.5	-	8.6
<b>Meyer Int</b>	6 mths to Sep 30	639.4	(605.3)	20.1	(27.4)	10.3	(14.4)	4.2	Feb 2	4.2	-	11.5
<b>OEK</b>	6 mths to Sep 30	4.59	(7.44)	0.431	(0.233)	7.4	(3.8)	0.8	Mar 1	0.8	-	0.8
<b>Sherrill Inds</b>	6 mths to Sep 30	28.1	(32.2)	3.87	(3.37)	9.56	(8.61)	2.8	Feb 9	2.5	-	7.5
<b>Symonds Eng</b>	6 mths to Sep 30	55	(3.2)	0.517	(0.174)	1.64	(1.34)	0.5	Jan 5	0.25	-	0.75
<b>Wagon Industrial</b>	6 mths to Sep 30	193	(163.9)	12.8	(8.2)	16.97	(12.63)	7	Feb 20	6.65	-	18.75
<b>Waverley Mining</b>	6 mths to Sep 30	1.04	(0.116)	0.252	(0.248)	0.8	(1.8)	0.8	Feb 20	0.8	-	0.8
<b>Investment Trusts</b>												
	MAY (p)		Attributable Earnings (£m)	EPS (p)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total last year			
<b>Fleming High Inc</b>	6 mths to Oct 31	103.21	(99.9)	0.751	(0.743)	2.32	(2.29)	1.15†	Jan 2	1.1	-	4.5
<b>F&amp;C Private Equity</b>	6 mths to Sep 30	42.6	(46.3)	0.035	(0.086)	0.2	(0.34)	-	-	-	-	0.4
<b>M&amp;G Income</b>	9 mths to Oct 31	74.06	(70.3)	1.14	(10.7)	4.99	(4.32)	1.05‡	Jan 15	1	-	9
<b>Private Equity</b>	6 mths to Sep 30	144.5	(130.8)	0.354	(0.358)	2.02	(2.04)	1.0	Jan 16	1.0	1.86	1.7
<b>Millennium Lloyds†</b>	6 mths to Sep 30	97.1	(93.95)	0.300	(0.077)	1.2	(0.1)	0.8	Feb 19	0.8	-	0.45
<b>Slater Selective</b>	6 mths to Sep 30	171.9	(202.5)	0.161	(0.129)	0.6	(0.11)	0.8	-	-	-	0.45

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. † 25% excess dividend over 21 p. ‡ 25% excess dividend over 20 p. § 25% excess dividend over 20 p. ¶ 25% excess dividend over 20 p. †† 25% excess dividend over 20 p. ‡‡ 25% excess dividend over 20 p. §§ 25% excess dividend over 20 p. ¶¶ 25% excess dividend over 20 p. ††† 25% excess dividend over 20 p. ‡‡‡ 25% excess dividend over 20 p. §§§ 25% excess dividend over 20 p. ¶¶¶ 25% excess dividend over 20 p. †††† 25% excess dividend over 20 p. ‡‡‡‡ 25% excess dividend over 20 p. §§§§ 25% excess dividend over 20 p. ¶¶¶¶ 25% excess dividend over 20 p. ††††† 25% excess dividend over 20 p. ‡‡‡‡‡ 25% excess dividend over 20 p. §§§§§ 25% excess dividend over 20 p. ¶¶¶¶¶ 25% excess dividend over 20 p. †††††† 25% excess dividend over 20 p. ‡‡‡‡‡‡ 25% excess dividend over 20 p. §§§§§§ 25% excess dividend over 20 p. ¶¶¶¶¶¶ 25% excess dividend over 20 p. ††††††† 25% excess dividend over 20 p. ‡‡‡‡‡‡‡ 25% excess dividend over 20 p. §§§§§§§ 25% excess 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Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*Comparatives restated, 10% increased capital. \*After exceptional charge. \*First currency. \*Gross income. \*Second interim, market 2.3p to date. \*Third interim, market 3.1p to date. \*For period November 23 1994 to March 31 1995.

## Mezzanine Capital Corporation Limited (In Liquidation)

Notice to the holders of the fully paid Bearer Depositary Receipts ("BDRs") evidencing Participating Redeemable Preference Shares of US 1 cent each ("Shares") of Mezzanine Capital Corporation Limited ("the Company")

## Notice of Capital Repayment

NOTICE IS HEREBY GIVEN to the holders of the BDRs (the BDRs are denominated in multiples of units ("Units"), each Unit currently comprises a Share) that the Company has given notice that it intends to redeem an aggregate of 495,000 Shares at a price of US\$2.18 per Share. This will involve the redemption of five Shares in respect of each Unit.

In accordance with Condition 6(b) of the conditions endorsed on the BDRs the number of Shares comprising a Unit will, following the redemption, be adjusted from 5 to 2. The number of Units evidenced by each BDR will remain unchanged.

Payment of the capital repayment will be made, subject to receipt thereof by Chemical Bank (Guernsey) Limited ("the Depositary"), against surrender of Redemption Coupon No. 20 (RED No. 20), at the specified office of the Depositary or of any of the Paying Agents (set out at the foot of this Notice), at any time on or after 24th November, 1995.

Payment will, in each case, be made, subject to any laws and/or regulations applicable thereto, by dollar cheque drawn upon, or at the option of the holder of the relevant Coupon, by transfer to a dollar account maintained by the payee with a Bank in New York City.

Copies of the Company's Annual Report may be obtained from the Depositary and Paying Agents.

BDR holders are advised that as a result of the capital repayment of US\$1.15.90 per Unit, the net asset value per Unit of the Company will be reduced from US\$165.44 to US\$66.54.

## Depositary and Principal Paying Agent

Chemical Bank (Guernsey) Limited,  
Albert House, PO Box 92, South Esplanade,  
St. Peter Port, Guernsey, Channel Islands GY1 4BU

## Paying Agents

Bankers Trust Luxembourg S.A.,  
PO Box 807, 14 Boulevard FD Roosevelt,  
Luxembourg, Grand Duchy of Luxembourg  
Morgan Guaranty Trust Company of New York,  
14 Place Vendôme, 75001 Paris, France

St. Peter Port, Guernsey  
Dated 23rd November, 1995 by Chemical Bank (Guernsey) Limited  
Depositary

## Hydraulics lifts Sterling

By Thierry Meyer

Sterling Industries turned in a strong interim performance after better margins and sales growth in its hydraulics division.

The engineering group, in which the Cayzer family has a controlling interest, increased pre-tax profits by 15 per cent from £3.7m to £5.7m (£6m) on flat sales of £28.1m, compared with £28.2m, for the six months to September 30. This included investment income of £1.3m, mainly in the form of higher dividends from the group's 9.7 per cent shareholding in Calsonic Investments. Net cash at the end of the period amounted to £5.3m (£5.9m).

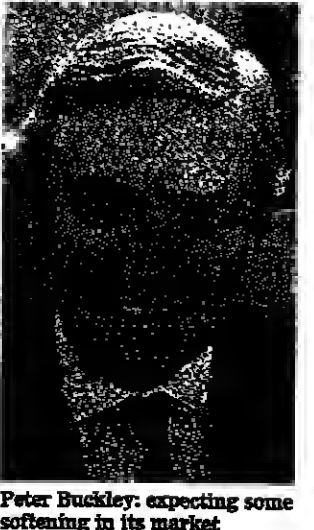
The growth in operating profits to £2.56m (£2.6m), was

driven by the hydraulics division. Mr Peter Buckley, chairman, said order books remained strong. However, he added, "some softening in the market is expected. But we can still meet the challenge to make further progress on last year's group profit".

The thermal process division, which accounts for two thirds of overall sales, did not benefit from exceptional contracts in east Asia, as it had last year. "Such opportunities are not everyday items," said Mr Buckley.

Both Bloom (in North America and Germany) and Caneway Steel Products showed satisfactory results.

Earnings per share rose to 9.56p (8.81p) and the interim dividend goes up to 2.8p (2.5p).



Peter Buckley: expecting some softening in its market

Shares rise above analysts' expectations to value Grid at £3.8bn

## Grey trading boost for National Grid

By David Wighton and Kevin Brown

Shares in the National Grid Group, the transmission network due to be demerged by the 12 regional electricity companies next month, rose above analysts' expectations yesterday as trading started on the official "grey" market.

The shares touched 940p in early trading after heavy buying by funds which took the market. They closed at 228p, valuing the company at £3.8bn.

electricity companies are due to receive shares in the Grid next month, with unconditional trading set to start on December 11.

The publication of the Grid prospectus yesterday rekindled the political row over executive pay with Mr Gordon Brown, the shadow chancellor, launching an attack on the demerger. He accused the company of ignoring the recommendations of the Greenbury committee on executive pay by awarding its new managing

Roger Urwin, a two-year contract.

Mr Brown also accused the government of deliberately delaying the implementation of many of Greenbury's recommendations to prevent disclosure of large remuneration packages.

The Grid said that while the demerger contracts should be no longer than one year it made an exception for the hiring of new executives. It added that by the end of next year all

Mr Urwin, would be on one-year contracts.

The Grid also announced its interim figures which showed a 7 per cent rise in operating profits on continued activities to £380.7m, in spite of a larger than expected jump in losses from its Energis telecommunications subsidiary to £40.1m, from £19.2m.

Demerger costs were \$9.3m. Pre-tax profits, depressed last year by the redemption of bonds, reached £385.5m, against £267.1m, on turnover

PERNOD RICARD  
FRF 400,000,000  
EQUITY-LINKED ZERO  
COUPON  
NOTES DUE 1996  
ISIN CODE : XS 0034797737  
Notice is hereby given pursuant to Condition 5 (C) (2) of the Terms and Conditions of the Notes that the following adjustment is made, effective as of 1st July 1994, as a result of the division of the nominal value of 1 share PERNOD RICARD by 1.2:  
"CF" means after adjustment FRF 253.54 (in lieu of FRF 304.25 as adjusted on 1st July 1992)  
The Principal Paying Agent  
SOCIÉTÉ GÉNÉRALE  
15, Avenue Emile Reuter  
LUXEMBOURG



# Opec agrees to roll over production ceiling again

By Robert Corzine in Vienna

The Organisation of Petroleum Exporting Countries last night agreed to extend its present production ceiling of 24.5m barrels a day until the end of next June.

Opec officials said the latest roll-over of the two-year-old ceiling was a "responsible" action that "should stabilise prices". But there were no public comments on whether oil ministers had agreed on any new ways to ensure that member states stayed within their individual national quotas.

Delegates yesterday discussed a proposal to adopt a simpler and more transparent way of calculating each member's production. But the proposal to drop the present system which combines net

exports, domestic production and sales from storage overseas, in favour of well-bed production was not mentioned in the final communiqué.

Nor were there any other references to chronic cheating on quotas by some Opec states, such as Venezuela, which delegates said was the biggest violator. Mr. Rikman Lukman, Opec's secretary general, rejected industry estimates that place Opec's output at 1m b/d above the ceiling. He said the true figure was closer to 700,000 b/d.

Analysts were divided as to the possible impacts on prices of Opec's decision not to extend the roll-over for a full year. Mr. Mohammed Abdul Jabbar, an economist with the petroleum finance company, said he saw a six month roll-over

"was only a slightly more bearish signal" to the market.

Mr. Michael Rothman, senior energy futures analyst with Merrill Lynch in New York, said the impact on prices would be "largely neutral", because the tightness of the oil market could cope with current levels of over production.

But that view was disputed by other analysts, who predicted prices could fall in the second half of next year as Opec reins in its over-production. Mr. Leo Drollas of London's Centre for Global Energy Studies said oil prices, currently around \$17 a barrel for the benchmark Brent Blend, could fall to \$13-\$14 by next summer if Opec failed to bring output into line with the ceiling. Last night, however, spot market prices were up slightly.

# Coast of borrowing gold near all-time high

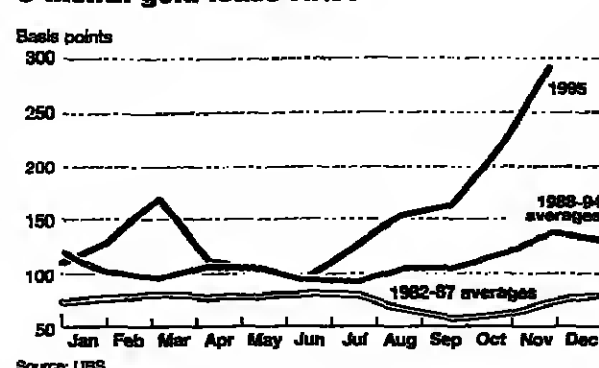
By Kenneth Gooding, Mining Correspondent

Gold lease rates - which indicate the cost of borrowing gold - are near record levels, driven up by a big increase in demand from South African producers at a time when supplies from central banks, the main lenders of the precious metal, are tight.

Three-month lease rates reached an all-time peak of 3/4 per cent last week compared with the usual 1 per cent. Rates drifted down to about 3 per cent yesterday and are expected to fall even further in the new year. Analysts and dealers suggest, however, they are likely to remain above the traditional level.

But there is a split of opinion about what the jump in lease rates means for the gold price. Some suggest it points upward

## 3-month gold lease rates



pressure on the price. Others say that, while it gives the price some support, there is no upward pressure.

Mr. Jeffrey Rhodes, manager, bullion marketing at Standard Bank, said: "High lease rates are bullish for the gold price

because it costs more to maintain a short position and makes it more attractive to buy forward". But Mr. Andy Smith, analyst at Union Bank of Switzerland, argued that US funds might not want to touch gold, but why should

they go long [buy]? Easier lease rates could wet their appetites."

Mr. Rhodes said that lease rates had been driven higher when a recent blip upwards in the gold price had encouraged producer forward selling and at a time when central banks were reluctant to lend because they were closing their books for the year-end.

Mr. Smith suggested that South African mining companies, which traditionally had not done much gold hedging, had changed direction and "switched from being total sellers to heavy drinkers in six months". He warned that "if South Africa moves to a hedge cover worth 50 per cent of annual production (about that with which North American and Australian miners feel comfortable) that's another 300 tonnes of borrowing." Part of

this would be via options and not involve ounce for ounce borrowing but it was still a very high quantity for the market to absorb.

In a presentation to the City of London Banking conference this week, Mr. Terry Smeaton, head of the Bank of England's foreign exchange division, said that, even though many more central banks were now earning "a modest return" on their gold by providing more of it to the market, "I suspect that a higher level of [lease] rates may persist for some time and we may come to regard them as relatively normal. Thus, the inducement for central banks to participate in the gold market should remain strong but there is some concern about how much additional material is available to come into the market."

# UK wants milk price support cuts

By Deborah Hargreaves

The British government would like to see cuts in price support for milk throughout the European Union prior to the removal of production quotas in 2000, Mr. Geoffrey Hollis, head of livestock at the ministry of agriculture told a committee of MPs yesterday.

He said he did not think it was

realistic to expect the removal of quotas before 2000. "But the price should be gradually reduced and then the discussion of quotas would be much less relevant."

For many dairy farmers, production quotas are the most valuable asset they own. Milk producers are among the most profitable farmers in the UK with incomes of over £34,000 on

average, Mr. Hollis said.

The select committee of MPs is investigating last year's deregulation of the UK dairy industry. Mr. Hollis said that cheese prices had risen as a result of milk prices going up when the market was liberalised, but liquid milk prices to consumers had been kept down by competition between the supermarkets.

# US exchanges plan liquid futures

By Laurie Morse in Chicago

Despite the contracts' sour prospects, two US exchanges intend to begin trading liquid milk futures within the next month.

Although futures contracts on cheese and dried milk have been attempted, liquid milk is right on the edge of the frontier for agricultural derivatives. Not only is it not storable, but it is marketed regionally, diminishing the effect of national pricing offered by a futures market. In addition, dairy products in the

US are subject to strict and mandated government price supports that limit price volatility and make free-market trading difficult.

US dairy subsidies are at present being reconsidered by Congress, but market-oriented reforms are not expected to become law.

None the less, New York's Coffee, Sugar and Cocoa Exchange plans to launch liquid milk futures on 12 December, and options on 13 December. The exchange has moved the launch dates forward from the previously scheduled Janu-

ary 23, presumably because the Chicago Mercantile Exchange will open competing contracts in Chicago on January 11.

Both the New York and Chicago contracts will be based on delivery of 50,000 pounds (one tanker truck) of Grade A fluid milk to certified plants in the Wisconsin/Minnesota area.

Such head-to-head competition in a new contract is unusual for US futures exchanges. However, the CSE has been trying to build a dairy franchise, launching non-fat dried milk and cheddar cheese contracts last year.

# Termite locate Niger's buried riches

By Kenneth Gooding

Termites provided vital clues for the discovery of a potentially substantial gold deposit in the west African republic of Niger.

The insects burrow underground, often to considerable depths, in search of water and carry back to the surface traces of gold or other mineralisation. Exploration geologists say that sampling of termite mounds or nests can therefore provide a very good idea of what is below the surface.

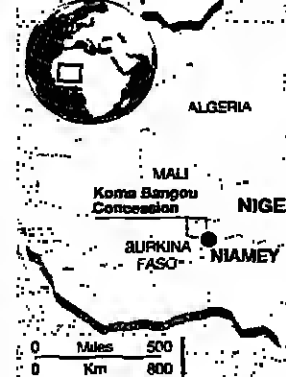
Termites were "fantastically helpful" to geologists working in Niger for the UN Development Programme and the Canadian International Development Agency by establishing there was gold in an area with no history of gold mining, according to Mr. Don Burton, exploration manager for Etruscan Enterprises.

Starting with this work by the international aid agencies, Etruscan, a Canadian company, has done enough further exploration to suggest that there may be a big gold deposit

at Koma Bangou (which translates as "Termites water"), 150km north-west of Niamey, the capital.

The potential of the deposit has attracted the attention of a major gold company, Echo Bay, which has an option to earn 44 per cent of the project if a feasibility study to be completed by September next year comes to a positive conclusion.

Mr. Burton said this week, at a presentation in London organised by Echo Bay to



introduce some of its potential partners, that, unfortunately, the termites did not provide a perfect indication of where gold is situated. There was no way of knowing how deep they had burrowed - in some parts of the Koma Bangou deposit the water table was 80m below the surface - and often the insects went off at tangents rather than digging straight down and up again.

Nevertheless, the evidence the insects had provided encouraged Etruscan to spend more than \$35m so far on further exploration since it acquired the property in a joint venture with Onare (Office National des Ressources Minieres) the state-owned mining company, in September last year.

In January Etruscan signed a "convention" that made it the first mining company to hold a permit - valid for 29 years and then renewable - from the government to explore and produce gold in Niger.

This move did not go unnoticed and several other foreign companies subsequently

applied for permission to search for gold there, encouraged by a new government that recognises the potential earnings a big increase in gold production would bring. Among the companies now represented in Niger are Barrick Gold, the biggest gold producer outside South Africa, Ashanti, from nearby Ghana, Sumitomo of Japan and Australia's Gold Shamrock Mines.

If Etruscan's feasibility study proves the gold at Koma Bangou can be mined profitably, a new company (called Nigerian Mining Company) will be set up in which Echo Bay will own 44 per cent; Etruscan and Onare will have 23 per cent each, and the Niger government will have 10 per cent.

Mr. Gerald McConnell, Etruscan's president, said he expected the Koma Bangou deposit would prove to have between 1m and 2m tonnes of gold. If Echo Bay took the biggest share there would be other opportunities for Etruscan. He said: "We know more about the geology of Niger than anyone else".

## COMMODITIES PRICES

### BASE METALS

#### LONDON METAL EXCHANGE

(Prices from Anonymous Metal Trading)

ALUMINIUM 99.7 PURITY (% per tonne)

Cash 3 months

Close 1657-58 1658-59

Previous 1654-55 1655-56

High/Low 1654-55 1655-56

AM Official 1648-49 1649-50

Kerb close 1657-58 1658-59

Open int. 220,930

Total daily turnover 42,208

ALUMINIUM ALLOY (% per tonne)

Close 1390-400 1432-35

Previous 1385-95 1425-30

High/Low 1385-95 1425-30

AM Official 1380-95 1420-25

Kerb close 1385-95 1420-25

Open int. 3,007

Total daily turnover 1,432

LEAD (% per tonne)

Close 744-5-6 729-7

Previous 742-3 727-8

High/Low 738-7/38 726-7/18

AM Official 738-39 721-22

Kerb close 738-39 721-22

Open int. 31,545

Total daily turnover 3,998

NICKEL (% per tonne)

Close 64-50 66-60

Previous 64-50 66-60

High/Low 64-50 66-60

AM Official 64-50 66-60

Kerb close 64-50 66-60

Open int. 43,151

Total daily turnover 5,064

TIN (% per tonne)

Close 6430-35 6450-55

Previous 6430-35 6450-55

High/Low 6430-35 6450-55

AM Official 6430-35 6450-55

Kerb close 6430-35 6450-55

Open int. 12,655

Total daily turnover 4,722

ZINC, special high grade (% per tonne)

Close 1023-5-6 1057-58

Previous 1023-5-6 1057-58

High/Low 1023-5-6 1057-58

AM Official 1023-5-6 1057-58

Kerb close 1023-5-6 1057-58

Open int. 82,645

Total daily turnover 1,729

COPPER, grade A (% per tonne)

Close 2985-88 2736-58

Previous 2981-86 2736-58

High/Low 2981-86 2736-58

AM Official 2981-86 2736-58

Kerb close 2981-86 2736-58

Open int. 173,608

Total daily turnover 42,913

LME AM Official C/S rate: 1.5527

LME Closing C/S rate: 1.5618

Spot 1.5618 3 months 1.5618 6 months 1.5618 9 months 1.5599

HIGH GRADE COPPER COMEX

Close 131-45 131-80 132-80 213 880

Previous 131-45 131-80 132-80 213 880

High/Low 131-45 131-80 132-80 213 880

AM Official 131-45 131-80 132-80 213 880

Kerb close 131-45 131-80 132-80 213 880

Open int. 17,174

Total daily turnover 1,714

### Precious Metals continued

#### GOLD COMEX (100 Troy oz; \$/troy oz)

Close 381.5 -3.2 384.0 384.0 12 11

Previous 382.1 -3.3 386.0 386.0 12 11

High/Low 382.1 -3.3 386.0 386.0 12 11

AM Official 382.1 -3.3 386.0 386.0 12 11

Kerb close 382.1 -3.3 386.0 386.0 12 11

Open int. 382.1 -3.3 386.0 386.0 12 11

Total 382.1 -3.3 386.0 386.0 12 11

PLATINUM NYMEX (50 Troy oz; \$/troy oz)

Close 412.8 -2.4 415.8 415.8 15,458 10,738

Previous 412.8 -2.4 415.8 415.8 15,458 10,738

High/Low 412.8 -2.4 415.8 415.8 15,458 10,738

AM Official 412.8 -2.4 415.8 415.8 15,458 10,738

Kerb close 412.8 -2.4 415.8 415.8 15,458 10,738

Open int. 412.8 -2.4 415.8 415.8 15,458 10,738

Total 412.8 -2.4 415.8 415.8 15,458 10,738

PALLADIUM NYMEX (100 Troy oz; \$/troy oz)

Close 134.25 -0.65 135.00 135.00 218 2,815

Previous 134.25 -0.65 135.00 135.00 218 2,815

High/Low 134.25 -0.65 135.00 135.00 218 2,815

AM Official 134.25 -0.65 135.00 135.00 218 2,815

Kerb close 134.25 -0.65 135.00 135.00 218 2,815

Open int. 134.25 -0.65 135.00 135.00 218 2,815

Total 134.25 -0.65 135.00 135.00 218 2,815

SILVER COMEX (5000 Troy oz; \$/troy oz)

Close 515.4 -11.8 515.0 515.0 8

Previous 515.4 -11.8 515.0 515.0 8

High/Low 515.4 -11.8 515.0 515.0 8

AM Official 515.4 -11.8 515.0 515.0 8

Kerb close 515.4 -11.8 515.0 515.0 8

Open int. 515.4 -11.8 515.0 515.0 8

Total 515.4 -11.8 515.0 515.0 8

CRUDE OIL NYMEX (42,000 US gal; \$/barrel)

Close 17.87 -0.02 17.85 17.85 10,738 10,738

Previous 17.87 -0.02 17.85 17.85 10,738 10,738

High/Low 17.87 -0.02 17.85 17.85 10,738 10,738

AM Official 17.87 -0.02 17.85 17.85 10,738 10,738

Kerb close 17.87 -0.02 17.85 17.85 10,738 10,738

Open int. 17.87 -0.02 17.85 17.85 10,738 10,738

Total 17.87 -0.02 17.85 17.85 10,738 10,738

CRUDE OIL ICE (42,000 US gal; \$/barrel)

Close 17.87 -0.02 17.85 17.85 10,738 10,738

Previous 17.87 -0.02 17.85 17.85 10,738 10,738

High/Low 17.87 -0.02 17.85 17.85 10,738 10,738

AM Official 17.87 -0.02 17.85 17.85 10,738 10,738

Kerb close 17.87 -0.02 17.85 17.85 10,738 10,738

Open int. 17.87 -0.02 17.85 17.85 10,738 10,738

Total 17.87 -0.02 17.85 17.85 10,738 10,738

HEATING OIL NYMEX (42,000 US gal; \$/barrel)

Close 17.87 -0.02 17.85 17.85 10,738 10,738

Previous 17.87 -0.02 17.85 17.85 10,738 10,738

High/Low 17.87 -0.02 17.85 17.85 10,738 10,738

AM Official 17.87 -0.02 17.85 17.85 10,738 10,738

Kerb close 17.87 -0.02 17.85 17.85 10,738 10,738

Open int. 17.87 -0.02 17.85 17.85 10,738 10,738

Total 17.87 -0.02 17.85 17.85 10,738 10,738

GAS OIL NYMEX (42











**INVESTMENT TRUSTS - Cont.**INVESTMENT TRUSTS - Contd.[illegible]

Honk Gator 1000	248	1610	---	176
Honk 6 1/2 Smir Cat	490	131 m	---	176
18 S UK Smir Cals #4	116	---	---	116
NIESCO Ash Trust	32	---	---	37
NIESCO Bldg & Int'l	26 1/2	---	---	50
NIESCO Cow Tot	25 1/2	---	---	20
NIESCO Eng & Ind	98	---	---	102
NIESCO Eng & Lab	133	---	---	134
NIESCO Gas Tech #4	76	---	---	57
NIESCO Heli	76	---	---	57
NIESCO Kuran	137	---	---	160
NIESCO Tokyo	58	---	---	79
NIESCO Tokyo	52 1/2	---	---	61
NIESCO Tokyo	18	---	---	34

[illegible]

Company	12/29	12/28	% Chg
Warrant	122 1/2	122 1/2	0
Warrant	82 1/2	84 1/2	-2 1/2
Warrant	21 1/4	22 1/4	-1
Mohawk U.S. Inc. 31	267	268	-1
Rockwell 2nd Endor	108 1/4	110	-1 1/4
Rockwell Spill	95 1/2	140	-44 1/2
Low Debtors	982	982	0
Low Debtors	120	534	-414
Low Debtors	100	100	0
Low Debtors	32	32	0
Warrant	178 1/2	178 1/2	0
Low & S. Lawrence	7 1/2	11	-3 1/2
Low & S. Lawrence	35	18	17
Warrant	10	10	0
Low & S. Lawrence	327 1/2	328	-1 1/2
Low & S. Lawrence	21 1/2	21 1/2	0
Low & S. Lawrence	161	57	104
Low & S. Lawrence	134	134	0

Wichita Falls	28	-1	39
Wichita Falls	136	---	182
Wichita Falls	492	---	86
Wichita Falls	276	+12	287
Wichita Falls	874	---	52
Wichita Falls	29	---	133
Wichita Falls	139	---	797
Wichita Falls	797	+8	89
Wichita Falls	87	---	81
Wichita Falls	141	---	35
Wichita Falls	402	---	57
Wichita Falls	57	---	24
Wichita Falls	360	---	577
Wichita Falls	83	---	67
Wichita Falls	42	---	48
Wichita Falls	152	---	183
Wichita Falls	13	---	128
Wichita Falls	13	---	128

Morgan Stanley	181	1	184
Warrants	61		53
Morgan & Laiden	59	+2	60
Warrants	21		48
Mutual Shares	79	+11	66
Warrants	10	+4	46
Mutual Shares	123		139
Warrants	28		34
Mutual European	86		85
Warrants	10		17
Mutual Inc.	372		373
Warrants	371	+1	373
Mutual Int'l	390		376
Warrants	374		376
Mutual South	453	+2	460
Warrants	429		458
Mutual Ventures	360	+2	371

NBS Smelter Co's	1438	+2	144
NBS Smelter Acct.	92		85
Warrants	291		28
Northern Silver Sm Co.			38
Warrants	29		33
McKewen Smelter Co's	122		137
Warrants	56		34
New City & Copper	9th		110
Warrants	36		40
R.P.A. Deb 2006	2189		2117
New Zealand	228		261
Newmont V	7		10
NIB Amer Gold	64		28
NIB Nickel Spine Co's	315		321

Gen Lx, 2013	318	---	318
Norman lines	318	---	---
Old Montreal SA	1150	---	115
Overseas Inc	358	---	---
Warrants	181	---	372
Pacific Assets	118	+1%	141
Sts B Warrants	36	+3	58
Sts Horizon	444	+4	471
Pantheon Int	2088	+7	217
Pantheon Int	152	---	---
Pantheon French	152	---	135
Perpetual Japan	787	-1	80
Warrants	28	---	46
Perpetual UK S&P Ctr	287	---	287
Perpetual Assets	5189	+6	5189
Pilot Int	167	---	123
Pilot Int	58	---	68
Pilot Int	723	---	743

Proff Income	2007	2008	%
Warrick	1113	71	31
Warrick	272	2	1
Plonkman Ltd	20	250	250
Warrick	70	0	0
RS Capital	285	298	298
2degrees Co Ltd 2000	2208	2208	100
Rogers	122	141	115
Roy & Marc Smith	36	161	448
Warrick	36	36	100
St Andrew	323	107	33
Sirachon Vithai	594	102	17
St Andrew	710	131	18
Schneider Inc Smith	36	40	111
Warrick	111	117	105
Schneider Inc Smith	24	31	129
Schneider Inc Smith	574	65	11
Warrick	37	45	122
Schneider Inc Smith	37	45	122

[illegible]

Smaller Coz	130	---	130
Wrens	453	---	51
Wrens '90	31	---	30
Yarrow Inv	672	+25	62
Yarrow Inv	275	+14	36
Yarrow Inv	265	---	351
Yarrow Inv	123	---	134
Yarrow Inv	412	---	81
Yarrow Inv	88	+12	81
Yarrow Inv	18	+2	31
Yarrow Inv	501	---	260
Yarrow Inv	78	---	114
Yarrow Inv	123	+1	130
Yarrow Inv	17	---	26
Yarrow Inv	804	+2	86
Yarrow Inv	180	+2	180
Yarrow Inv	972	---	200

14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
14	15	16	17	18	19	20	21	22	23	24	25	26	27																																																																									

	1989	1990	1991
Windsor Corp.	185	180	180
Windsor Corp.	15	15	15
Windsor Corp.	200	200	200

Net asset value supplied by National Securities Ltd. as a guide only. See guide to London Share Service

## MV TRUSTS SPLIT CAPITAL

Notes	Price	+ or -	1995
North Spilt Inc. for	700		80
North Spilt Inc. for	224		220
North Spilt Inc. for	365		311
North Spilt Inc. for	102		107
North Spilt Inc. for	102		102
North Spilt Inc. for	102		102

Company	Price	Change	Volume	High	Low	Open	Close	Net
Cap	450	---	450	---	---	---	---	---
Cy of Oakland	\$17	27 1/2	34 1/2	---	---	---	---	---
Cy Trans	31 1/2	---	0	---	---	---	---	---
Cy Dlv PI	115 1/2	---	116	---	---	---	---	---
Cy Inc	32 1/2	+2	87	---	---	---	---	---
Cad	18	---	81	---	---	---	---	---
Cy Dlv PI	v	---	168	---	---	---	---	---
Chemex Inc	\$17	75	85	---	---	---	---	---
Che	38	---	108	---	---	---	---	---
Chy Inc	158	+1	345	---	---	---	---	---
Cy Inc	343	---	148	---	---	---	---	---
Cy Inc	101	---	145	---	---	---	---	---
Cy Inc	108 1/2	---	74 1/2	---	---	---	---	---
Cy Inc	54	---	27	---	---	---	---	---
Cy Inc	71	---	17	---	---	---	---	---
Cy Inc	150 1/2	---	289	---	---	---	---	---
Cy Inc	58 1/2	---	17	---	---	---	---	---
Cy Inc	280	+1	289	---	---	---	---	---

[illegible]

LEISURE & HOTELS



**ADM - Cont.**

هكذا من العجول



## OFFSHORE AND OVERSEAS

● FT Cyteline Unit Trust Prices are available over the telephone. Call the FT Cyteline Help Desk on (+44 171) 873 4373 for more details.

Int. Sales Days	Selling Price	Buying Price	+ or -
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**BERMUDA (REGULATED)(\*\*)**

## GUERNSEY (SIB RECOGNISED)

**Kleinwort Benson Intl Fd Mgrs Ltd**  
PO Box 44 Gurneys, CA 01401 708/373-7026

**M & G (Garnsey) Ltd**  
Workhouse, The Grange, St Peter Port, G148T 722D

Royal Bk of Canada O/S F&I Mgrs Ltd - Cont'd

[illegible]

**GUERNSEY (REGULATED) (\*\*)**

Global Portfolio Management (Guernsey) Ltd	27,721	27,721	-
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## IRELAND: JOB RECOVERY

Georgian Quay, Dublin 2, Ireland	00 353 1 608 1234
Charles Gifford Fund	
100% American Equity	100.00
1st Choice	100.00

**GT Asset Management (Ireland) Ltd**

Guinness Flight Select Funds Plc				
Europe Hse. Harcourt St, Dublin 2	80 3531 407 2000			
Midwest Index Equity 4.5	519.90	21.01	-8.05	-

Corporate	100.00
Proprietary Equity	100.00
Preferred	100.00
Common	100.00
Unpaid Capital	100.00
Retained Earnings	100.00
Accumulated Depreciation	100.00
Other	100.00
Total	100.00

22N Investment Management Ireland Ltd

Alpha Fund	1.00	1.00	1.00
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United Nations Development Fund	210,179	142,151	-
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Rothschild International Assoc.	
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Food Managers (JFM) 01624 625-589 F  
and Medical Res. Council, 1041 J

Franchise International	Fund Management Ltd
International Dealer -	\$71.72m -0.59

**Maya Int'l Forer**  
**Selection Funds**

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-10	0.18	0.18
-11	0.18	0.18
-12	0.18	0.18
-13	0.18	0.18
-14	0.18	0.18
-15	0.18	0.18
-16	0.18	0.18
-17	0.18	0.18
-18	0.18	0.18
-19	0.18	0.18
-20	0.18	0.18
-21	0.18	0.18
-22	0.18	0.18
-23	0.18	0.18
-24	0.18	0.18
-25	0.18	0.18
-26	0.18	0.18
-27	0.18	0.18
-28	0.18	0.18
-29	0.18	0.18
-30	0.18	0.18
-31	0.18	0.18
-32	0.18	0.18
-33	0.18	0.18
-34	0.18	0.18
-35	0.18	0.18
-36	0.18	0.18
-37	0.18	0.18
-38	0.18	0.18
-39	0.18	0.18
-40	0.18	0.18
-41	0.18	0.18
-42	0.18	0.18
-43	0.18	0.18
-44	0.18	0.18
-45	0.18	0.18
-46	0.18	0.18
-47	0.18	0.18
-48	0.18	0.18
-49	0.18	0.18
-50	0.18	0.18
-51	0.18	0.18
-52	0.18	0.18
-53	0.18	0.18
-54	0.18	0.18
-55	0.18	0.18
-56	0.18	0.18
-57	0.18	0.18
-58	0.18	0.18
-59	0.18	0.18
-60	0.18	0.18
-61	0.18	0.18
-62	0.18	0.18
-63	0.18	0.18
-64	0.18	0.18
-65	0.18	0.18
-66	0.18	0.18
-67	0.18	0.18
-68	0.18	0.18
-69	0.18	0.18
-70	0.18	0.18
-71	0.18	0.18
-72	0.18	0.18
-73	0.18	0.18
-74	0.18	0.18
-75	0.18	0.18
-76	0.18	0.18
-77	0.18	0.18
-78	0.18	0.18
-79	0.18	0.18
-80	0.18	0.18
-81	0.18	0.18
-82	0.18	0.18
-83	0.18	0.18
-84	0.18	0.18
-85	0.18	0.18
-86	0.18	0.18
-87	0.18	0.18
-88	0.18	0.18
-89	0.18	0.18
-90	0.18	0.18
-91	0.18	0.18
-92	0.18	0.18
-93	0.18	0.18
-94	0.18	0.18
-95	0.18	0.18
-96	0.18	0.18
-97	0.18	0.18
-98	0.18	0.18
-99	0.18	0.18
-100	0.18	0.18

Fund (a)					
0000, L-2011	Louisburg	00 352	461279024		
0000, L-2011	00000000	00000000	00000000	00000000	00000000

Age	25	30	-
Sex	Male	Female	-
Marital Status	Married	Single	-
Number of Children	2	1	-
Number of Siblings	3	2	-
Number of Parents	2	1	-
Number of Grandparents	4	3	-
Number of Great-Grandparents	8	7	-
Number of Great-Great-Grandparents	16	15	-
Number of Great-Great-Great-Grandparents	32	31	-
Number of Great-Great-Great-Great-Grandparents	64	63	-
Number of Great-Great-Great-Great-Great-Grandparents	128	127	-
Number of Great-Great-Great-Great-Great-Great-Grandparents	256	255	-
Number of Great-Great-Great-Great-Great-Great-Great-Grandparents	512	511	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Grandparents	1024	1023	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Grandparents	2048	2047	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Grandparents	4096	4095	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Grandparents	8192	8191	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Grandparents	16384	16383	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Grandparents	32768	32767	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Grandparents	65536	65535	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Grandparents	131072	131071	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	262144	262143	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	524288	524287	-
Number of Great-Great-Great-Legions	1048576	1048575	-
Number of Great-Great-Legions	2097152	2097151	-
Number of Great-Legions	4194304	4194303	-
Number of Legions	8388608	8388607	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	16777216	16777215	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	33554432	33554431	-
Number of Great-Great-Great-Legions	67108864	67108863	-
Number of Great-Great-Legions	134217728	134217727	-
Number of Great-Legions	268435456	268435455	-
Number of Legions	536870912	536870911	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	1073741824	1073741823	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	2147483648	2147483647	-
Number of Great-Great-Great-Great-Great-Great-Legions	4294967296	4294967295	-
Number of Great-Great-Legions	8589934592	8589934591	-
Number of Great-Legions	17179869184	17179869183	-
Number of Legions	34359738368	34359738367	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	68719476736	68719476735	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	137438953472	137438953471	-
Number of Great-Great-Great-Great-Great-Great-Legions	274877906944	274877906943	-
Number of Great-Great-Legions	549755813888	549755813887	-
Number of Great-Legions	1099511627776	1099511627775	-
Number of Legions	2199023255552	2199023255551	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	4398046511104	4398046511103	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	8796093022208	8796093022207	-
Number of Great-Great-Great-Legions	17592186044416	17592186044415	-
Number of Great-Great-Legions	35184372088832	35184372088831	-
Number of Great-Legions	70368744177664	70368744177663	-
Number of Legions	140737488355328	140737488355327	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	281474976710656	281474976710655	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	562949953421312	562949953421311	-
Number of Great-Great-Great-Legions	1125899906842624	1125899906842623	-
Number of Great-Legions	2251799813685248	2251799813685247	-
Number of Legions	4503599627370496	4503599627370495	-
Number of Great-Great-Great-Great-Great-Great-Legions	9007199254740992	9007199254740991	-
Number of Great-Great-Legions	18014398509481984	18014398509481983	-
Number of Great-Legions	36028797018963968	36028797018963967	-
Number of Legions	72057594037927936	72057594037927935	-
Number of Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Great-Legions	144115188075855872	1	-

[illegible]

2. Bousson Japanese Warrant Fund	50.94	0.51	Portm
from International	50.74	0.79	Portm
			Atlanta

7424 | 2024年12月

2-15-59

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
---	---	---	---	---	---	---	---	---	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	----	-----

1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030

17	827.00	==	-
	912.34		

per 1  
total 11

31A 85  
31B 85  
31C 71  
31D 71

17 3A

1



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## LONDON STOCK EXCHANGE

## MARKET REPORT

## Bid news drives Footsie to record closing high

By Steve Thompson,  
UK Stock Market Editor

A fresh burst of actual and rumoured takeover fever fuelled another upsurge in UK share prices yesterday, pushing the FT-SE 100 index ahead to yet another all-time closing record.

For the international hotels group, which was the subject of keen takeover rumours earlier this week, attracted a £3bn-plus hostile bid from Granada, the leisure group. Numerous other takeover rumours were circulating in the market during a frantic trading session.

Of these, the recent takeover speculation surrounding Cable and

Wireless, the telecoms group whose chairman and chief executive left the company in controversial circumstances on Tuesday, picked up momentum yesterday, propelling the shares to their highest level since August last year.

The banks sector was also heavily bought late in the day, with renewed talk of a bid for Standard Chartered doing the rounds. However, a visit to one of the City's leading brokerage houses was seen by some as a more likely reason for the surge in the share price.

In the background, Wall Street provided further backbone to European markets, racing ahead to a record peak on Tuesday evening

and making further strong progress at the opening yesterday, when Tuesday's 40 points-plus gain was followed by a rise of some 25 points during the morning.

Rounding off a generally satisfying trading session in equities was a resolute and strong showing by international bond markets. UK gilts closed around the day's highest levels, up around 24 ticks on the back of a firm sterling market.

The FT-SE 100 index left 3,600 points behind, closing 25.5 higher at 3,624.4, only 7.1 off its all-time intraday peak. The FT-SE Mid 250 index was left behind somewhat, ending 8.1 firmer at 3,549.3, while the FT-SE Actuaries All-Share index moved up

10.87 to 1,776.60, just 0.11 shy of its record reached on Monday.

Turnover in equities continued to expand, reaching a hefty 937.6m shares by 6pm, the highest level for some months. The steep rise in activity on Tuesday was translated into a sharp increase in customer business, which topped the £2bn mark to reach £2.19bn.

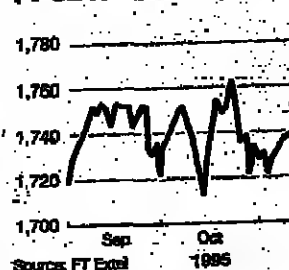
The big increase in turnover was not solely down to the session's buy-side stories. Vodafone attracted its second-heaviest trade in a single session, with US investors said to have continued to unload the stock in London yesterday, after the disappointing numbers announced on Tuesday afternoon. Guinness shares

weakened again as the market remained convinced that the sale of at least some of the LVMH stake could be imminent.

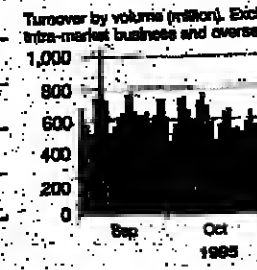
Apart from Forte and Cable and Wireless, there was a big gain in Courtaulds, where the market registered its relief that the interims were not as bad as feared. The composite insurances figured prominently, climbing rapidly in response to the latest good gains in international bond and equity markets.

Insurance broker Sedgwick attracted some heavy support after a buy recommendation from BZW, while Credit Lyonnais Laing was said to have promoted a general advance by water shares.

## FT-SE-A All-Share Index



## Equity shares traded



## Indices and ratios

FT-SE 100	3624.4	+25.5
FT-SE Mid 250	3549.3	+8.1
FT-SE 350	1801.4	+11.8
FT-SE-A All-Share	1776.60	+10.87
FT-SE-A All-Share yield	3.80	(3.82)

## FT Ordinary Index

FT Ordinary Index	2666.8	+40.9
FT-SE Non Fin Dec	16.59	(16.59)
FT-SE 100 Fut Dec	3644.0	+29.0
10 yr Gilt yield	7.70	(7.76)
Long gilts yield ratio	2.10	(2.10)

## Best performing sectors

1 Leisure & Hotels	+2.5
2 Tobacco	+2.5
3 Insurance	+1.7
4 Banks, Retail	+1.5
5 Water	+1.5

## Worst performing sectors

1 Gas Distribution	-1.2
2 Distribution	-1.2
3 Spirits, Wines & Cider	-0.8
4 Bldg. & Construction	-0.5
5 Textiles & Apparel	-0.3

## FUTURES AND OPTIONS

FT-SE 100 INDEX FUTURES (LIVER) £25 per full index point (APR)

	Open	Settle	Change	High	Low	Est. vol	Open int.
Dec	3642.0	3644.0	+20.0	3648.0	3628.0	6124	84182
Mar	3660.0	3667.5	+7.5	3668.0	3661.5	0	134
Jun	3670.0	3674.0	+4.0	3672.0	3666.0	0	0

FT-SE Mid 250 INDEX FUTURES (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open int.
Dec	3540.0	3549.3	+9.3	3550.0	3530.0	0	3200
Mar	3560.0	3567.5	+7.5	3568.0	3555.0	0	300
Jun	3570.0	3574.0	+4.0	3572.0	3566.0	0	0

FT-SE 100 INDEX OPTION (LIVER) £250 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open int.
Dec	3642.0	3644.0	+20.0	3648.0	3628.0	6124	84182
Mar	3660.0	3667.5	+7.5	3668.0	3661.5	0	134
Jun	3670.0	3674.0	+4.0	3672.0	3666.0	0	0

EURO STYLE FT-SE 100 INDEX OPTION (LIVER) £10 per full index point

	Open	Settle	Change	High	Low	Est. vol	Open int.
Dec	3642.0	3644.0	+20.0	3648.0	3628.0	6124	84182
Mar	3660.0	3667.5	+7.5	3668.0	3661.5	0	134
Jun	3670.0	3674.0	+4.0	3672.0	3666.0	0	0

Call 1271 1741

Call 225 1376 Underlying index value. Premiums shown are based on settlement price. 1 lot equals 25 index points.

## MARKET REPORTERS:

Joe Kibbey, Jeffrey Brown.

## TRADING VOLUME

Major Stocks Yesterday

	Vol.	Closing	Days change
ASDA Group	1,000	444	+1%
ASDA Retail	4,000	85	+1%
ASDA Super	6,000	85	+1%
ASDA Warehouse	1,000	85	+1%
ASDA Wholesale	1,000	85	+1%
ASDA Food	1,000	85	+1%
ASDA Drink	1,000	85	+1%
ASDA Health	1,000	85	+1%
ASDA Home	1,000	85	+1%
ASDA Leisure	1,000	85	+1%
ASDA Travel	1,000	85	+1%
ASDA Transport	1,000	85	+1%
ASDA Utilities	1,000	85	+1%
ASDA Financial	1,000	85	+1%
ASDA Real Estate	1,000	85	+1%
ASDA Media	1,000	85	+1%
ASDA Telecom	1,000	85	+1%
ASDA Energy	1,000	85	+1%
ASDA Chemical	1,000	85	+1%
ASDA Pharmaceutical	1,000	85	+1%
ASDA Biotechnology	1,000	85	+1%
ASDA Environmental	1,000	85	+1%
ASDA Aerospace	1,000	85	+1%
ASDA Defense	1,000	85	+1%
ASDA Space	1,000	85	+1%
ASDA Information	1,000	85	+1%
ASDA Computer	1,000	85	+1%
ASDA Internet	1,000	85	+1%
ASDA E-commerce	1,000	85	+1%
ASDA Digital	1,000	85	+1%
ASDA Mobile	1,000	85	+1%
ASDA Wireless	1,000	85	+1%
ASDA Broadband	1,000	85	+1%
ASDA High-speed	1,000	85	+1%
ASDA Ultra-fast	1,000	85	+1%
ASDA Next-gen	1,000	85	+1%
ASDA Future	1,000	85	+1%

## US selling unsettles Vodafone

Mobile phones group Vodafone

tumbled in the second highest volume on record as profits downgraded by brokers combined with continued heavy US selling to push the shares to the bottom of the Footsie performance charts.

Volume in the stock soared to 56m in the wake of Tuesday's cautious interim statement, and the shares dropped to 216p, down 23p and off 15 per cent in two days.

There was a two-way pull as some UK brokers saw the set-back as a buying opportunity, but the weight of selling from Wall Street was decisive on the day. Fidelity, the big US fund management group, reduced its holding in the group by around 1 percentage point.

Sentiment came under pressure from the outset. Overnight weakness for US technology stocks washed over to a number of European cellular-based shares, while UK brokers, concerned about demand trends and competitive pressures at Vodafone, cut current year profits estimates.

However, James Capel, a seller of Vodafone for the past nine months, felt there was value in the recent ferocious shakeout and shifted its stance to "hold". NatWest Securities, which cut its profits forecasts by 3 per cent for this year and by 7 per cent for 1996, moved from a "hold" to "buy".

Cable and Wireless was the

## day's third fastest rising Footsie share, adding almost 9 per cent in 38m shares traded.

The stock climbed 37 to a 1995 high of 469p as the market warmed to the group's boardroom departures.

One top analyst said: "We are in fantasy land really. Anything could happen. But any change is possibly good for the company."

Speculation on the direction to be taken by the incoming management was rampant. There was determined take-over talk plus rumours that an early move might be made to demerge Hongkong Telecom.

Mr Nigel Hicks at Pannure Gordon was among those in the sceptical camp and said: "Granada has traditionally been concerned about service industries and cash generation."

Mr Philip Hollombe at Williams de Broer urged investors to buy the National Grid and regional electricity stocks and said: "There is tremendous value in the rump recs, with London and Yorkshire offering yields of more than 7 per cent, and Northern at 9 per cent."

London hotel, as part of its defence, although there was some doubt about its ability to find buyers quickly.

However, the general feeling was that Granada was likely to win control, although it would have to increase its offer from the present 326p to between 370p and 400p. Mr Bruce Jones at Merrill Lynch said: "The market is appreciative of Granada's management skills which will count for a lot, but this will be a tough battle."

Shares in Granada, which also reported better than expected final figures, left 48 to 649p in busy trade of 18m on worries that the group will have to pay a lot more to secure Forte and concerns that it was moving into hotels.

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Mr Philip Hollombe at Williams de Broer urged investors to buy the National Grid and regional electricity stocks and said: "There is tremendous value in the rump recs, with London and Yorkshire offering yields of more than 7 per cent, and Northern at 9 per cent."

London hotel, as part of its defence, although there was some doubt about its ability to find buyers quickly.

However, the general feeling was that Granada was likely to win control, although it would have to increase its offer from the present 326p to between 370p and 400p. Mr Bruce Jones at Merrill Lynch said: "The market is appreciative of Granada's management skills which will count for a lot, but this will be a tough battle."

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## WORLD STOCK MARKETS

## EUROPE

AUSTRIA (Nov 22 / Sch)

ATX	1,600	+30	2.0	1,570	1,630
ATX 100	1,570	+20	1.5	1,550	1,600
ATX 200	1,550	+10	1.0	1,540	1,560
ATX 300	1,540	+5	0.5	1,535	1,545
ATX 400	1,535	+2	0.2	1,532	1,538
ATX 500	1,532	+1	0.1	1,531	1,533
ATX 600	1,531	+0	0.0	1,530	1,532
ATX 700	1,530	+0	0.0	1,529	1,531
ATX 800	1,529	+0	0.0	1,528	1,530
ATX 900	1,528	+0	0.0	1,527	1,529
ATX 1000	1,527	+0	0.0	1,526	1,528

BELGIUM (Nov 22 / Frs)

BEI	3,400	+50	1.5	3,350	3,450
BEI 100	3,350	+40	1.2	3,310	3,390
BEI 200	3,310	+30	1.0	3,280	3,340
BEI 300	3,280	+20	0.8	3,260	3,300
BEI 400	3,260	+10	0.5	3,250	3,270
BEI 500	3,250	+5	0.2	3,245	3,255
BEI 600	3,245	+2	0.1	3,242	3,248
BEI 700	3,242	+1	0.0	3,241	3,243
BEI 800	3,241	+0	0.0	3,240	3,242
BEI 900	3,240	+0	0.0	3,239	3,241
BEI 1000	3,239	+0	0.0	3,238	3,240

CZECH REP (Nov 22 / Koruna)

CZE	100	+10	1.0	90	110
CZE 100	90	+5	0.5	85	95
CZE 200	85	+3	0.3	82	88
CZE 300	82	+2	0.2	80	84
CZE 400	80	+1	0.1	79	81
CZE 500	79	+0	0.0	78	80
CZE 600	78	+0	0.0	77	79
CZE 700	77	+0	0.0	76	78
CZE 800	76	+0	0.0	75	77
CZE 900	75	+0	0.0	74	76
CZE 1000	74	+0	0.0	73	75

DENMARK (Nov 22 / Dkr)

DEN	100	+10	1.0	90	110
DEN 100	90	+5	0.5	85	95
DEN 200	85	+3	0.3	82	88
DEN 300	82	+2	0.2	80	84
DEN 400	80	+1	0.1	79	81
DEN 500	79	+0	0.0	78	80
DEN 600	78	+0	0.0	77	79
DEN 700	77	+0	0.0	76	78
DEN 800	76	+0	0.0	75	77
DEN 900	75	+0	0.0	74	76
DEN 1000	74	+0	0.0	73	75

GERMANY (Nov 22 / Dm)

GER	1,000	+100	1.0	900	1,100
GER 100	900	+50	0.5	850	950
GER 200	850	+30	0.3	820	880
GER 300	820	+20	0.2	800	840
GER 400	800	+10	0.1	790	810
GER 500	790	+5	0.0	785	795
GER 600	785	+2	0.0	782	788
GER 700	782	+1	0.0	781	783
GER 800	781	+0	0.0	780	782
GER 900	780	+0	0.0	779	781
GER 1000	779	+0	0.0	778	780

FINLAND (Nov 22 / Mk)

FIN	100	+10	1.0	90	110
FIN 100	90	+5	0.5	85	95
FIN 200	85	+3	0.3	82	88
FIN 300	82	+2	0.2	80	84
FIN 400	80	+1	0.1	79	81
FIN 500	79	+0	0.0	78	80
FIN 600	78	+0	0.0	77	79
FIN 700	77	+0	0.0	76	78
FIN 800	76	+0	0.0	75	77
FIN 900	75	+0	0.0	74	76
FIN 1000	74	+0	0.0	73	75

FRANCE (Nov 22 / Frs)

FRF	100	+10	1.0	90	110
FRF 100	90	+5	0.5	85	95
FRF 200	85	+3	0.3	82	88
FRF 300	82	+2	0.2	80	84
FRF 400	80	+1	0.1	79	81
FRF 500	79	+0	0.0	78	80
FRF 600	78	+0	0.0	77	79
FRF 700	77	+0	0.0	76	78
FRF 800	76	+0	0.0	75	77
FRF 900	75	+0	0.0	74	76
FRF 1000	74	+0	0.0	73	75

Greece (Nov 22 / Dr)

GRE	100	+10	1.0	90	110
GRE 100	90	+5	0.5	85	95
GRE 200	85	+3	0.3	82	88
GRE 300	82	+2	0.2	80	84
GRE 400	80	+1	0.1	79	81
GRE 500	79	+0	0.0	78	80
GRE 600	78	+0	0.0	77	79
GRE 700	77	+0	0.0	76	78
GRE 800	76	+0	0.0	75	77
GRE 900	75	+0	0.0	74	76
GRE 1000	74	+0	0.0	73	75

HUNGARY (Nov 22 / Ft)

HUN	100	+10	1.0	90	110
HUN 100	90	+5	0.5	85	95
HUN 200	85	+3	0.3	82	88
HUN 300	82	+2	0.2	80	84
HUN 400	80	+1	0.1	79	81
HUN 500	79	+0	0.0	78	80
HUN 600	78	+0	0.0	77	79
HUN 700	77	+0	0.0	76	78
HUN 800	76	+0	0.0	75	77
HUN 900	75	+0	0.0	74	76
HUN 1000	74	+0	0.0	73	75

IRELAND (Nov 22 / Pts)

IRE	100	+10	1.0	90	110
IRE 100	90	+5	0.5	85	95
IRE 200	85	+3	0.3	82	88
IRE 300	82	+2	0.2	80	84
IRE 400	80	+1	0.1	79	81
IRE 500	79	+0	0.0	78	80
IRE 600	78	+0	0.0	77	79
IRE 700	77	+0	0.0	76	78
IRE 800	76	+0	0.0	75	77
IRE 900	75	+0	0.0	74	76
IRE 1000	74	+0	0.0	73	75

ITALY (Nov 22 / Lit)

ITA	1,000	+100	1.0	900	1,100
ITA 100	900	+50	0.5	850	950
ITA 200	850	+30	0.3	820	880
ITA 300	820	+20	0.2	800	840
ITA 400	800	+10	0.1	790	810
ITA 500	790	+5	0.0	785	795
ITA 600	785	+2	0.0	782	788
ITA 700	782	+1	0.0	781	783
ITA 800	781	+0	0.0	780	782
ITA 900	780	+0	0.0	779	781
ITA 1000	779	+0	0.0	778	780

JAPAN (Nov 22 / Yen)

JPN	100	+10	1.0	90	110
JPN 100	90	+5	0.5	85	95
JPN 200	85	+3	0.3	82	88
JPN 300	82	+2	0.2	80	84
JPN 400	80	+1	0.1	79	81
JPN 500	79	+0	0.0	78	80
JPN 600	78	+0	0.0	77	79
JPN 700	77	+0	0.0	76	78
JPN 800	76	+0	0.0	75	77
JPN 900	75	+0	0.0	74	76
JPN 1000	74	+0	0.0	73	75

Korea (Nov 22 / Won)

KOR	100	+10	1.0	90	110
KOR 100	90	+5	0.5	85	95
KOR 200	85	+3	0.3	82	88
KOR 300	82	+2	0.2	80	84
KOR 400	80	+1	0.1	79	81
KOR 500	79	+0	0.0	78	80
KOR 600	78	+0	0.0	77	79
KOR 700	77	+0	0.0	76	78
KOR 800	76	+0	0.0	75	77
KOR 900	75	+0	0.0	74	76
KOR 1000	74	+0	0.0	73	75

Lithuania (Nov 22 / Lt)

LIT	100	+10	1.0	90	110
LIT 100	90	+5	0.5	85	95
LIT 200	85	+3	0.3	82	88
LIT 300	82	+2	0.2	80	84
LIT 400	80	+1	0.1	79	81
LIT 500	79	+0	0.0	78	80
LIT 600	78	+0	0.0	77	79
LIT 700	77	+0	0.0	76	78
LIT 800	76	+0	0.0	75	77
LIT 900	75	+0	0.0	74	76
LIT 1000	74	+0	0.0	73	75

Luxembourg (Nov 22 / Lux)

LUX	100	+10	1.0	90	110
LUX 100	90	+5	0.5	85	95
LUX 200	85	+3	0.3	82	88
LUX 300	82	+2	0.2	80	84
LUX 400	80	+1	0.1	79	81
LUX 500	79	+0	0.0	78	80
LUX 600	78	+0	0.0	77	79
LUX 700	77	+0	0.0	76	78
LUX 800	76	+0	0.0	75	77
LUX 900	75	+0	0.0	74	76
LUX 1000	74	+0	0.0	73	75

Netherlands (Nov 22 / Gld)

NLD	100	+10	1.0	90	110
NLD 100	90	+5	0.5	85	95
NLD 200	85	+3	0.3	82	88
NLD 300	82	+2	0.2	80	84
NLD 400	80	+1	0.1	79	81
NLD 500	79	+0	0.0	78	80
NLD 600	78	+0	0.0	77	79
NLD 700	77	+0	0.0	76	78
NLD 800	76	+0	0.0	75	77
NLD 900	75	+0	0.0	74	76
NLD 1000	74	+0	0.0	73	75

Norway (Nov 22 / Kr)

NOR	100	+10	1.0	90	110
NOR 100	90	+5	0.5	85	95
NOR 200	85	+3	0.3	82	88
NOR 300	82	+2	0.2	80	84
NOR 400	80	+1	0.1	79	81
NOR 500	79	+0	0.0	78	80
NOR 600	78	+0	0.0	77	79
NOR 700	77	+0	0.0	76	78
NOR 800	76	+0	0.0	75	77
NOR 900	75	+0	0.0	74	76
NOR 1000	74	+0	0.0	73	75

Poland (Nov 22 / Zloty)

POL	100	+10	1.0	90	110
POL 100	90	+5	0.5	85	95
POL 200	85	+3	0.3	82	88
POL 300	82	+2	0.2	80	84
POL 400	80	+1	0.1	79	81
POL 500	79	+0	0.0	78	80
POL 600	78	+0	0.0	77	79
POL 700	77	+0	0.0	76	78
POL 800	76	+0	0.0	75	77
POL 900	75	+0	0.0	74	76
POL 1000	74	+0	0.0	73	75

Portugal (Nov 22 / Escudo)

POR	100	+10	1.0	90	110
POR 100	90	+5	0.5	85	95
POR 200	85	+3	0.3	82	88
POR 300	82	+2	0.2	80	84
POR 400	80	+1	0.1	79	81
POR 500	79	+0	0.0	78	80
POR 600	78	+0	0.0	77	79
POR 700	77	+0	0.0	76	78
POR 800	76	+0	0.0	75	77
POR 900	75	+0	0.0	74	76
POR 1000	74				



154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200			
201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250
251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300
301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350
351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400
401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450
451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500
501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550
551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600
601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650
651	652	653	654																																														

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**NASDAQ NATIONAL MARKET**

	Lat	Long
18	16	-12
19	47 $\frac{1}{2}$	-14
20	20	-4
21	18	-4
22	22	-4
23	14	+4
24	12	+4
25	23 $\frac{1}{2}$	+4
26	23 $\frac{1}{2}$	+4
27	17 $\frac{1}{2}$	+4
28	16	+4
29	24 $\frac{1}{2}$	+4
30	14	+4
31	7 $\frac{1}{2}$	-4
32	18 $\frac{1}{2}$	-4
33	18	-4
34	21	-4
35	14	-4
36	14	-4
37	20 $\frac{1}{2}$	-4
38	7 $\frac{1}{2}$	-4
39	20	-4
40	20	-4
41	20	-4
42	20	-4
43	20	-4
44	20	-4
45	20	-4
46	20	-4
47	20	-4
48	20	-4
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88	20	-4
89	20	-4
90	20	-4
91	20	-4
92	20	-4
93	20	-4
94	20	-4
95	20	-4
96	20	-4
97	20	-4
98	20	-4
99	20	-4
100	20	-4

3167	5 $\frac{1}{4}$	84 $\frac{7}{8}$	5	-3 $\frac{1}{2}$
1321	3 $\frac{3}{8}$	31 $\frac{1}{4}$	31 $\frac{5}{8}$	+1 $\frac{1}{2}$
2000	51	26	26	

40	50	-14
41	50	-3
42	75	-1
43	61	-4
44	18	-4
45	22	-4
46	43	+17
47	8	+9
48	18	+3
49	32	+3
50	22	-4
51	46	+3
52	22	-3
53	4	-3
54	74	+2
55	15	+5
56	14	+3
57	87	+
58	2	+3
59	24	-2
60	22	+2
61	23	+3
62	4	-2
63	10	-
64	15	-4
65	11	+

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AMERICA

# Dow outpaces broader indices in further rally

Wall Street

Having breached the 5,000 barrier on Tuesday, blue chip shares continued to advance yesterday, while broader indices were flat to modestly lower, writes Lisa Branstetter in New York.

At 1 pm the Dow Jones Industrial Average was 23.12 stronger at 5,046.87, but the Standard & Poor's 500 had fallen below its own psychological barrier of 600 and was 0.72 off at 599.52. The American Stock Exchange composite added 0.34 at 528.98. NYSE volume was a heavy 373m shares. Although activity was brisk throughout the morning, it was expected to slacken off in the afternoon as traders headed home in advance of today's Thanksgiving holiday. Shares in consumer goods companies, which had led the recent rally, retreated a little, but cyclical issues made up for the lost momentum. The Morgan Stanley index of consumer shares shed 0.7 per cent compared with a 1.6 per cent increase in the counterpart index of cyclical stocks.

The story was the same in the Dow, where Coca-Cola fell 1/4 to \$75.50, Procter & Gamble gave up 1/4 at \$84.40 and McDonalds slipped \$1 to \$44. Aluminum Company of America added 1/4 at \$57.75. Allied Signal rose 1/4 to \$67. Du Pont gained 1/4 at \$66. International Paper climbed 1/4 to \$36.75.

IBM, which exerts a big influence on the Dow because it has the highest share price in the price-weighted index, added 1/4 at \$96. Technology shares were mixed and the Nasdaq composite added 0.34 at 528.98. NYSE volume was a heavy 373m shares. Although activity was brisk throughout the morning, it was expected to slacken off in the afternoon as traders headed home in advance of today's Thanksgiving holiday. Shares in consumer goods companies, which had led the recent rally, retreated a little, but cyclical issues made up for the lost momentum. The Morgan Stanley index of consumer shares shed 0.7 per cent compared with a 1.6 per cent increase in the counterpart index of cyclical stocks.

vices company, received a boost from news that it would be added to the list of S&P 500 companies at the end of the month. Shares in the company gained 1/4 at \$24.75.

Canada

Toronto put in a strong performance at midday, boosted by higher bonds and railway stocks, and the TSE-300 Composite Index was 31.34 ahead by noon at 4,556.04 in good volume of 35.8m shares.

Canadian Pacific continued on the upward track, rising 1/4 to C\$25.40, in further response to the restructuring plan announced on Monday. Newbridge Networks, the computer networking company, jumped 1/4 to C\$59.75.

SOUTH AFRICA

Johannesburg was weaker as the market ignored Wall Street's overnight performance, and the lower bullion price left gold shares falling. The overall index declined 11.3 to 6,014.1, industrials retreated 34.4 to 7,847.1 and golds gave up 34.8 to 1,324.5.

EUROPE

# Zurich takes stock after all-time high

A sustained assault on its all-time high paid off for ZURICH as the SMI index climbed 17.1 to 3,201.0, surpassing the previous peak set in January 1994. A solid performance from the pharmaceuticals sector drove the market ahead, while lower than expected US trade deficit figures also raised hopes for a stronger dollar.

Mr Mirko Sangiorgio, head of equities research at Pictet, the private Geneva bank, expressed some concern that the rally had continued for so long, with barely a pause. He noted that the current upward phase was being driven by demand from Swiss pension funds and institutions which, by law, had to make a return of 4 per cent a year. With the long bond yield below 4 per cent, they had turned increasingly to equities.

Mr Sangiorgio expected that the market would continue higher over the next month before a small correction in January and February. However, he remained bullish on a longer term view, on the forecast corporate earnings growth of 16 per cent this year, rising to 20 per cent in 1996. Nestlé gave up SF9 to SF12.20 on profit-taking as the 10-month figures proved in line

with expectations and on disappointment that senior management changes would not take effect until 1997.

Adia continued to rally, up SF17 to SF198, for a two-day rise of 19.3 per cent, in further response to the results. Ares-Serono appreciated SF4.5 to SF8.00 after releasing nine-month figures.

MADRID traders said that foreign investors were in evidence for the first time in weeks as the general index rose 4.56 or 1.6 per cent to 30,782. Turnover rocketed from Ptas23.1bn to Ptas40.7bn.

Renewed hopes of a repo rate cut by the Bank of Spain today lifted bonds by 1.6 per cent and the rate-sensitive electric utilities by 1.9 per cent. Construction stocks, which had led the rally, were mixed.

PARIS was pulled forward by the Dow, the CAC-40 index finishing 2.54 higher at 1,876.47. Accor, the recently out-of-form hotels and tourism group, recovered FF10 to FF17 following Canada's bid for Forts in the UK. There was good and bad news in financials: Cte Banca declined FF4 to FF6.94 on disappointing nine-month

FT-SE ACTUARIES SHARE INDICES

Nov 22	Hourly charges			
	Open	10:30	11:00	12:00
FT-SE Eurostock 100	1443.28	1441.82	1441.51	1440.38
FT-SE Eurostock 200	1850.76	1848.48	1848.06	1850.22
	Nov 21	Nov 20		
FT-SE Eurostock 100	1440.08	1448.08		
FT-SE Eurostock 200	1847.28	1852.88		
Bank 1000 200/100				